

September 05, 2026

National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Bandra Kurla Complex,
Mumbai 400051
SYMBOL: SEPC

BSE Limited
14th Floor, PJ Towers,
Dalal Street,
Mumbai 400051
Scrip Code: 532945

Dear Sir/Madam,

Sub: Submission of Annual Report for the financial year 2025-26 along with Notice of 26th Annual General Meeting.

Pursuant to Regulation 34(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Annual Report for the financial year 2025-26 along with the Notice of the 26th Annual General Meeting of the Company scheduled to be held on Monday, September 28, 2026, at 10.30 a.m. (IST) through Video Conferencing (VC) / Other Audio Visual Means (OAVM) is enclosed.

We request you to take the same on records.

Thanking you,

Yours faithfully,

For SEPC Limited

T SRIRAMAN

Digitally signed by T
SRIRAMAN
Date: 2026.09.05 15:27:16
+05'30'

T Sriraman
Company Secretary & Compliance Officer

Encl.: a.a



CORPORATE INFORMATION

BOARD OF DIRECTORS

Mr. Abdulla Mohammad Ibrahim Hassan Abdulla
(DIN 09436100) – Chairman

Mr. V Jaiganesh
(DIN 00095975) – Managing Director*
*(Appointed as Whole Time Director w.e.f. 14-07-2025 & Redesignated as Managing Director w.e.f. 29-09-2025)

Dr. R Ravichandran
(DIN 01920603) – Independent Director

Dr. Arun Kumar Gopalaswamy
(DIN 07212557) – Independent Director

Mr. Rajesh Kumar Bansal
(DIN 09634747) – Independent Director

Ms. S Gayathri
(DIN 07342382) – Independent Director

Mr. N K Suryanarayanan**
(DIN 01714066) – Managing Director & CEO
** Completed the Tenure of Managing Director and CEO on 23.09.2025 and continued as a Director (Non-Executive)
Resigned as NED w.e.f.30-09-2025

CHIEF FINANCIAL OFFICER

Mr. R.S. Chandrasekharan

COMPANY SECRETARY & Compliance Officer

Mr. T Sriraman

AUDITORS

MSKA & Associates, Chartered Accountants
Olympia Cyberspace, Floor 10, Module 4
No: 4/22 Arulayiammanpet, SIDCO Industrial Estate, Guindy, Chennai – 600032

BANKERS

Punjab National Bank
State Bank of India
Central Bank of India
Bank of Baroda
Bank of Maharashtra
Indian Bank
Union Bank of India
Axis Bank Limited
IDBI Bank Limited
Bank of India
ICICI Bank Limited
IndusInd Bank Limited
DBS Bank India Limited
Federal Bank Limited
Yes Bank Limited
Asset Reconstruction Company (India) Limited
Assets Care & Reconstruction Enterprise Limited

REGISTERED OFFICE

3rd Floor, ASV Hansa Towers, No. 53/20, Greams Road, Thousand Lights, Chennai, Tamil Nadu, India – 600006

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CHAIRMAN'S MESSAGE

Dear Shareholders,

It is with immense pleasure and a deep sense of responsibility that, on behalf of the Board of Directors, I present to you the 26th Annual Report of SEPC Limited ("SEPC" or "the Company") for the year ended March 31, 2026. The year under review marks an important chapter in the journey of your Company. It was a year characterised by a meaningful improvement in operational performance, strong revenue growth, strengthening of the financial platform and renewed confidence in our capabilities and future prospects.

During FY 2025–26, your Company delivered a significant improvement in its consolidated financial performance. Revenue from operations increased to ₹1,054.50 crore from ₹597.65 crore, representing a growth of approximately 76.44%, while total income increased to ₹1,085.84 crore from ₹646.02 crore in the previous year. Consolidated Profit Before Tax increased to ₹62.17 crore from ₹35.18 crore, and Profit After Tax rose to ₹53.84 crore from ₹24.84 crore. This substantial improvement reflects higher project execution, improved operating performance and disciplined management of resources. More importantly, it demonstrates the resilience of SEPC's business model and the considerable progress made in strengthening the Company's operating and financial foundations.

A significant milestone during the year was the successful completion of the ₹350 crore Rights Issue of partly paid-up equity shares, which received an overwhelming response and was oversubscribed. The Rights Issue was successfully completed in June 2025, with the initial application money followed by the First and Final Call. The Company subsequently received substantial call money, resulting in the conversion of the partly paid-up shares into fully paid-up equity shares. This capital infusion has strengthened the Company's financial platform, supported working-capital requirements and enhanced its ability to pursue larger and more strategically important EPC opportunities. The successful fund-raising also reflects the continued confidence of our shareholders and stakeholders in SEPC's long-term potential.

Our order pipeline has also witnessed encouraging momentum, particularly in the industrial EPC segment. Notwithstanding certain project cancellations and contractual matters disclosed to the stock exchanges and dealt with through appropriate contractual and legal processes, the Company continues to maintain a substantial consolidated order book of approximately ₹10,000 crore, providing significant medium- to long-term revenue visibility. Among the important recent additions are major orders from Steel Authority of India Limited (SAIL) – IISCO Steel Plant, Burnpur, including the ₹673.32 crore Coke Oven and Sinter Plant Balance of Plant packages and the ₹854.57 crore Pellet Plant Balance-of-Plant package, including civil and structural works, for the 4.08 MTPA Crude Steel Expansion Project. These prestigious projects reinforce SEPC's capabilities in large-scale industrial EPC execution and strengthen our presence in the steel and metals value chain. The latter order was received in August 2026, subsequent to the close of the financial year.

While contractual and project-related challenges are an inherent part of the EPC industry, we remain firmly committed to protecting the interests of the Company through appropriate contractual, legal and arbitration mechanisms wherever required. At the same time, our priority remains unequivocal: to execute projects safely, efficiently and responsibly, strengthen customer relationships and create sustainable value for all stakeholders. We continue to sharpen our project-monitoring systems, improve execution discipline and focus on prudent working-capital management so that growth is supported by a stronger and more resilient operating foundation.

Looking beyond the immediate financial year, we have taken a significant strategic step towards expanding SEPC's international engineering capabilities. In July 2026, the Board approved the proposed acquisition of up to 90% equity stake in Avenir International Engineers and Consultants LLC, Abu Dhabi, through a non-cash share-swap transaction involving the preferential allotment of 153 crore equity shares of SEPC at ₹10 per share, aggregating to ₹1,530 crore. I am pleased to inform you that our shareholders subsequently approved the transaction through postal ballot in August 2026. Subject to completion of the requisite regulatory and other conditions, this strategic initiative is expected to

provide SEPC with an enhanced engineering and design platform in the Middle East and strengthen its ability to pursue opportunities in Oil & Gas, engineering consultancy and infrastructure sectors. Avenir, established in 2011, has an established presence in the UAE and qualifications with ADNOC, providing an important foundation for SEPC's international growth ambitions.

The proposed Avenir transaction is particularly significant because it enables SEPC to pursue international expansion without an immediate cash outflow, thereby preserving liquidity while broadening our engineering capabilities and geographical reach. We believe that the combination of SEPC's EPC execution capabilities with Avenir's engineering and design strengths can create meaningful opportunities for collaboration, cross-selling and participation in larger and more specialised projects in the Middle East and other international markets. The transaction is expected to be completed upon fulfilment of the applicable conditions and approvals.

In parallel, shareholders have approved an enhanced borrowing limit of ₹7,500 crore, providing greater financial flexibility to support the Company's expanding operations and future growth requirements. This enhanced financial capacity will be utilised prudently and in accordance with the Company's strategic priorities, with continued emphasis on financial discipline, project quality and sustainable returns.

As we look ahead, the opportunity landscape remains encouraging. India's continuing focus on infrastructure development, water and wastewater management, industrial capacity expansion, steel and metals, mining, urban infrastructure and energy transition creates a broad platform for SEPC. Our strategy will remain centred on selective growth, disciplined bidding, efficient execution, prudent working-capital management and strengthening our balance sheet, while leveraging our technical capabilities and established sectoral experience.

I am confident that the next phase of SEPC's journey will be defined not merely by the scale of growth, but by the quality, sustainability and resilience of that growth. We will continue to invest in our people, strengthen our systems, embrace technology and build capabilities that enable us to deliver increasingly complex projects for our customers. Our objective is to transform opportunities into enduring capabilities and capabilities into sustainable value creation.

I extend my sincere appreciation to our shareholders for their continued trust and confidence in SEPC. I also express my gratitude to our bankers, financial institutions, customers, business partners, vendors and other stakeholders for their continued support and cooperation. Above all, I wish to place on record my heartfelt appreciation for our employees, whose dedication, technical expertise, perseverance and commitment remain the cornerstone of our progress.

With renewed confidence, a stronger platform and a clear strategic direction, we look forward to building a more agile, competitive and globally connected SEPC. I am confident that, together, we shall continue to overcome challenges, seize emerging opportunities and create lasting value for our shareholders and all our stakeholders.

Warm regards,

Abdulla Mohammad Ibrahim Hassan Abdulla
Chairman
SEPC Limited

FINANCIAL PERFORMANCE – STANDALONE

(₹ in Crores)

Statement of Profit and Loss	IND AS											
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Gross Sales	547.66	547.60	519.69	615.04	740.66	681.05	531.93	302.78	378.85	560.98	597.65	547.75
Other Income	11.03	113.03	87.83	105.33	74.27	48.18	21.31	8.95	12.09	45.58	4.84	3.13
Interest	190.87	271.73	297.59	103.51	95.45	98.80	106.56	115.68	60.39	44.38	44.78	40.76
Profit Before Taxation	(252.62)	(244.03)	(226.39)	24.26	28.62	(80.99)	(182.89)	(206.23)	(18.90)	22.67	35.49	29.61
Profit After Taxation	(252.85)	(244.03)	(150.92)	10.76	28.62	(80.99)	(182.89)	(249.01)	(11.32)	22.67	25.15	20.97

Balance Sheet	IND AS											
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Fixed Assets (Net)	70.41	55.21	60.87	55.79	53.78	49.28	44.04	38.74	33.00	28.55	24.39	21.15
"Investments (Current and Noncurrent)"	45.49	5.42	1.33	1.31	1.12	1.02	1.04	0.77	0.65	1.02	0.69	0.55
Net Deferred Tax	-	414.26	489.74	476.24	476.24	476.24	476.24	433.45	403.23	403.23	392.90	384.26
Net Assets (Current and Non Current)	61.98	456.88	1577.78	1229.32	1258.08	1177.20	994.51	746.05	1084.04	1207.39	1502.99	1953.71
Share Capital	386.36	330.63	936.97	971.53	971.53	971.53	971.53	971.53	1321.53	1409.81	1563.66	1943.32
Other Equity	(324.38)	(403.77)	191.67	257.79	286.55	205.67	22.98	(225.48)	(237.49)	(202.42)	(60.68)	(62.86)
Loan Funds	2121.42	1878.88	836.19	793.28	632.60	658.32	789.12	978.27	405.84	452.14	356.44	351.37

Notice of Twenty Sixth Annual General Meeting

Notice is hereby given that the Twenty Sixth Annual General Meeting of the Members of the Company will be held on Monday, September 28, 2026 at 10.30 A.M. through Video Conferencing/ Other Audio-Visual Means ("VC/OAVM") facility to transact the following items of business:

ORDINARY BUSINESS:

- To consider and adopt the Audited Standalone and Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, along with the Reports of the Board of Directors and the Auditors.**

To consider and if thought fit, to pass the following resolution, as an **Ordinary Resolution**:

"RESOLVED THAT the Audited Standalone and Consolidated Financial Statements of the Company for the financial year ended March 31, 2026, together with the Reports of the Board of Directors and the Auditors thereon as circulated to the members, be and are hereby considered and adopted."

- To appoint a director in place of Mr. Venkataramani Jaiganesh (DIN: 00095975) who retires by rotation in terms of Section 152(6) of the Companies Act, 2013, at this Annual General Meeting and being eligible offers himself for re-appointment.**

To consider and if thought fit, to pass with or without modification(s), the following resolution, as an **Ordinary Resolution**:

"RESOLVED THAT pursuant to Section 152(6) of the Companies Act, 2013, Mr. Venkataramani Jaiganesh (DIN: 00095975), who retires by rotation at this Annual General Meeting and being eligible offers himself for re-appointment, be and is hereby re-appointed as a Director of the Company, liable to retire by rotation."

SPECIAL BUSINESS:

- Ratification of remuneration of Cost Auditor for the financial year ending March 31, 2026.**

To consider and if deemed fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution**:

"RESOLVED THAT pursuant to Section 148(3) and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), the remuneration of Rs. 60,000/- (Rupees Sixty Thousand only) plus applicable taxes and payment of out-of-pocket expenses, as approved by the Board of Directors of the Company, payable to GSVK & Co., Cost Accountants, Firm Registration No. 002371 for conducting the audit of the cost records of the Company for the financial year ending March 31, 2026 be and is hereby ratified."

"RESOLVED FURTHER THAT any one of the Board of Directors of the Company and Company Secretary be and are hereby severally authorized to do all such acts, deeds, matters and things as may be necessary to give effect to this resolution."

- To consider and approve the appointment of Ms. Vasuki K B K (DIN: 07452011) as an Independent Director of the Company**

To consider and if thought fit, to pass, the following resolution as a **Special Resolution**:

"RESOLVED THAT pursuant to the provisions of Sections 149, 150, 152, 161(1) and other applicable provisions of the Companies Act, 2013(Act) and the rules made thereunder, including the Companies (Appointment and Qualifications of Directors) Rules, 2014, read with Schedule IV to the Act and Regulations 16, 17 and 25 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations') as amended from time to time, Ms. Vasuki K B K (DIN: 07452011), who was appointed as an Additional Director (Non-Executive, Independent Director) by the Board of Directors of the Company with effect from August 25, 2026, and who meets the criteria for independence under the Act and the SEBI Listing Regulations, be and is hereby appointed as an Independent Director of the Company for a term of five consecutive years commencing from August 25, 2026 to August 24, 2031 not liable to retire by rotation."

"RESOLVED FURTHER THAT taking into account the recommendation of the Nomination and Remuneration Committee and the Board of

Directors, approval of the members be and is hereby accorded to the appointment of Ms. Vasuki K B K (DIN:07452011) as an Independent Director for the Term notwithstanding the fact that she shall attain the age of seventy-five years during the Term."

"RESOLVED FURTHER THAT the Board be and is hereby authorized to delegate all or any of the powers to any committee of directors with power to further delegate to any other officer(s)/

authorized representatives(s) of the Company to do all acts, deeds and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

By the order of the board
for **SEPC Limited**

Place: Chennai

Date: : August 25th, 2026

T. Sriraman

Company Secretary

Notes:

1. The 26th Annual General meeting (AGM) of the company will be held over Video Conferencing/ Other Audio-Visual Means ("VC/OAVM") in compliance with framework issued by the Ministry of Corporate Affairs through its Circular No. 14/2020 dated April 08, 2020, Circular No.17/2020 dated April 13, 2020, Circular No. 20/2020 dated May 05, 2020, Circular No. 02/2021 dated January 13, 2021, Circular No. 21/2021 dated December 14, 2024, Circular No. 02/2022 dated May 05, 2022, Circular No. 10/2022 dated December 28, 2022, Circular No. 09/2023 dated September 25, 2023, Circular No. 09/2024 dated September 19, 2024, Circular No. 03/2025 dated September 22, 2025 (Collectively referred to as "**MCA Circulars**") read along with Securities and Exchange Board of India ("SEBI") vide its Circular No. SEBI/HO/ CFD/ CMDI/CIR/P/2020/79 dated May 12, 2020, Circular No. SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated May 13, 2022, Circular No. SEBI/HO/CFD/PoD-2/P/ CIR/2023/4 dated January 05, 2023, Circular No. SEBI/HO/CFD/CFD- PoD-2/P/CIR/2023/167 dated October 07, 2023, Circular No. SEBI/HO/CFD/CFD- PoD-2/P/CIR/2024/133 dated October 3, 2024. The deemed venue for the 26th AGM shall be the Registered Office of the Company.
2. Since the AGM is being held over video conferencing where physical attendance of members in any case has been dispensed with, a member entitled to attend and vote at the meeting will not be eligible to appoint proxies to attend the meeting instead of him/her. Accordingly, the proxy form and attendance slip are not attached to this notice and the resultant requirement for submission of proxy forms does not arise.
3. Institutional / Corporate Shareholders (i.e. other than individuals / HUF, NRI, etc.) are required to send a scanned copy (pdf/jpg format) of its board or governing body's resolution/authorization etc., authorizing their representative to attend the

26th AGM through VC / OAVM on its behalf and to vote through remote e-Voting. The said resolution/ authorization shall be sent to the Scrutinizer by email through its registered email address to alagarcs@gmail.com and evoting@cdslindia.com.

4. The register of members and share transfer books of the Company will remain closed from September 22, 2026 to September 28, 2026 (both days inclusive) for the purpose of 26th AGM of the Company.
5. The explanatory statement setting out the material facts pursuant to Section 102 of the Companies Act, 2013, relating to special business to be transacted at the Meeting is annexed.
6. The voting rights of members shall be in proportion to their shares of the paid-up equity share capital of the Company as on September 21, 2026 being Cut-off Date.
7. The facility of joining the 26th AGM through VC/ OAVM will be opened 30 minutes before and will remain open up to 15 minutes after the scheduled start time of the 26th AGM and will be available for 1,000 members on a first-come first-served basis. This rule would however not apply to participation of shareholders holding 2% or more shareholding, promoters, institutional investors, directors, key and senior managerial personnel, auditors, etc.
8. Institutional investors, who are members of the Company, are encouraged to attend and vote at the 26th AGM of the Company.
9. In compliance with the aforesaid MCA Circulars and SEBI Circulars, notice of the 26th AGM along with the Annual Report 2025-26 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/ Depositories. Members may note that the Notice and Annual Report for FY 2025-26 will also be available on the Company's website

(<https://www.sepc.in/investors-annual-report.aspx>) website of the Stock Exchanges and E-voting agency i.e. BSE Limited (www.bseindia.com), National Stock Exchange of India Limited (www.nseindia.com) and CDSL (www.evotingindia.com).

10. Further, those Members who have not registered their email addresses may temporarily get themselves registered with Company's Registrar and Share Transfer Agent, M/s. Cameo Corporate Services Limited ("RTA") by clicking the link: <https://investors.cameoindia.com> for receiving the Annual Report for FY 2025-26 also containing Notice of the AGM.
11. The register of Directors' and Key Managerial Personnel and their shareholding maintained under Section 170 of the Companies Act, 2013, the register of contracts or arrangements in which the Directors are interested under Section 189 of the Companies Act, 2013 and all other documents referred to in the notice will be available for inspection in electronic mode. Members can send an email to tsr@sepc.in for this purpose.
12. Members are requested to address all the correspondences, to the Registrar and Share Transfer Agents, M/s. Cameo Corporate Services Limited, "Subramanian Building" No.1, Club House Road, Chennai 600002.
13. Under Rule 18 of Companies (Management and Administration) Rules, 2014, Members holding shares in electronic mode who have not got their e-mail addresses updated with the DP are requested to update their e-mail address and any changes therein. Members holding shares in physical mode are requested to update their e-mail address/mobile number, quoting their folio number, to our Registrar and Share Transfer Agent, viz., M/s. Cameo Corporate Services Limited, in the URL <https://investors.cameoindia.com> or by writing to them at "Subramanian Building" No.1, Club House Road, Chennai 600002, India, or by e-mail to investor@cameoindia.com.
14. The Attendance of the members through VC or OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
15. For the purpose of dispatch of this Notice, Shareholders of the Company holding shares either in physical form or in dematerialized form as on August 28, 2026 have been considered.

E-Voting:

Pursuant to Section 108 of the Companies Act, 2013 read along with Rule 20 of Companies (Management and Administration) Rules, 2014 read along with Regulation 44 of SEBI (Listing Obligations and Disclosure requirements) Regulations, 2015 and the aforesaid MCA Circulars, the Company shall provide the facility of remote e-Voting through electronic means to its members in respect of all items of business to be transacted at the Annual General Meeting of the Company.

To ensure compliance with the aforesaid Acts, Regulations and circulars, the company has appointed Central Depository Services Limited as the authorized e-voting agency facilitating the process of e-Voting.

The Board of Directors has appointed Alagar & Associates LLP as the Scrutinizer to scrutinize the e-Voting process via remote e-Voting and e-Voting at the 26th AGM in a fair and transparent manner and she/he has consented to act as scrutinizer.

THE INSTRUCTIONS TO SHAREHOLDERS FOR REMOTE E-VOTING ARE AS UNDER:

- (i) The remote e-Voting period begins on **September 25, 2026 at 09:00 A.M.** and ends on **September 27, 2026 at 5.00 P.M.** During this period, Members holding shares either in physical form or in dematerialized form, as on the cut-off date i.e., September 21, 2026 may cast their vote electronically. The remote e-Voting module shall be disabled by CDSL for voting thereafter.
- (ii) After dispatch of the notice, any person who acquires shares of the Company and becomes member of the Company as on the cut-off date i.e. September 21, 2026 may obtain the login ID and password by sending an email to investor@cameoindia.com or tsr@sepc.in or helpdesk.evoting@cdslindia.com by mentioning their Folio No./DPID and Client ID No. However, if you are already registered with CDSL for remote e-voting, then you can use your existing user ID and password for casting your vote.
- (iii) Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 09, 2020, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders'

Resolutions. However, it has been observed that the participation by the public non- institutional shareholders/retail shareholders is at a negligible level. There are also multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India which necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository participants.** Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating

seamless authentication but also enhancing ease and convenience of participating in e-voting process.

- (iv) In terms of SEBI circular No. SEBI/HO/CFD/CMD/ CIR/P/2020/242 dated December 09,2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to abovesaid SEBI Circular, Login method for e-Voting for **Individual shareholders holding securities in Demat mode CDSL / NSDL** is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL	1) Users who have opted for CDSL's Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The user to login to Easi / Easiest are requested to visit www.cdslindia.com or https://web.cdslindia.com/myeasitoken/home/login and click on Login icon and select Myeasi New (Token). 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by the Company. On clicking the e-voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi and click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-Voting is in progress and also able to directly access the system of all e-Voting Service Providers.

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS Portal or click at https://eservices.nsdl.com/secureWeb/ideasdirectreg.jsp 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit demat account number held with NSDL), Password / OTP received in registered mobile & email and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period.
Individual Shareholders holding securities in demat mode login through their Depository Participants (DP)	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider's website for casting your vote during the remote e-Voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no.: 1800 22 55 33.
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30.

- (v) Login method for remote e-Voting for Physical shareholders and shareholders other than individual holding in Demat form.
- (a) The shareholders should log on to the e-voting website www.evotingindia.com.
 - (b) Click on "Shareholders / Members" module.
 - (c) Now enter your User ID
 - For CDSL: 16 digits beneficiary ID,
 - For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
 - (d) Next enter the Image Verification as displayed and Click on Login.
 - (e) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
 - (f) If you are a first-time user follow the steps given below:

Physical shareholders and shareholders other than individual holding share in demat form

PAN	Enter your 10-digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) • Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	• Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. • If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

- (g) After entering these details appropriately, click on "SUBMIT" tab.
- (h) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolution of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- (i) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolution contained in this Notice.
- (j) Click on the relevant Company name i.e. SEPC Limited on which you choose to vote.
- (k) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/ NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (l) Click on the "RESOLUTION FILE LINK" if you wish to view the entire Resolution details.
- (m) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- (n) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- (o) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- (p) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (q) There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.

(vi) Additional Facility for Non - Individual Shareholders and Custodians - For Remote Voting only.

- a) Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the "Corporates" module.
- b) A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
- c) After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- d) The list of accounts linked in the login will be mapped automatically and can be delink in case of any wrong mapping.
- e) It is mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.

Alternatively, non-individual shareholders are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who is authorized to vote, to the Scrutinizer (alagarcs@gmail.com) if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

In case of any difficulty in voting, the Shareholder may contact the Company Secretary and Compliance Officer by sending the email to tsr@sepc.in.

Instructions for shareholders attending the AGM through VC / OAVM & E-Voting during meeting are as under:

1. The procedure for attending meetings & e-Voting on the day of the AGM is same as the instructions mentioned above for Remote e-voting. Shareholders can join the AGM in the VC/OAVM mode 30 minutes before and 15 Minutes after the scheduled time of the commencement of the meeting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will

be displayed after successful login as per the instructions mentioned above for Remote e-voting.

3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
4. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
7. **Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance at least 03 days prior to meeting mentioning their name, demat account number/folio number, email id, mobile number at tsr@sepc.in.** The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance **03 days prior to meeting** mentioning their name, demat account number/ folio number, email id, mobile number at tsr@sepc.in. These queries will be replied to by the company suitably by email.
8. **Those shareholders who have registered themselves as a speaker will only be allowed to express their views / ask questions during the meeting.**
9. Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.

If any Votes are cast by the shareholders through the e-voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders shall be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL / MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/ DEPOSITORIES:

1. For Physical shareholders - please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self- attested scanned copy of PAN card), AADHAR (self- attested scanned copy of Aadhar Card) by email to Company/RTA email id.
2. For demat shareholders - Please update your email id & mobile no. with your respective Depository Participant (DP).
3. For individual demat shareholders - Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting through depository.

If you have any queries or issues regarding e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at toll free No.: 1800 22 55 33.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi Sr. Manager, (CDSL) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call at toll free No.: 1800 22 55 33.

By order of the Board of Directors
For **SEPC Limited**

Place: Chennai
Date: August 25, 2026

T. Sriraman
Company Secretary

EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESS PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013.

The following explanatory statement sets out all material facts relating to the special businesses mentioned in the accompanying notice and shall be taken as forming part of the Notice.

Item No. 3: Ratification of remuneration of Cost Auditor for the financial year ending March 31, 2026

In accordance with the provisions of Section 148 of the Companies Act, 2013 (the Act) and the Companies (Audit and Auditors) Rules, 2014 (the Rules), the Company is required to appoint a cost auditor to audit the cost records of Company.

On the recommendation of the Audit Committee, the Board at its meeting dated May 25, 2026 has appointed M/s. GSVK & Co., Cost Accountants, Firm Registration No. 002371, as Cost Auditors to conduct the audit of cost accounting records of the company for the financial year 2026-27 at a remuneration of Rs. 60,000/- (Rupees Sixty Thousand only) exclusive of taxes as may be applicable and payment of such out of pocket expenses as may be mutually agreed to be payable to the cost auditor.

As per the provisions of Section 148 of the Companies Act, 2013 and Companies (Audit & Auditors) Rules, 2014, the remuneration payable to the Cost Auditor as recommended by the Audit Committee and approved by the Board of Directors, has to be ratified by the members of the Company by way of an ordinary resolution.

M/s. GSVK & Co., Cost Accountants possess the requisite qualifications, experience and track record in conducting cost audits for companies of similar nature and scale. Accordingly, based on the above rationale, the Board of Directors recommends to the Members for the ratification of their remuneration for the financial year ending March 31, 2026, by the Members of the Company.

Memorandum of Interest

None of the Directors or the Key Managerial Personnel of the Company are concerned or interested either financially or otherwise in this Resolution as set out in item no.3 of this Notice.

In compliance with Regulation 17(11) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board recommends the passing of the resolution set forth in Item no. 3 of the Notice.

Item No. 4: To consider and approve the appointment of Ms. Vasuki K B K (DIN: 07452011) as an Independent Director of the Company

Justice K.B.K. Vasuki (Retd.) enrolled with the Bar Council of Tamil Nadu in 1979, gaining extensive legal experience as a junior to Senior Advocate Thiru R. Gandhi. Entering the judicial services in 1986, she served across Poonamallee, Chennai, Karur, Coimbatore, Salem, and Madurai. Her extensive career trial judiciary roles included serving as District Munsif, Sub-Judge, Additional District Judge, Labour Judge, Chief Judicial Magistrate, Family Court Judge, Principal District Judge (Namakkal, Nagapattinam, and Thiruvavur), Appellate Authority in the State Transport Appellate Tribunal, and Chief Judge of the Court of Small Causes & Registrar (Vigilance) in Chennai. She was elevated as a Judge of the Madras High Court in February 2010, rendering service until September 2015 and publishing over 100 landmark judgments.

Presently, she is a full-time commercial arbitrator (handling sole and three-member panels, including assignments with REPCO Bank) and a Legal Advisor to Star Health Allied Insurance. She serves as the Chairman of the Selection Committee for the Juvenile Justice Board and Child Welfare Committee (TN & Puducherry), and Chairman of the Police Complaints Authority (Puducherry). Her past administrative roles include serving as Ex-Chairman of the Appellate Authority for the Tamil Nadu Pollution Control Board, Advisor to the Local Advisory Committee of TDD (T. Nagar), and Ex-Member of the Advisory Committee under the Goondas Act. Additionally, she serves as an Independent Director on the board of Indus Finance Limited.

Considering her skills, expertise, competencies and rich experience in the legal, judicial, arbitration and administrative fields, the Nomination and Remuneration Committee (NRC) had recommended the appointment of Justice K.B.K. Vasuki (Retd.) as an Independent Director on the Board.

On the recommendation of the NRC, the Board of Directors at its meeting held on August 25, 2026, appointed Justice K.B.K. Vasuki (Retd.) as Additional Non-Executive, Independent Director in terms of Section 161(1) of the Companies Act, 2013 and the Articles of Association of the Company. The Board of Directors

also approved that the term of office of Justice K.B.K. Vasuki (Retd.) (DIN: 07452011) as an Independent Director shall be for a period of five consecutive years from August 25, 2026, subject to the approval of the Members of the Company.

The Board is of the considered opinion that, notwithstanding her attaining the age of seventy-five years during the tenure, her experience, leadership and institutional knowledge will be of significant value to the Company. Details of Justice K.B.K. Vasuki (Retd.) (DIN: 07452011) as required under Regulation 36(3) of SEBI Listing Regulations and the Secretarial Standards are provided as an annexure to the Notice. The Director shall be eligible for sitting fee as applicable to all the other Directors and shall not be eligible for any stock options.

Justice K.B.K. Vasuki (Retd.) (DIN: 07452011) has confirmed that she is not disqualified from being appointed as a Director in terms of Section 164 of the Companies Act, 2013 and has given her consent to act as a Director in terms of Section 152 of the Act, subject to her appointment by the Members. The Company has also received a declaration from her confirming that she meets the criteria of independence as prescribed under Section 149(6) of the Act and the SEBI Listing Regulations, 2015.

The Board is of the opinion that Justice K.B.K. Vasuki (Retd.) (DIN: 07452011) fulfils the conditions for appointment as an Independent Director as specified under the Act and the SEBI Listing Regulations. She is independent of the management and possesses appropriate skills, experience, knowledge and capabilities required for the role of an Independent Director.

Memorandum of Interest

None of the Directors or the Key Managerial Personnel of the Company are concerned or interested either financially or otherwise in this Resolution as set out in item no.4 of this Notice.

In compliance with Regulation 17(11) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board recommends the passing of the resolution set forth in Item no. 4 of the Notice.

By order of the Board
for **SEPC Limited**

Place: Chennai
Date: August 25, 2026

T. Sriraman
Company Secretary

Annexure to the Explanatory Statement

Details of Director seeking appointment

(Pursuant to Regulation 36(3) of the SEBI Listing Regulations and Secretarial Standard 2 on General Meetings)

S. No	Particulars	Details	
1.	Name of the Director	Mr. Venkataramani Jaiganesh	Ms. K B K Vasuki
2.	DIN	00095975	07452011
3.	Age	53 Years	72 Years
4.	Qualifications	CA., Diploma in International Business	Law Graduate (LL.B. or equivalent)
5.	Experience and expertise in specific functional areas	He is a Qualified Chartered Accountant from the Institute of Chartered Accountants of India and holds a Postgraduate Diploma in International Business. He possesses deep expertise in finance, accounts, and operational management, ensuring the highest levels of compliance and governance. Mr. Jaiganesh has played a key role for about 20 years in various organizations, driving business growth and expanding into international markets including USA, Qatar, Oman, and Saudi Arabia. His experience spans trading, manufacturing, services, investments, EPC, Oil & Gas	Justice K.B.K. Vasuki (Retd.) enrolled with the Bar Council of Tamil Nadu in 1979, gaining extensive legal experience as a junior to Senior Advocate Thiru R. Gandhi. Entering the judicial services in 1986, she served across Poonamallee, Chennai, Karur, Coimbatore, Salem, and Madurai. Her extensive career trial judiciary roles included serving as District Munsif, Sub-Judge, Additional District Judge, Labour Judge, Chief Judicial Magistrate, Family Court Judge, Principal District Judge (Namakkal, Nagapattinam, and Thiruvavur), Appellate Authority in the State Transport Appellate Tribunal, and Chief Judge of the Court of Small Causes & Registrar (Vigilance) in Chennai. She was elevated as a Judge of the Madras High Court in February 2010, rendering service until September 2015 and publishing over 100 landmark judgments. Presently, she is a full-time commercial arbitrator (handling sole and three-member panels, including assignments with REPCO Bank) and a Legal Advisor to Star Health Allied Insurance. She serves as the Chairman of the Selection Committee for the Juvenile Justice Board and Child Welfare Committee (TN & Puducherry), and Chairman of the Police Complaints Authority (Puducherry). Her past administrative roles include serving as Ex-Chairman of the Appellate Authority for the Tamil Nadu Pollution Control Board, Advisor to the Local Advisory Committee of TDD (T. Nagar), and Ex-Member of the Advisory Committee under the Goondas Act. Additionally, she serves as an Independent Director on the board of Indus Finance Limited.
6.	Date of first appointment on the Board	July 14, 2025	August 25, 2026
7.	Shareholding in the company	Nil	Nil

S. No	Particulars	Details	
8.	Relationship with other Directors, Manager and other Key Managerial Personnel of the company.	Mr. Venkataramani Jaiganesh is not related to the directors in the company.	Ms. K B K Vasuki is not related to the directors in the company
9.	Number of Meetings of the Board attended during the year.	Refer Corporate Governance Section of this Annual Report.	Not Applicable
10.	Other Directorships, Membership/ Chairmanship of Committees of other Boards.	1. Avenir International Engineers and Consultants Private Limited 2. Valiance Engineers Private Limited 3. MARK AB Capital India Pvt Ltd 4. Airmod Aerospace Solutions Limited 5. Bohra Industries Limited 6. Tiger Steel Engineering (India) Private Limited 7. Valiance Food and Beverages Private Limited 8. Pegasus Cargo & Passenger Logistics Private Limited	1. Indus Finance Limited 2. Chairmanship in Audit Committee and Stakeholder Relationships Committee in Indus Finance Limited
11.	Names of the Listed entities from which He/she resigned in the past three years.	Nil	Nil
12.	Details of Remuneration proposed to be paid.	The proposed re-appointee draws remuneration from the company in his capacity as a Managing Director. The company does not propose to pay any remuneration to him in his capacity as a director.	Not Applicable
13.	Details of last drawn remuneration.	Basic Salary – Rs. 5,00,000/- per month. Performance Bonus – Rs. 12,00,000/- per annum	Not Applicable

Directors' Report

Dear Shareholder,

Your director's present the Twenty Sixth Annual Report together with the Audited Financial Statements of your Company for the financial year ended March 31, 2026.

FINANCIAL RESULTS (₹ in Lakhs)

Particulars	Consolidated (12 months)		Standalone (12 months)	
	2025-26	2024-25	2025-26	2024-25
Total Income	1,08,583.90	64,601.67	57,909.09	64,601.67
Profit before Interest, Depreciation, tax and extra-ordinary items	10,891.96	9,893.81	7,632.87	9,924.34
Interest depreciation &	4,565.54	4,986.59	4,563.24	4,986.59
Profit before tax & before extra-ordinary items	6,326.42	4,907.21	3,069.63	4,937.75
Provision for taxation	863.52	1,033.93	863.52	1033.93
Profit after tax & extra-ordinary items	5,353.84	2,482.03	2,097.05	2,514.57
Balance brought forward from last year	(210,833.49)	(213,317.52)	(210,867.57)	(213,382.14)
Profit available for appropriation	5,353.84	2,484.03	2,097.05	2,514.57
Transfer to general reserves	0	0	0	0
Surplus carried forward	(205,479.65)	(210,833.49)	(208,770.52)	(210,867.57)

OPERATING RESULTS & PERFORMANCE

During the financial year ended March 31, 2026, the Company recorded:

On a consolidated basis, total income increased to ₹1, 08, 583.90 lakhs from ₹64,601.67 lakhs and profit after tax increased to ₹5,353.84 lakhs from ₹2,482.03 lakhs. The consolidated performance reflects the contribution of the Company's international operations and subsidiaries.

On a standalone total income of ₹57,909.09 lakhs as compared with ₹64,601.67 lakhs in the previous financial year. Despite the moderation in revenue, the Company reported a profit after tax of ₹2,097.05 lakhs for FY 2025-26 as against ₹2,514.57 lakhs in FY 2024-25.

BUSINESS HIGHLIGHTS

Your directors are pleased to report that the Company continued to strengthen its position in the Engineering,

Procurement and Construction (EPC) sector during FY 2025-26. The Company maintained its focus on execution of water and municipal infrastructure, roads, industrial and process plant projects, while pursuing opportunities in international markets and other specialized infrastructure segments. The Company also continued to focus on disciplined project selection, execution efficiency, working-capital management, strengthening of internal controls and prudent risk management.

BUSINESS RISK MANAGEMENT

Pursuant to the requirement of Regulation 21 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has constituted a Risk Management Committee. The details of Committee and its terms of reference are set out in the Corporate Governance Report forming part of the Board's Report.

The Company has a robust Business Risk Management (BRM) framework to identify, evaluate, treat and Report business risks. This framework seeks to create transparency, minimize adverse impact on the business objectives and enhance the Company's competitive advantage. The business risk framework defines the risk management approach across the enterprise at various levels including documentation and reporting. The framework has different risk models which help in identifying risks trend, exposure and potential impact analysis at a Company level as well as business segments and its mitigation plans.

The business risks identified by the Company and its mitigation plans are as under:

Project Risks:

In the context of the projects being executed, the Company reviews the risks associated with a project in all the following aspects, but is not restricted to:

- Client related details such as financial closure of the project, credit worthiness and reputation of the client before even signing of the contract.
- Estimation risk like price and quantity variances, contingency provision, forex fluctuation on a periodic basis.
- Commercial risks like taxes and duties, payment terms, bank guarantee requirements

- Organizational risks like availability of technical and managerial resources, gap funding needs, consortium partner's roles and responsibilities.
- Performance risk like achievability of guaranteed parameters, time schedule, warranty and defect liability obligations.
- Interfacing risks like coordination with multiple agencies for approvals and clearance
- Geographic risks like unfavorable weather conditions, earthquake floods etc.

The above key risks are closely tracked for timely mitigation.

Competition Risks:

The Infrastructure Industry is intensely competitive. To mitigate this risk, the company is leveraging on its expertise and experience to increase market share, enhance brand equity / visibility and enlarge product portfolio and service offerings

Occupational Health & Safety (OHS) Risks:

Safety of employees and workers is of utmost importance to the company. To reinforce the safety culture in the company, it has identified occupational health & safety as one of its focus areas. Various training programs have been conducted at the sites such as behavior-based safety training program, visible safety leadership program, logistics safety program etc.

FOREIGN EXCHANGE AND COMMODITY PRICE RISKS

The businesses of the Company are exposed to fluctuations in foreign exchange rates and commodity prices. Additionally, it has exposures to foreign currency denominated financial assets and liabilities. The business-related financial risks, especially involving commodity prices, by and large, are managed contractually through price variation clauses, while the foreign exchange rate risks and residual commodity price risks are managed by treasury products. Financial risk management is governed by the Risk Management framework and policy approved by the Audit Committee and authorised by the Board. Financial risks in each business portfolio are measured and managed by corporate treasury. Despite currency weakness and elevated financial market volatility, the Company's robust financial risk management processes ensured financial costs remain under control.

BUSINESS OVERVIEW

Your Company is engaged in the Turnkey EPC business, covering engineering, procurement and construction activities. Its principal areas of operation include municipal and water infrastructure, water and wastewater treatment projects, Roads, metallurgical and process plants and other infrastructure projects.

During the year, the Company continued to leverage its established execution capabilities and sectoral experience while expanding its presence in international infrastructure opportunities. The Company is also evaluating opportunities in power plant operations, international infrastructure and large-scale solar EPC, with a view to broadening its business portfolio and creating sustainable long-term value for stakeholders.

The Company is also exploring opportunities in Oil and Gas sector in addition to power plant operations, international infrastructure and large-scale solar EPC, reflecting its strategy to diversify its capabilities, broaden its addressable market and build a balanced portfolio of projects.

SUBSIDIARY

The Company continues to operate internationally through its subsidiaries. The Company has adopted a Policy on Identification of Material Subsidiaries in accordance with the SEBI Listing Regulations.

The Company has a Policy on Identification of Material Subsidiaries, formulated pursuant to the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Accordingly, M/s SEPC (FZE) Sharjah falls within the definition of Material Subsidiary.

a) SEPC (FZE) Sharjah

During the year ended March 31, 2026, SEPC FZE was awarded a contract for construction, supply and installation of four steel tanks of 45,000-litre capacity each, Design and Engineering contracts from for AED 208.02 million. The subsidiary continues to pursue additional opportunities in the GCC region leveraging its qualifications and execution capabilities.

b) SHRIRAM EPC ARKAN LLC, MUSCAT

Shriram EPC Arkan LLC, the step-down subsidiary of SEPC, consequent to the completion of

MISCO project has streamlined its operations and continues to explore suitable business opportunities in the region.

c) SEPC ARABIA LIMITED COMPANY

During FY 2022-23, the Company incorporated SEPC Arabia Limited Company, a wholly owned subsidiary in the Kingdom of Saudi Arabia.

The company does not have any associate or joint venture and during the year under review, there is no change in the status of the existing subsidiaries. The subsidiary continues to explore suitable business opportunities in the region.

The salient features of the financial statements of the subsidiaries, as required under Form AOC-1, are enclosed as Annexure I to this Report.

DIVIDEND

The Company generated a profit during the financial year 2025-26. However, considering the Company's accumulated losses and the need to conserve cash for operations, working capital and future growth, the Board of Directors has decided not to recommend any dividend for FY 2025-26. The Dividend Distribution Policy in terms of Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is placed on the Company's website at <https://www.sepc.in/pdf/Dividend-Distribution-Policy.pdf>

RESERVES

No amount has been transferred to the General Reserve during the financial year under review.

SHARE CAPITAL

The authorized and paid-up capital of your Company is Rs.2250 Crores and Rs. 1943.32* Crores respectively.

The shareholding pattern as on March 31, 2026 is as under:

S.No	Shareholders	% holding
1.	Promoter & Promoter Group	18.67
2.	Public	81.33
	TOTAL	100.00

* The Board of Directors at their meeting dated November 14, 2025 has considered and approved the allotment of 31,64,653 equity shares of the Company pursuant to the conversion of Compulsorily Convertible Debentures issued to the Lenders of the Company pursuant to RBI Prudential Framework for Resolution of

Stressed Assets, 2019. The Listing & Trading approval from the Stock Exchanges BSE and NSE for the Equities allotted consequent to Conversion were received on March 18, 2026& May 25, 2026 respectively.

Subsequently, the Issue & Allotment Committee, at its meeting held on January 06, 2026, has and approved the allotment of 21,90,635 equity shares of the Company pursuant to the conversion of Compulsorily Convertible Debentures issued to the Lenders of the Company pursuant to RBI Prudential Framework for Resolution of Stressed Assets, 2019. The Listing & Trading approval from the Stock Exchanges BSE and NSE for the Equities allotted consequent to Conversion were received on May 19,2026 and July 24,2026 respectively.

RIGHTS ISSUE

During FY 2025-26, the Rights Issue Committee of the Board, pursuant to the authority delegated by the Board, approved the raising of funds through a rights issue of equity shares aggregating up to ₹350 crores. The Company issued 35,00,00,000 partly paid-up Rights Equity Shares of face value ₹10 each at an issue price of ₹10 per share, on a rights basis in the ratio of 11 Rights Equity Shares for every 50 fully paid-up equity shares held as on the record date, May 23, 2025.

The Rights Issue was opened for the Eligible Equity Shareholders from June 9, 2025 and closed on June 23, 2025. Shareholders were required to pay ₹5 per share at the time of application, with the balance ₹5 payable on the First and Final Call. The basis of allotment was approved by BSE Limited on June 27, 2025 and 35,00,00,000 partly paid-up Rights Equity Shares were allotted on the same date. Trading approvals were subsequently obtained from BSE Limited and the National Stock Exchange of India Limited on July 11, 2025.

Pursuant to the terms of the issue, the Rights Issue Committee approved the First and Final Call of ₹5 per partly paid-up Rights Equity Share and fixed September 30, 2025 as the record date. The call money payment period commenced on October 23, 2025 and closed on November 7, 2025.

Upon receipt and reconciliation of the call money 30,07,10,295 partly paid-up equity shares were converted into fully paid-up equity shares on November 12,2025. Subsequently, upon receipt and reconciliation of the outstanding call money an additional 2,42,36,652 partly paid-up equity shares were converted into fully paid-up equity shares on May 09,2026.

DETAILS OF DEPOSITS

The Company has not accepted any Deposits covered under Chapter V of the Companies Act, 2013 read with the Companies (Acceptance of Deposits) Rules, 2014.

SIGNIFICANT AND MATERIAL ORDERS

During the year under review, there were no significant or material orders passed by any regulators, courts or tribunals which would adversely affect the going concern status of the Company or have a material impact on its future operations except the orders passed by the Hon'ble High Court of Madras attaching the receivables of the company in respect of the litigation between GPE (India) Ltd and Others vs Twarit Consultancy Services Private Ltd and SEPC Limited. For Details refer Note number 60 of Notes forming part of Standalone Financial Statements.

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

During the year under review, the Company did not grant any loans to any person or other body corporate, nor did they provide guarantee or security in connection with any loan or make any investments.

PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES (REFERRED TO IN SUB SECTION (I) OF SECTION 188 OF THE COMPANIES ACT, 2013)

All transactions with related parties were on arm's length basis and in the ordinary course of business. There was no material related party contract during the year. Form AOC-2 as required under Section 134 (3) (h) of the Act is enclosed to this report.

CHANGE IN THE NATURE OF BUSINESS

There was no change in the nature of the business of the Company during the financial year 2025-26.

DETAILS OF ADEQUACY OF INTERNAL FINANCIAL CONTROLS

In addition to the Internal Controls on Operations, the Board has laid emphasis on adequate internal financial controls to ensure that the financial affairs of the Company are carried out with due diligence. The company has an internal control system commensurate with the size, scale and complexity of its operations whose efficacy is periodically reviewed by the Internal Audit function of the Company. The Scope and authority of the internal audit function along with the Internal Audit Plan is defined and reviewed by the Audit Committee of the company. The Internal Audit

reports were placed on a quarterly basis before the Audit Committee as well as the Board for its scrutiny and remedial measures. Apart from Internal Audit function which scrutinizes all the financial transactions and operating systems, there are also processes laid down, leading to CFO/CEO certification to Board on the adequacy of Internal Financial Controls as well as internal controls over financial reporting.

APPOINTMENT OR RESIGNATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

During the financial year under review, Mr. Venkataramani Jaiganesh (DIN: 00095975) was appointed as Whole-Time Director of the Company with effect from July 14, 2025, which was approved by the shareholders at the Annual General Meeting (AGM) held on September 29, 2025. Subsequently, he was re-designated as the Managing Director (MD) of the Company for a term of five (5) years with effect from September 29, 2025, and ending on September 28, 2030 which was approved by the shareholders through Postal Ballot on November 12, 2025.

Mr. Venkataramani Jaiganesh (DIN: 00095975) pursuant to Section 152(6) of the Companies Act, 2013 at the forth coming Annual General Meeting and being eligible offers himself for re-appointment. In terms of Secretarial Standards on General Meetings (SS-2), the necessary resolution for the re-appointment of Mr. Venkataramani Jaiganesh (DIN:00095975) as a Director of the Company is included in the Notice sent along with the annual report

During the financial year, Mr. N.K. Suryanarayanan, (DIN: 01714066), Managing Director & CEO (Key Managerial Personnel), expressing his desire not to seek re-appointment at the end of his term on September 23rd, 2025, has resigned from the Board of the Company with effect from closing business hours from September 30, 2025.

ANNUAL EVALUATION OF BOARD'S PERFORMANCE

Pursuant to Section 134(3)(p) of the Companies Act, 2013 and Regulation 17(10) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board, at its meeting held on May 25, 2026, has carried out an annual performance evaluation of its own performance, the directors individually as well as the evaluation of the working of its Audit Committee, Nomination & Remuneration Committee and Risk Management Committee and Stakeholders Relationship Committee. Performance evaluation of

independent directors was done by the entire board, excluding the independent director being evaluated. Further, in compliance with Regulation 25 (3) & (4), Independent Directors at their separate meeting dated March 20, 2026, without the presence of other non-independent directors and members of the management, have evaluated the performance of non-independent directors individually and of the Board as a whole as well as the chairperson's performance. The Directors were satisfied with the evaluation results, which reflected the overall engagement of the Board and its Committees with the Company. The Board was of the opinion that the independent directors appointed possessed integrity, expertise and experience (including proficiency). The manner in which the evaluation has been carried out has been explained in the Corporate Governance Report.

FAMILIARIZATION PROGRAMME FOR INDEPENDENT DIRECTORS

The Company conducts familiarisation programmes for Independent Directors covering their roles, rights and responsibilities, the nature of the industry in which the Company operates, its business model, financial and operational performance, governance framework and other relevant matters. Details of such programmes are made available on the Company's website at the following link : <https://www.sepc.in/pdf/Familiarization%20Programme%202024-25.pdf>

DECLARATION BY INDEPENDENT DIRECTORS

The Company has received declaration from each Independent Director of the Company under Section 149(7) of the Companies Act, 2013 (Act) read along with Regulation 25(8) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, confirming compliance with the criteria of Independence laid down in Section 149(6) of the Act read along with Regulation 16(1)(b) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Further the Independent Directors have complied with the Code for Independent Directors prescribed in Schedule IV to the Companies Act, 2013.

INDEPENDENT DIRECTORS' MEETING

During the financial year under review, the Independent Directors met on March 20, 2026, without the presence of Non-Independent Directors and members of Management, in accordance with Schedule IV of the Companies Act, 2013 and Regulation 25 of the SEBI

Listing Regulations. The meeting included evaluation of the performance of the Non-Independent Directors, the Chairperson and the Board as a whole, as well as an assessment of the effectiveness of the Board in discharging its duties.

REMUNERATION POLICY

Pursuant to Section 178(3) of the Companies Act, 2013, the Board on the recommendation of the Nomination & Remuneration Committee approved a policy for selection and appointment of Directors, Key Managerial Personnel and Senior Management and their remuneration. The details of the Remuneration Policy are stated in the Corporate Governance Report.

NUMBER OF MEETINGS OF THE BOARD

During FY 2025-26, eight (8) meetings of the Board of Directors were held on May 29, 2025, July 14, 2025, August 14, 2025, September 29, 2025, November 14, 2025, February 2, 2026, February 7, 2026 and March 23, 2026. The maximum interval between any two meetings remained within the period prescribed under the Companies Act, 2013 and the SEBI Listing Regulations.

The maximum interval between any two meetings did not exceed 120 days, as prescribed under the Companies Act, 2013.

DIRECTORS' RESPONSIBILITY STATEMENT

In terms of Section 134(5) of the Companies Act, 2013, the Directors of the Company, to the best of its knowledge and ability state:

- That in the preparation of the annual accounts for the year ended March 31, 2026, the applicable accounting standards had been followed along with proper explanation relating to material departures, if any;
- That the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company as at March 31, 2026 and of the profit and loss of the Company for the year ended on that date;
- That the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

- d. That the directors had prepared the annual accounts on a going concern basis;
- e. That the directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and operating effectively.
- f. That the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

RELATED PARTY TRANSACTIONS

All related party transactions entered into during the financial year were in the ordinary course of business and on an arm's length basis. There were no materially significant related party transactions with promoters, Directors, Key Managerial Personnel or other designated persons that could have a potential conflict with the interests of the Company at large. None of the Directors had any pecuniary relationships or transactions vis-à-vis the Company other than sitting fees and reimbursement of expenses incurred, if any, for attending the Board meetings.

All related party transactions are placed before the audit committee for review and approval as per terms of the Policy for dealing with related parties. Prior omnibus approval of the audit committee is obtained for the transactions which are of a foreseen and repetitive nature. The policy on related party transactions as approved by the board is uploaded on the company's website at the following link: <https://www.sepc.in/pdf/RPT%20Policy-17-2-25.pdf>

Form AOC-2 in the specified format is enclosed as Annexure - II.

EXPLANATIONS OR COMMENTS ON QUALIFICATIONS, RESERVATIONS OR ADVERSE REMARKS OR DISCLAIMER MADE BY THE STATUTORY AUDITORS AND THE SECRETARIAL AUDITORS IN THEIR REPORT

The explanations/comments made by the Board relating to qualifications, reservations or adverse remarks made by the Statutory Auditors and the Secretarial Auditor in their respective reports are furnished below:

STATUTORY AUDITORS' REMARKS

- i. The carrying value of Deferred Tax Asset (DTA) as on March 31, 2026, include an amount of Rs.28,187.76 Lakhs (March 31, 2025 Rs. 29,548.46

lakhs), which was recognized on carried forward business losses of Rs.80,665.52 Lakhs (March 31, 2025 Rs. 84,559.48 lakhs). Due to non-availability of sufficient appropriate audit evidence to corroborate management's assessment that sufficient taxable profits will be available in the future against which such carried forward business losses can be utilised as required by Ind AS 12: "Income taxes", we are unable to comment on adjustments, if any, that may be required to the carrying value of the aforesaid DTA as on March 31, 2026.

Refer Note 42 (B) of the Standalone Financial Statement.

- ii. Non-Current Contract Assets include overdue balances of Rs.9,037.98 lakhs as at March 31, 2026 (March 31, 2025 Rs.6,959.44 Lakhs), which are net of provisions of Rs. 1,036.37 lakhs as at March 31, 2026 (March 31, 2025: Rs.926.98 lakhs) and Non-Current Trade Receivables include overdue balances Rs 5,844.92 Lakhs as on March 31, 2026 (March 31, 2025 Rs. Rs 495.18 lakhs) [net of provisions amounting to Rs. 538.77 Lakhs (March 31, 2025: Rs.82.99 lakhs)], relating to dues on projects which have been stalled due to delays in obtaining approvals from the regulatory authorities and on account of disputes. Due to the non-availability of sufficient appropriate audit evidence to corroborate management's assessment of the recoverability of the said balances on these projects, we are unable to comment on the carrying value of these non- current Contract Assets and non-current Trade Receivables and the consequential impact if any, on the Statement of the Company for the year ended March 31, 2026.

Refer Note 8.1 and 11.1 of the Standalone Financial Statement

BOARDS RESPONSE TO THE QUALIFICATIONS OF STATUTORY AUDITORS

Management Response -1

The Company has business losses which are allowed to be carried forward and set off against available future taxable profits under the Income Tax Act, 1961, in respect of which the Company has created Deferred Tax Assets ("DTA"). The Company has recognized DTA on the carry forward unabsorbed business losses to the extent of Rs.80,665.52 lakhs (March 31, 2025: Rs.84,559.48 lakhs) out of the total carry forward

unabsorbed business losses of Rs.87,285.97 lakhs that was available as at March 31, 2026 (March 31, 2025- Rs.92,648.02 lakhs). The DTA amount recognized by the Company on these carry forward unabsorbed business losses amounts to Rs.28,187.76 lakhs as at March 31, 2026 (March 31, 2025- Rs. 29,548.46 lakhs). Considering the potential order book as on date, the current projects in the pipeline and a positive future outlook for the Company, the management of the Company is confident of generating sufficient taxable profits in the future and adjust them against these unabsorbed business losses, and accordingly, the DTA as on March 31, 2026, can be utilized before the expiry of the period for which this benefit is available.

Management Response -2

Non-Current Contract Assets include overdue balances of Rs. 9,037.98 lakhs as at March 31, 2026 (March 31, 2025 Rs.6,959.44 Lakhs), which are net of provisions of Rs. 1,036.37 lakhs as at March 31, 2026 (March 31, 2025: Rs.926.98 lakhs). Non-Current Trade Receivable include overdue balances of Rs 5,844.92 lakhs as at March 31, 2026 (March 31, 2025, Rs. 495.18 lakhs), which are net of provisions of Rs. 538.77 lakhs as at March 31, 2026 (March 31, 2025: Rs.82.99 lakhs). Both the above amounts pertain to projects which have been stalled due to delays in obtaining approvals from the regulatory authorities and on account of disputes. One of the customers in the said projects is undergoing liquidation process, in respect of which the Company is confident of recovering the dues based on the realisability of the assets available with the said customer. Further, considering the ongoing negotiations with the customers, the management of the Company is confident of recovering the dues in full.

SECRETARIAL AUDITOR'S REMARKS

The Secretarial Auditor's Report for FY 2025-26 does not contain any qualification, reservation or adverse remarks. The Secretarial Audit Report forms part of this Annual Report.

MATERIAL CHANGES AND COMMITMENTS AFFECTING THE FINANCIAL POSITION BETWEEN THE END OF THE FINANCIAL YEAR AND THE DATE OF THE REPORT

There have been material changes in the financial position of the company between the end of the financial year and the date of this report.

The Board of Directors of the company at their meeting dated May 13, 2025 has approved issuance of equity

shares to the existing equity shareholders on rights basis for an amount not exceeding Rs 35,000 Lakhs.

The Board of Directors approved the proposed acquisition of 90% of the equity share capital of Avenir International Engineers and Consultants LLC, Abu Dhabi, through a share-swap arrangement, subject to the requisite approvals of the lenders and other applicable authorities. The shareholders approved the proposed acquisition on August 5, 2026 through postal ballot. As on the date of this Report, the requisite lender and stock exchange approvals are under process. The Board continues to monitor these developments and their potential impact on the Company's business and financial position.

COMPOSITION OF AUDIT COMMITTEE:

Pursuant to Section 177 of the Companies Act, 2013, during the year, the Audit Committee was reconstituted by the Board of Directors and the Committee has the following members:

Name of the Member	Designation
Dr. R Ravichandran	Chairman
Dr. Arun Kumar Gopalaswamy	Member
Mr. Venkataramani Jaiganesh*	Member

* Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

The Board has accepted the recommendations of the Audit Committee and there were no incidences of deviation from such recommendations during the financial year under review. During the year, the Audit Committee had met Five (05) times on 29th May, 2025, 14th August, 2025, 14th November, 2025, 2nd February, 2026 and 7th February, 2026.

NOMINATION AND REMUNERATION COMMITTEE

Pursuant to Section 178 of the Companies Act, 2013, during the year, the Committee was not reconstituted by the Board of Directors and the Committee has the following members.

Name of the Member	Designation
Dr. R Ravichandran	Chairman
Dr. Arun Kumar Gopalaswamy	Member
Mr. Abdulla Mohammad Ibrahim Hassan Abdulla	Member

During the year, two meetings of the Nomination and Remuneration Committee were held on 14th July, 2025 and 14th August, 2025.

The said committee has been empowered and authorized to exercise powers as entrusted under the provisions of Section 178 of the Companies Act, 2013. The Company had laid out the policy on director's appointment and remuneration including criteria for determining qualifications, positive attributes, independence of a director and other matters provided under sub section 3 of Section 178 of the Companies Act, 2013. The details of the committee including its role and responsibilities are given in the Corporate Governance Report. Policy on Criteria for Board Nomination and Remuneration is available on the website of the Company under the link <https://www.sepc.in/pdf/NRC%20Policy-17-2-25.pdf>.

WHISTLE BLOWER POLICY (VIGIL MECHANISM)

Pursuant to Sections 177(9) and (10) of the Companies Act, 2013 and Regulation 22 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has a Vigil Mechanism through a Whistle Blower Policy. The details about the whistle blower policy are provided in the Corporate Governance Report and also posted on the Company's website <https://www.sepc.in/pdf/WHISTLE-BLOWER-AND-VIGIL-MECHANISM-NEW.pdf>

CORPORATE SOCIAL RESPONSIBILITY (CSR)

The Company has accumulated losses and, based on the applicable provisions of Section 135 of the Companies Act, 2013 and the relevant rules, constitution of a CSR Committee is presently not applicable. Accordingly, the CSR Committee constituted earlier was dispensed with, effective December 27, 2022. The Company continues to remain mindful of its broader responsibilities towards stakeholders and the communities associated with its operations.

Policy on Corporate Social Responsibility is available in the website of the Company under the link: <https://www.sepc.in/pdf/Policy-on-Corporate-Social-Responsibility-New.pdf>

RISK MANAGEMENT COMMITTEE

The Company has a Risk Management Committee comprising of three directors. The purpose of risk management committee of the Board is to assist the Board in fulfilling its corporate governance oversight responsibilities with regard to the identification, evaluation and mitigation of operational, strategic and external environmental risks. The committee has

overall responsibility for monitoring and approving the risk policies and associated practices of the company and also formulated the Risk Management Policy which is available at the Company's website at <https://www.shriramepc.com/pdf/Risk-Management-Committee-policy-Terms-of-Reference.pdf>. The risk management committee is also responsible for reviewing and approving risk disclosure statements in any public documents or disclosures. The details of the committee, including its role and responsibilities and meetings, are given in the Corporate Governance Report.

Name of the Member	Designation
Dr. Arun Kumar Gopaldaswamy	Chairman
Dr. R Ravichandran	Member
Mr. Venkataramani Jaiganesh*	Member

* Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

During the year, the Risk Management Committee had met Two (02) times on 29th May, 2025 and 14th November, 2025.

STAKEHOLDERS RELATIONSHIP COMMITTEE

The Company has in place a Stakeholders Relationship Committee comprising of three directors with one independent director as its Chairperson. The Committee meets once in every quarter to look after the Grievances of Stakeholders. The Company is also registered with SCORES (the investor compliant/grievance platform), to facilitate the stakeholders to register their complaints / grievances. The details of the committee including its role and responsibilities are given in the Corporate Governance Report.

Name of the Member	Designation
Dr. Arun Kumar Gopaldaswamy	Chairman
Dr. R Ravichandran	Member
Mr. Venkataramani Jaiganesh*	Member

* Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

During the year, the Stakeholders relationship Committee met Four (04) times on 29th May, 2025, 14th August, 2025, 14th November, 2025 and 7th February, 2026.

AUDITORS

STATUTORY AUDITORS

M/s. M S K A & Associates had been appointed as Statutory Auditors of the Company as per Section 139 of the Companies Act, 2013 initially for a period of 5 years by the members at the Annual General Meeting held on August 24, 2017 and reappointed by the members at the Annual General Meeting held on September 19, 2022. There is a change of name from M S K A & Associates to MSKA & Associates LLP (Firm's Registration Number 105047W/W101187), Chartered Accountants effective from 13-01-2026. They hold office till the conclusion of the Twenty-seventh Annual General Meeting to be held in the year 2027.

COST AUDITORS

Pursuant to Section 148 of the Companies Act, 2013 (Act) read with Companies (Cost Records and Audit) Rules, 2014, (Rules) the Company is required to maintain cost accounting records. Further, the cost accounting records maintained by the Company are required to be audited. M/s GSVK & Co., Cost Accountants (Registration No. of the Firm is 002371) was appointed as Cost Auditor of the company for the financial year 2025-26 to conduct the audit of the Cost Records maintained by the company pursuant to the Act, on recommendation of the Audit Committee, for a remuneration of Rs. 60,000/- plus applicable taxes and payment of such out of pocket expenses as approved by the Board of Directors of the Company. In terms of the Act and Rule 14 of Companies (Audit and Auditors) Rules, 2014 the remuneration payable to the cost auditor is required to be placed before the members in a general meeting for their ratification.

Accordingly, a resolution seeking member's ratification for the remuneration payable to M/s GSVK & Co., Cost Accountants is included at Item No. 3 of the notice convening the Annual General Meeting.

SECRETARIAL AUDITOR

Pursuant to the provisions of Section 204 of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the company has appointed M/s. SJN & Associates, a Peer Reviewed Practicing Company Secretaries, Chennai, (Firm Registration No. P2024TN103100) for a term of five (5) consecutive years commencing from financial year 2025-26 to financial year 2029-30 to undertake the Secretarial Audit of

the Company. The Report of the Secretarial Auditor is forming part of this Annual Report

SECRETARIAL STANDARDS

The Company has in place proper systems to ensure compliance with the provisions of the applicable Secretarial Standards issued by The Institute of Company Secretaries of India and such systems are adequate and operating effectively.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Management Discussion and Analysis Report, highlighting the industry structure, financial and operating performance is attached and forms part of this report.

CORPORATE GOVERNANCE

All material information was circulated to the directors before the meeting or placed at the meeting, including minimum information required to be made available to the Board as prescribed under Part A of Schedule II and Sub-Regulation 7 of Regulation 17 of the Listing Regulations. In terms of Regulation 34 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 a Report on Corporate Governance along with a Certificate from the Practicing Company Secretary confirming the compliance with the conditions of Corporate Governance as stipulated under Part E of Schedule V of the Listing Regulations is attached to this report.

BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT:

In accordance with Regulation 34(2)(f) of the SEBI Listing Regulations, the Business Responsibility and Sustainability Report (BRSR) for FY 2025-26, in the prescribed format, forms part of this Annual Report. The BRSR provides disclosures on the Company's performance against the principles of the National Guidelines on Responsible Business Conduct and its Environment, Social and Governance (ESG) initiatives.

The BRSR indicates the Company's performance against the principles of the 'National Guidelines on Responsible Business Conduct' (NGRBC). This would enable the Members to have an insight into Environmental, Social and Governance initiatives of the Company.

The Integrated Report communicates your Company's performance on financial and non-financial aspects to all stakeholders, underlying the priority of our

leadership and strategy towards value creation as well as commitment to a more sustainable future. .

DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has in place an Anti-Sexual Harassment Policy in line with the requirements of The Sexual Harassment of Women at the workplace (Prevention, Prohibition & Redressal) Act, 2013. Internal Complaints Committee (ICC) has been set up to redress complaints received regarding sexual harassment. All employees (permanent, contractual, temporary and trainees) are covered under this policy.

The following is the summary of sexual harassment complaints during the year 2025-26.

No. of complaints received – Nil

No. of complaints disposed off – Not Applicable

No. of cases pending for more than ninety (90) days – NIL

No. of complaints pending at the end of the financial year – NIL

COMPLIANCE WITH MATERNITY BENEFIT ACT

The Company complies with the provisions of the Maternity Benefit Act, 1961, and provides maternity benefits to eligible women employees. Adequate facilities and support are provided in line with statutory requirements.

REPORTING FRAUDS

There was no instance of fraud during the year under review, which required the Statutory Auditors to report under Section 143(12) of the Act and the Rules made thereunder.

ENERGY CONSERVATION, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

The information on conservation of energy, technology absorption and foreign exchange earnings and outgo stipulated under Section 134(3) (m) of the Companies Act, 2013 read with Rule 8(3) of The Companies (Accounts) Rules, 2014, is given below:

(i) Conservation of Energy:

- a) The Company is making all efforts to conserve energy. It also takes appropriate steps to reduce the consumption through efficiency in

usage and timely maintenance / upgradation of energy saving devices.

(ii) Technology Absorption:

- a) The Company uses latest technology and equipments in its business. Further the Company is not engaged in any manufacturing activity.

Foreign exchange earned during the year in terms of actual inflows was ₹33.44 lakhs, whereas foreign exchange outgo during the year in terms of actual outflows was ₹376.02 lakhs.

Description	Rs lakhs
Professional & Consultancy Fees	3.65
Material Consumed Erection, Construction & Operation Expenses	364.80
Travelling & Conveyance	7.01
Others	0.56
Total	376.02

TRANSFER TO INVESTOR EDUCATION AND PROTECTION FUND AUTHORITY

The Company had declared Dividend up to the year 2011-12 and all unclaimed / Unpaid Amounts and the underlying shares have already been transferred to IEPF Authorities.

ANNUAL RETURN

The details forming part of the Annual Return in the prescribed form MGT - 7 as per Section 92(3) of the Companies Act, 2013 is uploaded on the website of the Company at <https://www.sepc.in/investors-annual-report.aspx>

PARTICULARS OF EMPLOYEES:

The ratio of remuneration of each Director to the median of employees' remuneration as per Section 197(12) of the Companies Act, 2013 read with Rule 5 of the Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014 is provided in the Corporate Governance Report as part of this Annual Report.

DISCLOSURE REQUIREMENTS

None of the Statutory Auditors of the Company have reported any fraud under the second proviso to Section 143(12) of the Companies Act, 2013.

The Company does not have any scheme or provision of money for the purchase of its own shares by

employees/ Directors or by trustees for the benefit of employees/ Directors and the Company has not issued equity shares with differential rights as to dividend, voting or otherwise.

CONSOLIDATED FINANCIAL STATEMENTS

The Consolidated Financial Statements of the Company, prepared in accordance with Section 129(3) of the Companies Act, 2013 and the applicable Indian Accounting Standards, together with the statement of salient features of the financial statements of subsidiaries in Form AOC-1, form part of this Annual Report.

OTHER CONFIRMATIONS

No application under the Insolvency and Bankruptcy Code, 2016 was made by the Company during the financial year under review, and no proceeding under the IBC was initiated or pending against the Company as at March 31, 2026. There was also no instance of a one-time settlement with any bank or financial institution during the year.

APPRECIATION & ACKNOWLEDGEMENTS

The Directors place on record their sincere appreciation for the continued support and cooperation extended by the Company's bankers, financial institutions, shareholders, customers, suppliers, business associates and other stakeholders. The Board also acknowledges the commitment, dedication and valuable contribution of the employees at all levels, whose efforts continue to support the Company's operations and its long-term growth objectives

For and on behalf of the Board

Mr. Abdulla Mohammad Ibrahim Hassan Abdulla

August 25, 2026
Chennai

(DIN.09436100)
Chairman

Form No. AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries associate companies joint ventures

Part A Subsidiaries

(Information in respect of each subsidiary is presented with amounts in Rs. lakhs)

S. No.	Details
Name of the subsidiary	SEPC FZE
The date since when subsidiary was acquired	23.05.2013
Reporting period for the subsidiary concerned, if different from the holding company's reporting period.	31.03.2025
Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries.	AED
Share capital	38.66
Reserves and surplus	3447.34
Total assets	41804.84
Total Liabilities	38318.84
Investments	0
Turnover	0
Profit before taxation	3465.24
Provision for taxation	0
Profit after taxation	3465.24
Proposed Dividend	0
Extent of shareholding (in percentage)	100%

Notes: The following information shall be furnished at the end of the statement

- Names of subsidiaries which are yet to commence operations.
- Names of subsidiaries which have been liquidated or sold during the year.

Part B Associates and Joint Ventures

Name of Associates or Joint Ventures	SEPC DRS ITPL JV	Shriram Eurotech Environmental Pvt Ltd – JV	Mokul Shriram JV	L&T SEPC JV	SEPC Furlong JV
1. Latest audited Balance Sheet Date	31.03.2026	31.03.2026	31.03.2026	31.03.2026	31.03.2026
2. Date on which the Associate or Joint Venture was associated or acquired	11.01.2017	08.12.2015	21.12.2011	10.04.2018	23.07.2025
3. Shares of Associate or Joint Ventures held by the company on the year end					
(i) Shares in No.	NIL	NIL	NIL	NIL	NIL
(ii) Amount of Investment in Associates or Joint Venture	NIL	NIL	NIL	NIL	
(iii) Extent of Holding (in percentage)	NIL	NIL	NIL	NIL	NIL
4. Description of how there is significant influence	Exercise of Significant Control over the Project				
5. Reason why the associate/Joint venture is not consolidated.	NA	NA	NA	NA	NA
6. Net worth attributable to shareholding as per latest audited Balance Sheet	(97.12)	51.32	(1442)	--	(3.40)
7. Profit or Loss for the year	(133.63)	0.86	(2.62)	--	(3.40)
i. Considered in Consolidation	YES	YES	YES	YES	YES
ii. Not Considered in Consolidation	NA	NA	NA	NA	NA

1. Names of associates or joint ventures which are yet to commence operations.

2. Names of associates or joint ventures which have been liquidated or sold during the year.

Note: This Form is to be certified in the same manner in which the Balance Sheet is to be certified.

For and on behalf of the Board of Directors SEPC Limited
CIN: L74210TN2000PLC045167

T.V.Ganesh

Partner

Membership No: 203370

Venkataramani Jaiganesh

Managing Director

DIN: 00095975

R Ravichandran

Director

DIN: 01920603

T.Sriraman

Company Secretary

Membership No:A68102

R S Chandrasekharan

Chief Financial Officer

Place: Chennai
Date: May 25, 2026
Place: Chennai
Date: May 25, 2026

Form No. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arms length transactions under third proviso thereto

1. Details of contracts or arrangements or transactions not at arm's length basis: NIL

(a) Name(s) of the related party and nature of relationship	---
(b) Nature of contracts/arrangements/transactions	---
(c) Duration of the contracts/arrangements/transactions	---
(d) Salient terms of the contracts or arrangements or transactions including the value, if any	---
(e) Justification for entering into such contracts or arrangements or transactions	---
(f) Date of approval by the Board	---
(g) Amount paid as advances, if any:	---
(h) Date on which the special resolution was passed in general meeting as required under first proviso to section 188	---

3. Details of material contracts or arrangement or transactions at arm's length basis: List enclosed

(a) Name(s) of the related party and nature of relationship	
(b) Nature of contracts/arrangements/transactions	
(c) Duration of the contracts/arrangements/transactions	
(d) Salient terms of the contracts or arrangements transactions including the value, if any:	
(e) Date(s) of approval by the Board, if any:	
(f) Amount paid as advances, if any:	

For and on behalf of the Board of Directors SEPC Limited
 CIN: L74210TN2000PLC045167

Mr. Abdulla Mohammad Ibrahim Hassan Abdulla
 (DIN.09436100)
 Chairman

Place: Chennai

Date: May 25, 2026

Annexure to AOC-2

(A) List of related parties over which control exist and status of transactions entered during the year:

S No	Name of the Company	Nature of Relationship
1	Mark AB Capital Investment LLC	Entities exercising significant influence over the Company
2	SEPC FZE, Sharjah	Wholly Owned Subsidiary (WOS)
3	Shriram EPC Arkan LLC	Step down Subsidiary of WOS
4	Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	Subsidiary of Entities exercising significant influence over the Company

(B) Names of joint operations with whom transactions were carried out during the year:

- 1 Shriram EPC Eurotech Environmental Pvt Ltd - JV
- 2 SEPC DRS ITPL JV
- 3 SEPC Furlong JV
- 4 Mokul Shriram EPC JV

(C) Names of the Key Management Personnel

(i) Chairman & Managing Director

- 1 Mr. Abdulla Mohammad Ibrahim Hassan Abdulla- Chairman
- 2 Venkatramani Jaiganesh- Managing Director- (with effect from 14.08.2025)
- 3 N K Suryanarayanan- Managing Director (resigned with effect from the closing hours of 30.09.2025)

(ii) Independent Directors

Dr. Ravichandran Rajagopalan
 Dr. Arun Kumar Gopalaswamy
 Mr. Rajesh Kumar Bansal (Resigned w.e.f.13.08.2026)
 Ms. S Gayathri

(iii) Chief Financial Officer, Company Secretary and Compliance Officer

R S Chandrasekharan - Chief Financial Officer
 T Sriraman - Company Secretary

(iv) Names of the Companies in Which Directors are interested with whom transactions were carried out during the year

Valiance Engineers Private Limited
 Avenir International Engineers and Consultants Private Limited
 Mark AB Capital Pvt Ltd

(D) Details of transactions with related party in the ordinary course of business for the year ended:

	2025-26	2024-25
(i) Sale of goods/ Contract Revenue & Services		
Joint Operations		
(a) Shriram EPC Eurotech Environmental Pvt Ltd - JV	19.46	128.74
(b) SEPC DRS ITPL JV	40.90	428.82
c) SEPC Furlong JV	4,667.98	-
(ii) Purchase of goods/ services		
Companies in which Directors are interested		
a) Valiance Engineers Private Limited	3,348.00	
b) Avenir International Engineers and Consultants Private Limited	248.54	
(iii) Inter Corporate Borrowing received		
Subsidiary of Entities exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	737.73	325.00
Companies in which Directors are interested		
b) Valiance Engineers Private Limited	730.80	
(iv) Inter Corporate Borrowing repaid		
Companies in which Directors are interested		
b) Valiance Engineers Private Limited	763.92	
(v) Lease rentals paid		
Subsidiary of Entities exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	92.67	
(vi) Interest paid		
Subsidiary of Entities exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	4.90	
Companies in which Directors are interested		
b) Valiance Engineers Private Limited	30.80	
(vii) Compensation paid to Key Management Personnel	213.66	215.36
Interest on loan to key management personnel	4.14	4.14
Sitting fees paid to Independent & Non-executive Directors	14.40	10.55
# Does not include post-employment benefit based on actuarial valuation as this is done for the Company as a whole.		
All transactions with related parties are conducted at arm's length price under normal terms of business and all amounts outstanding are unsecured and will be settled in cash.		

	2025-26	2024-25
(E) Amount due to/from related parties		
1) Long Term Borrowing		
Subsidiary of Entities exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	5,962.73	5,225.00
2) Trade Payable		
Companies in which Directors are interested		
Avenir International Engineers and Consultants Private Limited	81.00	-
Valiance Engineers Private Limited	106.45	-
3 Trade Receivable		
Wholly Owned Subsidiary		
SEPC FZE, Sharjah	1,532.97	1,532.97
Joint Operations		
Mokul Shriram EPC JV	1,667.51	1,669.01
4) Other Current Assets		
Advance to suppliers		
Companies in which Directors are interested		
Valiance Engineers Private Limited	112.30	-
Loans to Key Management Personnel	35.00	35.00
Refer Note 9 for closing balance of investments in subsidiary		

Form No. MR-3

Secretarial Audit Report

For the Financial Year Ended March 31, 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To
The Members,
SEPC LIMITED

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **SEPC Limited** (hereinafter called "**the Company**"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the Audit Period covering the Financial Year ended March 31, 2026 ("Audit Period") complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the Financial Year ended March 31, 2026 according to the provisions of:

1. The Companies Act, 2013 (the 'Act') and the Rules made thereunder, as amended from time to time including Secretarial Standards issued by Institute of Company Secretaries of India ('ICSI') as mandated by the Companies Act, 2013;
2. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the Rules made thereunder;
3. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
4. Foreign Exchange Management Act, 1999 and the rules, regulations, notifications and circulars made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
5. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'), as amended from time to time:
 - (i) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (ii) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (iii) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
 - (iv) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
 - (v) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act, 2013 and dealing with client.
 - (vi) The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018

- (vii) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; **(there were no events requiring compliance during the Audit Period)**
- (viii) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; **(there were no events requiring compliance during the Audit Period)**
- (ix) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; **(there were no events requiring compliance during the Audit Period)**
- (x) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 **(there were no events requiring compliance during the Audit Period)**

During the audit period under review, the Company has complied with applicable statutory provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Independent Directors and Woman Director. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings. Agenda and detailed notes on agenda were sent to them at least seven days in advance or as the case may be, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

As per the minutes, the decisions at the Board Meetings were taken unanimously and there was no instance of dissent by any director during the period under review.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, Rules, Regulations and guidelines.

We further report that during the audit period the following events occurred which had bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards etc. –

- (i) During the audit period, Rights Issue Committee of the Company at its meeting dated June 27, 2025 has allotted 35,00,00,000 partly paid-up Rights Equity Shares of face value of ₹10 each at an issue price of ₹10 per share on a right basis;
- (ii) During the audit period, the Board of Directors of the Company at its meeting dated November 14, 2025, has approved the conversion of 4,19,000 Compulsorily Convertible Debentures into 31,64,653 equity shares of face value of Rs. 10 each;
- (iii) During the audit period, Issue and Allotment Committee of the Company at its meeting dated January 06, 2026, has approved the conversion of 2,62,000 Compulsorily Convertible Debentures into 21,90,635 equity shares of face value of Rs. 10 each.
- (iv) During the audit period, the variation in the objects of the Rights Issue as set out in the Letter offer dated May 22, 2025 was approved by the shareholders through Postal Ballot on March 07, 2026;
- (v) During the audit period, the Board of Directors of the Company at its meeting dated March 23, 2026 has approved the acquisition of Avenir International Engineers and Consultants LLC, Abu Dhabi subject to approval from the Lenders and Shareholders.

- (vi) During the audit period, the Company fixed September 30, 2025 as the Record Date for payment of the First and Final Call Money of ₹5/- per partly paid-up equity share and issued the Call Notice for the Call Period from October 24, 2025 to November 7, 2025. The Company received the Call Money in respect of 30,07,10,295 partly paid-up equity shares. The Rights Issue Committee, at its meeting held on November 12, 2025, approved the conversion of the said partly paid-up equity shares into fully paid-up equity shares upon receipt of the Call Money.

For SJN & Associates
Company Secretaries
Firm Registration No: P2024TN103100
Peer Review Certificate No: 6341/2024

Place: Chennai
Date: August 25, 2026

Jamuna K
Partner
Mem No: A74911/ CoP No: 27669
UDIN: A074911H001214236

This report is to be read with our letter of even date which is annexed as Annexure I and forms an integral part of this report.

ANNEXURE- I

To,
**The Members,
SEPC Limited**

Our report is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

**For SJN & Associates
Company Secretaries
Firm Registration No: P2024TN103100
Peer Review Certificate No: 6341/2024**

**Place: Chennai
Date: August 25, 2026**

**Jamuna K
Partner
Mem No: A74911/ CoP No: 27669
UDIN: A074911H001214236**

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[Pursuant to Regulation 34(3) and Schedule V Para C clause (10) (i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To
The Members
SEPC Limited

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of SEPC Limited having CIN: L74210TN2000PLC045167 and having registered office at 3rd Floor, ASV Hansa Towers, No. 53/20, Greams Road, Thousand Lights, Chennai - 600006 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para C, Sub- clause 10(i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal <http://www.mca.gov.in>) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the financial year ending March 31, 2026 have been debarred or disqualified from being appointed or continuing as Directors of Companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

S.NO	NAME OF THE DIRECTOR	DIN	DESIGNATION	DATE OF APPOINTMENT
1.	Mr.Abdulla Mohammad Ibrahim Hassan Abdulla	09436100	Chairperson (Non-Executive – Non-Independent Director)	24-06-2022
2.	Mr.Nemmara Krishnan Suryanarayanan	01714066	Managing Director & CEO (Executive & Non- Independent)	24-06-2022
3.	Mr. Venkataramani Jaiganesh	00095975	Managing Director (Executive Director & Non- Independent)	14-07-2025
4.	Mr.Ravichandran Rajagopalan	01920603	Non-Executive Director – Independent	24-06-2022
5.	Mr.Rajesh Kumar Bansal	09634747	Non-Executive Director –Independent	18-01-2023
6.	Mr.Arun Kumar Gopayaswamy	07212557	Non-Executive Director – Independent	24-06-2022
7.	Ms.Gayathri Sundaram	07342382	Non-Executive Director – Independent	30-01-2023

*Mr. Nemmara Krishnan Suryanarayanan completed his tenure as Managing Director of the Company on September 23, 2025, and subsequently resigned from the Board of Directors of the Company with effect from the close of business hours on September 30, 2025.

Ensuring the eligibility of the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion based on our verification of registers, records and disclosures. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Alagar & Associates LLP
(Formerly known as M. Alagar & Associates)
Company Secretaries
Firm Registration No: L2025TN019200
Peer Review Certificate No: 6814/2025

Place: Chennai
Date: August 25, 2026

M. Alagar
Managing Partner
FCS No: 7488; CoP No: 8196
UDIN: F007488H001215411

COMPLIANCE CERTIFICATE ON CORPORATE GOVERNANCE

(Pursuant to Regulation 34(3) and Schedule V Para E of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To
The Members
SEPC Limited

We have examined all relevant records of SEPC Limited ("the Company") for the purpose of certifying compliance of the conditions of Corporate Governance under Regulation 17 to 27 and clauses (b) to (i) of regulation 46(2) and Para C and D of Schedule V of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR") for the financial year ended March 31, 2026. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of certification.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof adopted by the company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the Financial Statements of the company.

On the basis of our examination of the records produced, explanations and information furnished, we certify that the Company has complied with all the mandatory conditions of Corporate Governance as stipulated in the SEBI (LODR).

We further state that such compliance is neither an assurance as to the future viability of the company nor the efficiency or effectiveness with which the management has conducted the affairs of the company.

For Alagar & Associates LLP
(Formerly known as M. Alagar & Associates)
Company Secretaries
Firm Registration No: L2025TN019200
Peer Review Certificate No: 6814/2025

Place: Chennai
Date: August 25, 2026

M. Alagar
Designated Partner
FCS No: 7488 / COP No: 8196
UDIN: F007488H001215497

DECLARATION REGARDING COMPLIANCE BY BOARD MEMBERS AND SENIOR MANAGEMENT PERSONNEL WITH THE CODE OF CONDUCT

I confirm that the Company has in respect of the financial year ended March 31, 2026, received from the senior management personnel of the Company and the Members of the Board, a declaration affirming compliance with the Code of Conduct as applicable to them.

Place: Chennai
Date: August 25, 2026

Venkataramani Jaiganesh
Managing Director

Corporate Governance Report

[Pursuant to Regulation 34 read along with Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015]

Company's philosophy on Corporate Governance

The Company is firmly committed to upholding the principles of Corporate Governance by establishing robust systems, processes and practices that ensure transparency, accountability and ethical conduct across all levels of operations.

In line with this commitment, the Company ensures that its governance framework is fully compliant with the Corporate Governance practices mandated in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter "SEBI Listing Regulations"). These systems and procedures are subject to periodic reviews to ensure that they remain relevant, effective and responsive to the evolving needs of the shareholders and other stakeholders.

SEPC upholds the core values of integrity, passion, responsibility, quality and respect in its dealings with all stakeholders.

The Company discloses information regarding its financial position, performance and other material matters with transparency, fairness and accountability in a timely manner. In accordance with Regulation 34 of the SEBI Listing Regulations, the detailed report on Corporate Governance for the year under review is presented below.

BOARD OF DIRECTORS

The Board of Directors of the Company is constituted in compliance with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 by induction of required number of Independent Directors. The Board is entrusted and empowered to oversee the management, direction and performance of the Company with a view to protect interest of the stakeholders and enhance value for shareholders. The Board functions either as a full Board and / or through various Committees constituted in terms of the requirements of the Code of Corporate Governance to oversee various operational areas.

Composition of Board

As on March 31, 2026, the Board comprises of six directors out of which one is an Executive Director (Managing Director), one is Non-Executive Non-

Independent director related to the Promoter and four are Non-Executive Independent Directors (including one-woman Independent Director).

The Company complies with the provisions of Regulation 17(1)(a) and 17(1)(b) of the SEBI (LODR) Regulations, 2015 and Section 149 of the Companies Act, 2013 pertaining to the composition of the Board of Directors.

As on March 31, 2026, the composition of the Board is as follows:

S.no	Name of the Director	Category of Directorship
1.	Mr. Abdulla Mohammad Ibrahim Hassan Abdulla	Non-Executive – Non-Independent, Chairperson related to promoter.
2.	Mr. Venkataramani Jaiganesh	Managing Director
3.	Dr. R Ravichandran	Non – Executive – Independent Director
4.	Dr. Arun Kumar Gopalaswamy	Non – Executive – Independent Director
5.	Mr Rajesh Kumar Bansal	Non – Executive – Independent Director
6.	Ms Gayathri Sundaram	Non – Executive – Independent Director
7.	Mr. N. K. Suryanarayanan	Managing Director & CEO

* Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

Changes in Composition of Board during the year 2025-26 : (Appointment/Re-appointment/Cessation etc.)

Appointment – Managing Director

During the Financial Year ended March 31, 2026, Mr. Venkataramani Jaiganesh (DIN: 00095975) was appointed as Whole-Time Director of the company with effect from July 14, 2025, which was approved by the shareholders at the Annual General Meeting (AGM) held on September 29, 2025. Subsequently, he was re-designated as the Managing Director (MD) of the Company for a term of five (5) years with effect from September 29, 2025, and ending on September 28,

2030 which was approved by the shareholders through Postal Ballot on November 12, 2025.

Cessation

During the Financial Year ended March 31, 2026, Mr. N.K. Suryanarayanan (DIN: 01714066), Managing Director & CEO resigned from the office of Director of the Company with effect from September 30, 2025 due to personal reasons. He has confirmed that there is no other material reason for his resignation other than as provided. The Board of your Company has placed on records its sincere appreciation for the guidance and support rendered by Mr. N.K. Suryanarayanan during his association with your Company

Meetings of the Board of Directors

During the year under review, the Board had met at regular intervals to discuss and decide inter-alia on

business strategies/policies and to review the financial performance of the Company. The notice and detailed agenda along with the relevant notes and other material information was sent in advance to each Director separately.

During the financial year 2025-2026, the Board of Directors of the Company met eight (8) times on – May 29, 2025, July 14, 2025, August 14, 2025, September 29, 2025, November 14, 2025, February 02, 2026, February 07, 2026 and March 23, 2026.

The intervening gap between the Meetings was within the period prescribed under the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The maximum time gap between two meetings did not exceed 120 days.

Attendance of the members in the Meetings of the Board and the Annual General Meeting of the Company are given below

Members of the Board	No. of Meetings held during his/ her tenure	No. of Meetings Attended	Attendance at AGM held on 29.09.2025
Mr Abdulla Mohammad Ibrahim Hassan Abdulla.	8	1	No
Mr. Venkataramani Jaiganesh	6	6	No
Dr. R Ravichandran.	8	8	Yes
Dr. Arun Kumar Gopalaswamy.	8	8	Yes
Mr Rajesh Kumar Bansal.	8	8	Yes
Ms. Gayathri Sundaram.	8	8	Yes
Mr. N.K. Suryanarayanan	4		Yes

* Mr.Venkataramani Jaiganesh was appointed as a Director with effect from July 14, 2025. Mr.N.K.Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025. Accordingly, the number of Board Meetings held during their respective tenures has been considered.

Number of shares and convertible instruments held by Non – Executive Directors:

None of the Non-Executive Directors except Dr. Arun Kumar Gopalaswamy (500 Equity Shares) hold any equity shares of the Company.

Details of the Board and committees of the other Companies (excluding this company) in which the directors of the company are members/ chairpersons.

As per the declarations/disclosures submitted by the Directors, the number of other directorships and positions held by them in other Board Committee are listed below:

Name of Director	Directorship in other companies	Chairmanship in Committees of the Board of other companies	Membership in Committees of the Board of other Companies	Other Listed Companies where the Director is appointed as Independent Director
Mr Abdulla Mohammad Ibrahim Hassan Abdulla	3	0	0	0
Mr. Venkataramani Jaiganesh	7	0	0	0
Dr. R Ravichandran	1	0	0	0
Dr. Arun Kumar Gopalaswamy	0	-	0	0
Mr Rajesh Kumar Bansal	4	3	1	0
Ms. Gayathri Sundaram	2	2	0	S & S Power Switchgear Limited – Independent Director
Mr. N.K. Suryanarayanan	0	-	0	0

*Only membership in the Audit Committee and Stakeholders Relationship Committee of public companies.

Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

Key Managerial Personnel

Mr.Venkataramani Jaiganesh, Managing Director (MD), Mr.R.S.Chandrasekharan, Chief Financial Officer (CFO) and Mr.T.Sriraman, Company Secretary & Compliance Officer are the Key Managerial Personnel of the Company.

Declaration by Independent Directors

The Company has received declarations from each Independent Director confirming that they meet the independence criteria set out in Section 149(6) of the Companies Act, 2013 and Regulation 16(1) (b) of the SEBI Listing Regulations, 2015. The Board confirms that, in its opinion, the independent directors meet all the required conditions and are truly independent of the management of the Company.

Familiarisation programme of Independent Directors.

The company has a familiarisation programme for Independent Directors as per Regulation 25(7) of the SEBI Listing Regulations, 2015. It aims to provide insight into the Company's business, the industry in which it operates, and the roles and responsibilities of the Independent Directors, enabling them to make meaningful contributions to the Company. Details of familiarisation programme for Independent Directors have been uploaded on the Company's website at <https://www.sepc.in/pdf/Familiarization%20Programme%202024-25.pdf>

Key Board qualifications, expertise and attributes

The Board members are committed in ensuring that the Board of Directors acts in compliance with the highest standard of Corporate Governance. In the table below the specific areas of focus or expertise of individual Board members have been highlighted. A following chart sets out the skills/expertise/competence of the Board of Directors:

Name of Director	Skills/expertise/competencies					
	Strategy, planning & policy development	Information technology	Governance, risk & Compliance	Financial	Public policy	Infrastructure
Mr Abdulla Mohammad Ibrahim Hassan Abdulla	✓	✓	✓	✓	✓	✓
Mr Venkataramani Jaiganesh	✓	✓	✓	✓	✓	✓
Dr. R. Ravichandran	✓	✓	✓	✓	✓	✓
Dr. Arun Kumar Gopalaswamy	✓	✓	✓	✓	✓	✓
Mr. Rajesh Kumar Bansal	✓	✓	✓	✓	✓	✓
Ms Gayathri Sundaram	✓	✓	✓	✓	✓	✓
Mr. N.K. Suryanarayanan	✓	✓	✓	✓	✓	✓

* Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

Disclosure on relationship between Directors Nil

Committees of the Board

Committees of the Board

For the purpose of better governance and accountability, the Board has constituted mandatory committees viz. Audit Committee, Nomination and Remuneration Committee, Stakeholder Relationship Committee and Risk Management Committee and Non-mandatory committees viz. Rights Issue Committee and Issue and Allotment Committee. The terms of reference of these Committees are determined by the Board and are reviewed from time to time. Meetings of these committees are conducted at regular intervals and the minutes of such meetings are taken note of at the subsequent Board meetings.

Audit Committee

The Company complies with the requirements under Section 177 of the Companies Act, 2013 as well as the Regulation 18 read with Part C of Schedule II of the SEBI Listing Regulations, which provides for the constitution, roles, responsibilities of the Audit Committee. Its functioning is as under:

A. Terms of reference

The Audit Committee acts in accordance with the terms of reference specified in writing by the Board which shall, inter alia, includes

- The recommendation for appointment, remuneration and terms of appointment of auditors of the company.
- Review and monitor the auditor's independence and performance, and effectiveness of audit process.

- Examination of the financial statement and the auditors' report thereon.
- Approval or any subsequent modification of transactions of the company with related parties;
- Scrutiny of inter-corporate loans and investments;
- Valuation of undertakings or assets of the company, wherever it is necessary;
- Evaluation of internal financial controls and risk management systems;

B. Composition of the Committee

The composition of the Audit Committee is as follows;

- Dr. R Ravichandran, Non-Executive Independent Director – Chairman.
- Dr. Arun Kumar Gopalaswamy, Non-Executive Independent Director – Member.
- Mr. Venkataramani Jaiganesh, Managing director – Member.

* Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

C. Meeting of Audit Committee

During the year ended March 31, 2026, the Audit Committee met 5 times on May 29, 2025, August 14, 2025, November 14, 2025, February 02, 2026 and February 07, 2026 and not more than one hundred and twenty days elapsed between two meetings.

Number of meetings attended by the Members during the year are given below:

Members	No. of Meetings held during his/her tenure	No. of Meetings Attended
Dr. R Ravichandran – Chairman	5	5
Dr. Arun Kumar Gopalaswamy – Member	5	5
Mr Venkataramani Jai-ganesh – Member	3	3
Mr. N.K. Suryanarayanan	2	2

* Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

The Chairman of the Audit Committee was present at the Annual General Meeting of the Company held on September 29, 2025. The Company Secretary acts as the Secretary to the Committee.

D. The role of the Audit Committee

1. Oversight of the company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
2. Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
3. Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
 - Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of subsection 3 of section 134 of the Companies Act, 2013;
 - Changes, if any, in accounting policies and practices and reasons for the same;
 - Major accounting entries involving estimates based on the exercise of judgment by management;
 - Significant adjustments made in the financial statements arising out of audit findings
 - Compliance with listing and other legal requirements relating to financial statements

- Disclosure of any related party transactions
 - Qualifications in the draft audit report
4. Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
 5. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public issue or rights issue or preferential issue or qualified institutions placement, and making appropriate recommendations to the Board to take up steps in this matter;
 6. Reviewing, with the management, performance of statutory and internal auditors, and adequacy of the internal control systems;
 7. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
 8. Discussion with internal auditors of any significant findings and follow up there on;
 9. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
 10. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
 11. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
 12. Risk Management- To evaluate the Risk Management System including Risk Policy, Risk Process (Risk Identification, Assessment, Mitigation and Monitoring) and Risk Registers, laid down by the management;

13. To review the functioning of the Whistle Blower mechanism;
14. Approval of appointment of CFO (i.e., the whole time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate;
15. Carrying out any other function as is mentioned in the terms of reference of the Audit Committee.
16. Reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on the date of coming into force of this provision.
17. Considering and commenting on rationale, cost benefits and impact of schemes involving merger, demerger, amalgamation etc., on the listed entity and its shareholders.
18. Investigate any activity within its terms of reference.
19. To seek information from any employee.
20. To obtain outside legal or other professional advice.
21. To secure attendance of outsiders with relevant expertise, if it considers necessary
22. Management discussion and analysis of financial condition and results of operations;
23. Management letters/ letters of internal control weaknesses issued by the statutory auditors;
24. Internal audit reports relating to internal control weaknesses; and
25. The appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the audit committee.
26. Statement of deviations:
 - (a) quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).
 - (b) annual statement of funds utilized for purposes other than those stated in the offer document/prospectus notice in terms of Regulation 32(7).

Nomination and Remuneration Committee

(A) Constitution

The Company complies with the requirements under Section 178 of the Companies Act, 2013 as well as the Regulation 19 read with Part D of Schedule II of the SEBI Listing Regulations, which provides for the constitution, roles, responsibilities of the Nomination and Remuneration Committee.

(B) Composition:

The composition of the Nomination and Remuneration Committee is as follows;

1. Dr. R Ravichandran, Non-Executive Independent Director – Chairman.
2. Dr. Arun Kumar Gopalaswamy, Non-Executive Independent Director – Member.
3. Mr Abdulla Mohammad Ibrahim Hassan Abdulla, Non-Executive Non-Independent Director – Member.

Meetings and attendance of the members during the year:

During the year ended March 31, 2026, the Nomination and Remuneration Committee met 2 times on July 14, 2025 and August 14, 2025.

Members	No. of meetings held during his/her tenure	No. of Meetings attended
Dr. R Ravichandran – Chairman	2	2
Dr. Arun Kumar Gopalaswamy – Member	2	2
Mr Abdulla Mohammad Ibrahim Hassan Abdulla – Member	2	0

The Chairman of the Nomination and Remuneration Committee was present at the Annual General Meeting of the Company held on September 29, 2025.

(C) Terms of reference

Terms of reference of the Nomination and Remuneration Committee includes:

1. Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy, relating to the remuneration of the directors, key managerial personnel and other employees;

2. For every appointment of an independent director, the Nomination and Remuneration Committee shall evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an independent director. The person recommended to the Board for appointment as an independent director shall have the capabilities identified in such description. For the purpose of identifying suitable candidates, the Committee may:
 - a. use the services of an external agencies, if required;
 - b. consider candidates from a wide range of backgrounds, having due regard to diversity; and
 - c. Consider the time commitments of the candidates.
3. Formulation of criteria for evaluation of Independent Directors and the Board;
4. Devising a policy on Board diversity; and
5. Identifying person who may be appointed in senior management in accordance with the criteria laid down and recommend to the Board their appointment and removal.
6. Whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors.
7. Recommend to the board, all remuneration, in whatever form, payable to senior management.

(D) Remuneration Policy:

The Nomination and Remuneration Committee has framed a policy which, among other things, deals with the manner of selection of Board of Directors, Managing Director / KMPs/ Senior Management and their remuneration. The policy provides for remuneration which is a mix of fixed and variable pay. The variable pay is determined by business performance and the performance of the individuals measured against set key performance targets through the annual appraisal process.

The details of the Remuneration Policy are placed on the website of the <https://www.sepc.in/pdf/NRC%20Policy-17-2-25.pdf>

(E) Performance evaluation of Independent Directors

The Board evaluated the performance of Independent Directors based on their commitment towards attending the meetings of the Board/ Committees, contribution and attention to the affairs of the Company and their overall performance. The evaluation process of Independent Directors is detailed below:

In conformity with the requirement of the Act, the performance evaluation of all the Independent Directors has been done by the entire Board of Directors, excluding the director being evaluated. Further, Independent Directors are required to evaluate the performance of non – Independent Directors and Board as a whole and for that purpose, a separate meeting of the Independent Directors for the financial year 2025-26 was held on March 20, 2026. The Nomination and Remuneration Committee has developed a framework for evaluating Board's effectiveness and the performance of individual directors and the Chairperson.

Stakeholders Relationship Committee:

The Company complies with the requirements under Section 178 of the Companies Act, 2013 as well as the Regulation 20 read with Part D of Schedule II of the SEBI Listing Regulations, which provides for the constitution, roles, responsibilities of the Stakeholders Relationship Committee.

(A) Composition:

The Composition of the Stakeholders Relationship Committee is as follows;

1. Dr. Arun Kumar Gopalaswamy, Non-Executive Independent Director – Chairman
2. Dr. R Ravichandran, Non-Executive Independent Director – Member
3. Mr Venkataramani Jaiganesh, Managing Director – Member

Mr. T. Sriraman, Company Secretary has been designated as Compliance Officer of the Company.

*Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

(B) Meetings and attendance

During the year 2025-26, 04 (Four) meetings of the Stakeholders Relationship Committee were held on May 29, 2025, August 14, 2025, November 14, 2025, and February 07, 2026.

Number of meetings attended by the Members of the committee during the year are given below:

Members	No. of Meetings held during his/her tenure	No. of Meetings Attended
Dr. Arun Kumar Gopalaswamy – Chairman	4	4
Dr. R Ravichandran – Member	4	4
Mr Venkataramani Jaiganesh – Member	2	2
Mr. N.K. Suryanarayanan	2	2

*Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

The Chairperson of the committee was present at the Annual General Meeting of the Company held on September 29, 2025.

(C) Role of the Committee:

- (1) Resolving the grievances of the security holders of the listed entity including complaints related to transfer/ transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/ duplicate certificates, general meetings etc.
- (2) Review of measures taken for effective exercise of voting rights by shareholders.
- (3) Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent.
- (4) Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/ annual reports/statutory notices by the shareholders of the company.

(D) Number of Complaints received, resolved and outstanding during the year 2025-26

The company had received 15 complaints and the same were resolved during the year 2025-26. There were no complaints outstanding as at the end of the financial year.

Risk Management Committee:

The Company complies the requirements of Regulation 21 read with Part D of Schedule II of the SEBI Listing

Regulations, which provides for the constitution, roles, responsibilities of the Risk Management Committee.

(A) Composition

The composition of the Risk Management Committee is as follows;

1. Dr. Arun Kumar Gopalaswamy, Non-Executive Independent Director – Chairman
2. Dr. R Ravichandran, Non-Executive Independent Director – Member
3. Mr Venkataramani Jaiganesh, Managing Director – Member

*Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

(B) Meetings and attendance:

During the year, 02 (Two) meetings of the Risk Management Committee were held on May 25, 2025 and November 11, 2025.

Number of meetings attended by the Members during the year are given below:

Members	No. of Meetings held during his/her tenure	No. of Meetings Attended
Dr. Arun Kumar Gopalaswamy – Chairman	2	2
Dr. R Ravichandran – Member	2	2
Mr Venkataramani Jaiganesh – Member	1	1
Mr. N.K. Suryanarayanan	1	1

*Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

(C) Role of the Committee:

1. To formulate a detailed risk management policy which shall include:
 - (i) A framework for identification of internal and external risks specifically faced by the listed entity, in particular including financial, operational, sectoral, sustainability (particularly, ESG related risks), information, cyber security risks or any other risk as may be determined by the Committee.
 - (ii) Measures for risk mitigation including systems and processes for internal control of identified risks.

(iii) Business continuity plan

2. To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company;
3. To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems;
4. To periodically review the risk management policy, at least once in two years, including by considering the changing industry dynamics and evolving complexity;
5. To keep the board of directors informed about the nature and content of its discussions, recommendations and actions to be taken;
6. The appointment, removal and terms of remuneration of the Chief Risk Officer (if any) shall be subject to review by the Risk Management Committee.

Rights Issue Committee

(A) Composition

The composition of the Rights Issue Committee is as follows;

1. Mr. Venkataramani Jaiganesh, Managing Director – Chairman
2. Dr. R Ravichandran, Non- Executive Independent Director – Member
3. Dr. Arun Kumar Gopalswamy, Non- Executive Independent Director – Member

*Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

(B) Meetings and attendance

During the year, 07 (Seven) meetings of the Rights Issue Committee were held on April 16, 2025, May 13, 2025, May 22, 2025, May 29, 2025, June 27, 2025, September 19, 2025 and November 12, 2025.

Members	No. of Meetings held during his/her tenure	No. of Meetings Attended
Mr Venkataramani Jaiganesh – Chairman	1	1

Members	No. of Meetings held during his/her tenure	No. of Meetings Attended
Dr. R Ravichandran – Member	7	6
Dr. Arun Kumar Gopalswamy – Member	7	7
Mr. N.K. Suryanarayanan	6	6

* Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

Allotment Committee

(A) Composition

The composition of the Issue and Allotment Committee is as follows:

1. Dr. Arun Kumar Gopalswamy, Non-Executive Independent Director – Chairman
2. Dr. R Ravichandran, Non-Executive Independent Director – Member
3. Mr. Venkataramani Jaiganesh, Managing Director – Member

* Mr. N.K. Suryanarayanan resigned from the office of Director with effect from the closing hours of September 30, 2025.

(B) Meetings and attendance

During the year, 01(One) meeting of the Issue and Allotment Committee was held on, January 06, 2026.

Members	No. of Meetings held during his/her tenure	No. of Meetings Attended
Dr. Arun Kumar Gopalswamy – Chairman	1	1
Dr. R Ravichandran – Member	1	1
Mr Venkataramani Jaiganesh -- Member	1	1

Senior Management:

The following are the senior management personnel of the company.

S. NO	Name of the Person	Designation
1.	Chandrasekharan Sivaprakasam Ramalingam	Chief Financial Officer
2.	Thiruppathi Sriraman	Company Secretary and Compliance officer
3.	Arivalagan Dakshnamoorthy	Director (Technical)

PARTICULARS OF REMUNERATION

The information required under Section 197 of the Act and the Rules made there-under, in respect of employees of the Company, is follows: -

- (a) The ratio of the remuneration of each director to the median remuneration of the employees of the company for the financial year;

Name of the person	Designation	Ratio
Mr. Abdulla Mohammad Ibrahim Hassan Abdulla	Non-Executive Non-Independent Director	-
Mr. Venkataramani Jaiganesh	Managing Director	-

- (b) The percentage increase in remuneration of each Director, Chief Executive Officer, Chief Financial Officer, Company Secretary or Manager, if any, in the financial year;

Name of the person	Position	% increase in remuneration
Mr Abdulla Mohammad Ibrahim Hassan Abdulla	Non-Executive Non-Independent Director	-
Mr Venkataramani Jaiganesh	Managing Director	-
Dr. R. Ravichandran	Non-Executive Independent Director	-
Dr. Arun Kumar Gopalswamy	Non-Executive Independent Director	-
Mr Rajesh Kumar Bansal	Non-Executive Independent Director	-
Ms. Gayathri Sundaram	Non-Executive Independent Director	-

Name of the person	Position	% increase in remuneration
Mr R.S. Chandrasekharan	Chief Financial Officer	0%
Mr T. Sriraman	Company Secretary and Compliance Officer	12%

- (c) The median remuneration of employees in the financial year 2025-26 was Rs. 6,41,500 as compared to Rs. 5,79,030 for 2024 - 25. The median remuneration of employees has increased by (10.8%) during the financial year.

- (d) the number of permanent employees on the rolls of company as on March 31, 2026 are 212 Employees

- (e) During the Financial year 2025-26, the average percentile increase in the salaries of Employees was 11.51%, whereas the average percentile increase in the managerial remuneration was 12.41%.

- (f) The Company affirms that the remuneration is in compliance with its Remuneration policy

- (g) Remuneration to Non-Executive Directors:

Remuneration by way of Sitting Fees is paid to Directors at Rs. 25,000/- for attending each Meeting of the Board and Rs. 15,000/- for attending each Committee Meetings i.e. for Audit Committee, Stakeholder's Relationship Committee, Nomination & Remuneration Committee, Risk Management Committee, Rights Issue Committee and Issue and Allotment Committee.

Payment of sitting fee to the Non-Executive Directors for the year ended March 31, 2026, is as under:

Names of Directors	Sitting fees paid for Board and Committee Meetings (in Rs.)	
	Board	Committee
Mr. Abdulla Mohammad Ibrahim Hassan Abdulla	-	-
Dr. Ravichandran Rajagopalan	1,75,000	2,85,000
Dr. Arun Kumar Gopalswamy	1,75,000	2,85,000
Ms. Gayathri Sundaram	1,75,000	-
Mr Rajesh Kumar Bansal	1,75,000	-

- (i) There has been no pecuniary relationship or transactions other than above between the Non-Executive Directors and the Company during the year under review.
- (ii) Criteria of making payments to non-executive directors is disseminated on the website in <https://www.sepc.in/pdf/Policy-on-criteria-of-making-payments-to-Non-Executive-Directors.pdf>

(F) Remuneration to Executive Director

Mr. Venkataramani Jaiganesh, Managing Director, the only executive director of the company draws the following as his remuneration;

Details of Remuneration	Amount (₹ in Lakhs)
Salary	Rs.5 Lakhs Per Month
Details of Fixed Component and performance linked incentives	Rs.12 Lakhs Per Annum
Allowances and Perquisites	Rs.10 Lakhs Per Annum

Details of Remuneration	Amount (₹ in Lakhs)
Number of Shares held	0
Number of Stock options issued	Nil

Information as per Rule 5 of Companies (Appointment and Remuneration Rules, 2014)

The statement containing names of top ten employees in terms of remuneration drawn and the particulars of employees as required under Section 197(12) of the Act read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is to be provided in a separate annexure forming part of this report. Further, the report and the accounts are being sent to the Members excluding the aforesaid annexure. In terms of Section 136 of the Act, the said annexure is open for inspection at the Registered Office of the Company. Any Member interested in obtaining a copy of the same may write to the Company Secretary.

General Body Meetings

(A) Location and time, where last three annual general meetings held

Year	Date	Time	Venue	Special Resolutions Passed
2022-23	21.09.2023	11.00 AM	Video Conferencing (VC) / Other Audio Visual Means	No items of business transacted at this AGM required the approval of Shareholders by way of Special Resolution.
2023-24	27.09.2024	12.00 Noon	Video Conferencing/ other Audio-visual means	No items of business transacted at this AGM required the approval of Shareholders by way of Special Resolution
2024-25	29.09.2025	11.00 AM	Video Conferencing (VC) / Other Audio Visual Means	No items of business transacted at this AGM required the approval of Shareholders by way of Special Resolution

(B) Postal Ballot:

During the financial year 2025-26, the members of the Company approved, by way of Special Resolutions passed through Postal Ballot,

- The Re-designation of Mr. Venkataramani Jaiganesh (DIN: 00095975) from Whole-Time Director (Key Managerial Personnel) to Managing Director of the Company on November 12, 2025, and
- The variation in the objects of the Rights Issue mentioned in the Letter of Offer dated May 22, 2025, on February 07, 2026.

Details of the voting patterns on the aforesaid items are as follows;

Item	Particulars of the Resolutions	Remote E- Voting		
		Total Votes Cast	Votes in Favour	Votes Against
1.	Re-designation of Mr. Venkataramani Jaiganesh (DIN: 00095975) from Whole-Time Director (Key Managerial Personnel) to Managing Director	537449761	537423302	26459
2.	To consider and approve variation in the objects of the Rights Issue mentioned in the Letter of Offer dated May 22, 2025	523936238	523190022	746216

M/s. Alagar & Associates LLP, (Firm Registration No. L2025TN019200) Company Secretaries, was appointed as the Scrutinizer for conducting the postal ballot process in a fair and transparent manner.

Procedure for Postal Ballot:

The postal ballot was conducted in accordance with the provisions contained in Section 108 and 110 and other applicable provisions, if any, of the Companies Act, 2013, read with Rule 22 and Rule 20 of the Companies (Management and Administration) Rules, 2014, Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI Listing Regulations) and in terms of the General Circular Nos. 14/2020 dated April 08, 2020, 17/2020 dated 13th April 2020, read along with other relevant circulars and notifications issued by the Ministry of Corporate Affairs, the Notice of Postal Ballot was sent in electronic mode only to all those shareholders who had registered their e-mail addresses with the Company or Depository Participant / Depository / Cameo Corporate Services Ltd, the Company's Registrar & Transfer Agent (hereinafter referred as "RTA"). Further, the shareholders were provided the option to vote only through remote e-voting and voting through physical ballot papers was not provided as per the guidelines issued by the MCA vide MCA Circulars and SEBI Listing Regulations. The Company fixes a cut-off date to reckon paid-up value of equity shares registered in the name of shareholders for the purpose of voting. Shareholders may cast their votes through e-voting during the voting period fixed for this purpose. After completion of scrutiny of votes, the scrutinizer submits his report to the Chairman or person duly authorised by the Chairman and the results of voting by postal ballot are announced by the

Chairman or Person duly authorized within 2 working days of conclusion of the voting period. The results are also displayed on the website of the Company <http://www.sepc.in/>, besides being communicated to the Stock Exchanges, Depositories and Registrar and Share Transfer Agents. The resolutions, if passed by the requisite majority are deemed to have been passed on the last date specified for e-voting.

Means of Communication:

The Company's website is a comprehensive reference on the management, vision, mission, policies, corporate governance, corporate sustainability, investor relations, updates and news. The quarterly compliance report on Corporate Governance as prescribed under Regulation 27(2)(a), the shareholding pattern of the Company as prescribed under Regulation 31(1) (b), the Grievance Redressal Mechanism Report under Regulation 13(3), the Reconciliation of Share Capital Audit Report of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Financial Results and other relevant information/reports are also filed through NSE portal i.e. Electronic Application Processing System (NEAPS) and BSE Listing Center by the company.

The investors of the company were provided with the facility to register their complaints through "SCORES" platform provided by SEBI. The website covers all major press reports, releases, etc., as and when applicable. The Company regularly interacts with the shareholders through the multiple channels of communication such as publication of results, Annual Report, press releases, Analysts Call after the Board Meeting, if any and the Company's website. The Company also informs the Stock Exchanges in a prompt manner, all price sensitive information and all such other matters which in its opinion, are material and relevant for the shareholders.

Particulars	Means of Communication
Quarterly results and in which newspaper normally published in.	Results are published in Business Standard (English) and in Makkal Kural (Tamil)
Any website where displayed	Yes, the results are displayed on the Company's website - http://www.sepc.in/investors-financial-results.aspx
Whether it also displays official news releases	Yes
Whether the website displays the presentation made to the institutional investors and to the analysts	The presentation made in connection with the Institutional Investor Call held on June 11, 2025, was displayed on the Company's website and is available for investors and analysts.

General shareholder information

Annual General Meeting:

- (i) (i) The 26th Annual General Meeting is scheduled to be held on or before 30th September, 2026, the time prescribed under the Companies Act, 2013, unless any extension is sought and allowed by relevant authorities. The notice convening the said meeting be sent to the shareholders within the stipulated time in compliance with the Companies Act, 2013.

Date, time: September 28, 2026 at [Time] by video conferencing/ Other Audio-Visual Means

Financial Year April 01, 2025 to March 31, 2026

- (ii) Dividend Payment date – NA

- (iii) Listing

The Stock Exchanges on which the Company's shares are listed:

a. BSE Limited	b. National Stock Exchange of India Limited
Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400 001	Exchange Plaza, 5 th Floor, Bandra-Kurla Complex Mumbai 400051

The Company has paid listing fees to BSE Ltd and National Stock Exchange of India Limited.

Stock Code :

BSE LIMITED : 532945

National Stock Exchange of India Limited : SEPC

ISIN of the Company for its shares "INE-964HOIO14"

Market price information High and Low during each month from April 01, 2025 to March 31 2026

BSE Limited

DATE	HIGH	LOW
Mar-26	5.27	4.82
Feb-26	7.75	7.38
Jan-26	8.28	7.95
Dec-25	10.28	10.05
Nov-25	10.56	9.96
Oct-25	11.35	11.22
Sep-25	12.09	11.87
Aug-25	11.41	11.2
Jul-25	11.95	11.6

DATE	HIGH	LOW
Jun-25	13.7	13.17
May-25	15.8	14.8
Apr-25	15.04	14.4
Mar-25	14.02	14.32

National Stock Exchange of India Limited

Month	High Price	Low Price
Apr-25	16.23	11.82
May-25	16.15	12.96
Jun-25	15.35	12.77
Jul-25	14.39	11.52
Aug-25	12.34	10.91
Sep-25	13.72	11.24
Oct-25	12.23	11.2
Nov-25	11.67	9.55
Dec-25	10.98	8.5
Jan-26	10.24	7.69
Feb-26	10.54	7.4
Mar-26	7.3	4.63

- (iv) During the period under review, the Company's securities has not been suspended from trading.

- (v) Registrars and Share Transfer Agents

The Members are requested to correspond to the Company's Registrars & Share Transfer Agents –

Cameo Corporate Services Limited

Subramanian Building,

V Floor No. 1, Club House Road

Chennai 600 002, India

Tel: (91 44) 2846 0390

Fax: (91 44) 2846 0129

Email: shriramepc@cameoindia.com

Website: <https://cameoindia.com/>

Contact Person: Ms. Rajalakshmy

SEBI Registration Number: INR000003753

- (vi) Share Transfer System:

Members may please note that SEBI, vide its Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/8 dated January 25, 2022, has mandated Listed Companies to issue securities in demat form only while processing service requests viz. Issue of duplicate securities certificate; claim from Unclaimed Suspense Account; Renewal/Exchange of securities certificate; Endorsement; Sub-division/Splitting of securities certificate;

Consolidation of securities certificates/folios; Transmission and Transposition. Accordingly, Shareholders are requested to make service requests by submitting a duly filled and signed Form ISR-4. It may be noted that any service request can be processed only after the folio is KYC compliant. SEBI, vide its notification dated January 24, 2022, has mandated that all requests for transfer of securities including transmission

and transposition requests shall be processed only in dematerialized form. In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialization, Members are advised to dematerialise the shares held by them in physical form. Members can contact the Company or RTA, for assistance in this regard.

(vii) Distribution of shareholding of the Company as on March 31, 2026:

A. Shareholding Summary

Shareholding Summary as on March 31, 2026			
Category	No. of Holders	Total Positions	% of Holdings
Physical	113	5356525	0.2753
NSDL	79415	1013431601	52.0907
CDSL	260453	926725265	47.634
Total	339981	1945513391	100

B. Distribution of holdings as on March 31, 2026

Category (Amount)	Number of cases	% of Cases	Total Shares	Amount	% of Amount
1-5000	190589	56.0587	28669666	286696660	1.4736
5001-10000	45261	13.3128	37768558	377685580	1.9413
10001-20000	34854	10.2517	53973657	539736570	2.7743
20001-30000	16345	4.8076	42156776	421567760	2.1669
30001-40000	9171	2.6975	33032713	330327130	1.6979
40001-50000	8841	2.6004	41927218	419272180	2.1551
50001-100000	16111	4.7388	121899304	1218993040	6.2657
100001- and above	18809	5.5324	1586085499	15860854990	81.5253
Total	339981	100	1945513391	19455133910	100

(viii) Dematerialisation of shares and liquidity:

As on March 31, 2026, 1940156866 equity shares representing 99.72 % of the paid-up equity share capital have been dematerialised. (The allotment of 21,90,635 equity shares of the Company pursuant to the conversion of Compulsorily Convertible Debentures issued to the Lenders of the Company are shown as Physical shares pending Listing and Trading Approvals from the Stock Exchanges).

(ix) Outstanding Global Depository Receipts or American Depository Receipts or warrants or any Convertible Instruments, conversion date and likely impact on equity

The company has neither issued nor has outstanding Global Depository Receipts, American Depository Receipts and warrants during the period under review. However, pursuant to the Resolution plan, the Company has issued Compulsorily

Convertible Debentures to lenders of the company at a face value of Rupees 100 per security to be converted into equity shares at the end of 14th year at a price that will be determined in accordance with the applicable regulations.

Two of the CCD Holders of the Company, have opted for Conversion of CCD into Equity and the Board of Directors at their meeting dated November 14, 2025 has considered and approved the allotment of 3164653 equity shares to Axis Bank Limited., and on January 6, 2026 has considered and approved the allotment of 2190635 equity shares to Theta Management and Consultancy Private Limited., pursuant to the conversion of Compulsorily Convertible Debentures issued to the Lenders of the Company pursuant to RBI Prudential Framework for Resolution of Stressed Assets, 2019.

The Listing & Trading approval for the Equities allotted consequent to Conversion were received on 18th March 2026 and 25nd May 2026 for Axis Bank Limited and 19th May 2026 and 24th July 2026 for Theta Management and Consultancy Private Limited.

(x) Plant locations

The Company is not a manufacturing unit and thus not having any manufacturing Plant.

(xi) Address for correspondence-(Registered Office shifted w.e.f. 14th July 2025)

SEPC Limited, 3rd Floor, ASV Hansa Towers, No. 53/20, Thousand Lights, Greams Road, Chennai, Tamil Nadu, India, 600006 Email: info@sepc.in Website: www.sepc.in.

(xii) Credit Rating:

CRISIL Rating:

Total Bank Loan Facilities Rated	Rs.890.15 Crore
Long Term Rating	Crisil D (Downgraded from 'Crisil BB+/Negative')
Short Term Rating	Crisil D (Downgraded from 'Crisil A4+')

Infomerics Valuation and Rating Ltd

Facilities	Amount (Rs. Crore)	Current Rating	Previous Rating	Rating Action
Long Term Bank Facilities	85.56	IVR D (IVR D)	IVR BB+/ Negative (IVR Double B Plus with Negative Outlook)	Rating Downgraded
Long Term Bank Facilities – Proposed	2.65	IVR D (IVR D)	IVR BB+/ Negative (IVR Double B Plus with Negative Outlook)	Rating Downgraded
Short Term Bank Facilities	723.35	IVR D (IVR D)	IVR A4+ (IVR A Four Plus)	Rating Downgraded
Short Term Bank Facilities – Proposed	70.94	IVR D (IVR D)	IVR A4+ (IVR A Four Plus)	Rating Downgraded
Total	882.50 (Rupees Eight Hundred and eighty-two crore and fifty lakh only)			

Other Disclosures

1. Basis of related party transactions

- The statements containing the transactions with related parties were submitted periodically to the Audit Committee.
- There are no materially significant related party transactions that may have potential conflict with the interest of the Company at large.

- There were no material individual transactions with related parties during the year, which were not in the normal course of business as well as not on an arm's length basis.

The Company's Policy on Related Party Transactions is available at <https://www.sepc.in/pdf/RPT%20Policy-17-2-25.pdf>.

- There is no non-compliance by the Company and penalties, strictures imposed on the Company by Stock Exchange or SEBI or any statutory authority,

on any matter related to capital market, during the last three years, except to the extent as stated below.

1. Non-Compliance under Regulation 17(1) of the SEBI pertaining to the composition of the Board including failure to appoint woman director (BSE)	53,100	February 22, 2023
2. Non-Compliance under Regulation 17(1) of the SEBI pertaining to the composition of the Board including failure to appoint woman director (NSE)	53,100	March 10, 2023
Total	1,06,200/-	

3. Policy on Material Subsidiaries

In terms of Regulation 24 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board of Directors have adopted a policy with regard to determination of Material Subsidiaries. The policy is placed on the website of the Company. The Company's Policy on Material Subsidiaries is available at <https://www.sepc.in/pdf/Policy%20on%20Material%20Subsidiaries-17-2-25.pdf>

4. Risk Management:

The Company has laid down procedures to inform Board members about the risk assessment and minimization procedures. The Audit Committee/ the Board periodically discusses the significant business risks identified by the management and the mitigation process being taken up. A note on risk identification and mitigation is included in the Management Discussion and Analysis, annexed to the Annual Report.

5. Vigil Mechanism / Whistle Blower

In accordance with Section 177 of the Companies Act and the Regulation 22 of SEBI (LODR) Regulations, the Company has formulated a Vigil Mechanism and has a whistle blower policy for directors, employees and stakeholders to report concerns about unethical behaviour, actual or suspected fraud or violation of the Company's Code of Conduct and to address the genuine concerns or grievances, if any. The Company affirms that no personnel has been denied access to the Audit Committee of the company.

The whistle blower policy is available on the website of the Company at <https://www.sepc.in/pdf/WHISTLE-BLOWER-AND-VIGIL-MECHANISM-NEW.pdf>

- The company has complied with all the mandatory requirements mentioned in Regulation 34(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and applicable to the company. The other non-mandatory requirements of the Listing Regulations to certain extent have been adopted by the Company.
- Commodity price risks and commodity hedging activities – Not Applicable
- Details of utilization of Proceeds from public issues, right issues, preferential issues etc. The company had a Rights Issue amounting to Rs.350 Crores during the year and has utilised the proceeds for the purposes mentioned in the Letter of Offer. There is Rs.25.05 Crores available as outstanding amount raised under Rights Issue pending utilization.
- Practicing Company Secretary's certificate on the director's disqualification

A certificate obtained from Mr. M. Alagar, Managing Partner of Alagar & Associates, LLP Company Secretaries confirming that none of the Company's Directors have been debarred or disqualified from being appointed or continuing as Directors of the Company by the Securities and Exchange Board of India / Ministry of Corporate Affairs or any such statutory authority is enclosed.

- Details of recommendation of any committee of the Board which are not accepted by the Board

The Board of Directors accepted all the recommendation(s) of the Committees of the Board during financial year ended March 31, 2026.

- A total fee paid to the Statutory Auditors for all the services in connection with the audit of the Company is Rs.38,00,000 for the financial year ended March 2026.

12. Disclosure under the Sexual Harassment of women at workplace (Prevention, Prohibition and Redressal) Act, 2013

The Company has in place a prevention of Sexual Harassment and Grievance Handling Policy in line with the requirements of The Sexual Harassment of Women at the work place (Prevention, Prohibition & Redressal) Act, 2013 and the same is available on the Company's website at <https://www.sepc.in/pdf/Policy-on-Prevention-of-Sexual-Harassment-at-work-place.pdf>

Status of complaints as on March 31, 2026:

No. of complaints filed during the financial year – NIL

No of Complaints disposed of during the financial year – NIL

No of Complaints pending as on the end of the financial year – NIL

- 13.** During the year under review, the Company had not granted any loans/advances in the nature of loans to firms/ companies in which Directors are interested.

- 14.** Details of material subsidiaries of the listed entity: SEPC (FZE) Sharjah is a Material Subsidiary.

Name of Subsidiary	Date & Place of Incorporation	Name of Statutory Auditor	Date of appointment of Statutory Auditor
SEPC (FZE) Sharjah	Sharjah, UAE	NBN Auditing of Accounts Chartered Accountants & Consultants	November 14, 2025

- 15.** The Company has complied with the mandatory requirements of the Code of Corporate Governance as stipulated under Regulation 17 to 27 and Regulation 46 of the SEBI Listing Regulations. The Company has submitted the compliance reports in the prescribed format to the stock exchanges for every quarter during the year ended 31st March, 2024. The certificate of compliance with the conditions of corporate governance as stipulated in Regulation 34(3) and Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 forms part of this Report. The other non-mandatory requirements of the Listing Regulations to certain extent have been adopted by the Company.

- 16.** Disclosures with respect to demat suspense account / unclaimed suspense account: for the period under review, no shares of the company are in the Demat Suspense Account or unclaimed suspense account.

- 17.** Disclosure of Accounting Treatment:

The financial statements of the Company have been prepared in accordance with the Indian Accounting Standards ("Ind AS") notified under the Companies (Indian Accounting Standards) Rules, 2015 as amended by the Companies (Indian Accounting Standards) (Amendment) Rules, 2016.

The Company does not have any Indian subsidiary companies.

- 18. Code of Conduct**

The Company has adopted a Code of Conduct ("the Code") for Directors and Senior Management of the Company. The Code has been circulated to all the members of the Board and Senior Management and the same is available on the Company's website at the link: <https://www.sepc.in/pdf/Code%20of%20Conduct%2010%20August%202023.pdf>

The Board members and Senior Management personnel have affirmed their compliance with the code. A declaration to this effect signed by the Managing Director & CEO of the Company is contained in this Report.

- 19.** Discretionary requirements

The discretionary requirements as specified in Part E of Schedule II have been adopted to an extent possible by the company.

Management Discussion and Analysis

Economic Overview

India's economy has demonstrated strong resilience, supported by robust domestic demand, improving investment activity, continued public capital expenditure and sustained policy focus on infrastructure development. According to the latest provisional estimates released by the Ministry of Statistics and Programme Implementation (MoSPI), India's real GDP grew by **7.8% in FY 2025–26**, compared with **6.5% in FY 2024–25**, reflecting the continued strength of the domestic economy. The Government's sustained emphasis on infrastructure creation, including roads, railways, urban infrastructure, water and sanitation, power and other public infrastructure, continues to support economic activity and investment.

While global economic uncertainties, geopolitical developments, commodity price volatility, trade-related risks and fluctuations in global financial conditions remain relevant, India's strong domestic demand, macroeconomic resilience and ongoing infrastructure investment provide a supportive foundation for sustained economic growth. The medium- to long-term outlook for infrastructure and allied sectors remains favourable, supported by the continuing need for investment in physical infrastructure and public utilities and the Government's focus on strengthening the country's infrastructure ecosystem.

Infrastructure Industry Outlook

The infrastructure sector continues to be a key driver of India's economic growth, supported by sustained public capital expenditure, urbanisation, industrialisation and the Government's focus on improving physical and social infrastructure. Government initiatives including the National Infrastructure Pipeline (NIP), National Monetisation Pipeline (NMP), Jal Jeevan Mission, Namami Gange Programme, National River Conservation Plan, Make in India and Production Linked Incentive (PLI) schemes continue to support investment, enhance connectivity, strengthen domestic manufacturing capabilities and encourage greater private-sector participation. The National Infrastructure Pipeline continues to be monitored and implemented across States and Ministries, while the Government's focus on infrastructure creation and

asset monetisation is expected to provide sustained opportunities for EPC and infrastructure companies. The Jal Jeevan Mission has also achieved significant progress, with approximately 15.84 crore rural households, representing 81.81% of rural households, having tap-water connections as of June 2026, creating continued opportunities in water supply, treatment and related infrastructure.

The mining and mineral sector remains strategically important for India's infrastructure and industrial development, providing critical raw materials for steel, cement, power, transportation and manufacturing. India has substantial reserves of iron ore, coal, bauxite, zinc, copper and other minerals, with continued emphasis on mineral exploration, auction of mineral blocks, increased domestic production and faster operationalisation of mineral resources. Iron ore continues to account for the largest share of the value of principal metallic mineral production, while the Government is also encouraging private exploration and more efficient utilisation of mineral resources. As easily accessible surface deposits progressively decline, technological advancement, mechanisation and greater adoption of underground and sustainable mining practices are expected to create additional long-term opportunities.

Business Overview

SEPC Limited ("SEPC" or "the Company") is an Engineering, Procurement, Construction and Commissioning (EPCC) solutions provider with integrated capabilities across infrastructure and industrial sectors. The Company focuses on delivering end-to-end EPC solutions, including engineering, procurement, project management, construction, commissioning and associated infrastructure development. SEPC has established execution experience in water and wastewater infrastructure, roads and transportation, mining, metals and industrial projects, with capabilities supported by experienced technical and project management teams. The Company continues to focus on strengthening execution capabilities, improving project delivery and pursuing opportunities in sectors aligned with India's infrastructure and industrial investment cycle.

Business Segments:

1. Infrastructure

- **Water & Sewerage:** The Company has over two decades of experience in water supply, drinking water, sewerage and wastewater infrastructure projects. Its capabilities cover water treatment and distribution networks, sewerage systems, pumping stations and associated civil and mechanical infrastructure, including trenchless and resin-based pipe rehabilitation solutions. The Company continues to pursue opportunities arising from government programmes focused on water supply, sanitation and urban infrastructure.
- **Roads:** SEPC has execution experience in road and transportation infrastructure, including projects undertaken for the Ministry of Road Transport and Highways (MoRTH). The Company continues to evaluate opportunities in road construction and related infrastructure through competitive bidding, strategic partnerships and joint ventures.

2. Industrial EPC

- **Process Plants:** The Company provides turnkey EPC solutions for industrial process facilities, with experience spanning cement plants, coal handling systems, coal gasification and feed-related plants. Its capabilities include engineering, procurement, construction, erection and commissioning of process and material handling systems.
- **Steel Plants:** SEPC has experience in the execution of facilities forming part of integrated steel plants, including sinter plants, coke plants, wire rod mills, compressors and material handling systems. The Company's capabilities are supported by technology and engineering collaborations, enabling it to undertake specialised industrial EPC assignments.
- **Mine Development:** The Company has specialised capabilities in mine development, including deep shaft sinking and associated underground infrastructure. Its experience covers projects involving minerals such as gold, copper, coal, chrome, manganese and uranium. With increasing emphasis

on domestic mineral production, mine development and mechanisation, the Company continues to assess opportunities in this segment.

- **Power Plants:** The Company has experience across conventional and renewable power projects, including thermal, wind, solar and biomass-based power facilities. Its capabilities cover EPC and associated balance-of-plant requirements, with a continued focus on opportunities arising from India's growing power demand and transition towards cleaner and more sustainable energy sources.

Market Size and Opportunities

India's EPC market continues to offer significant growth opportunities, supported by sustained public capital expenditure, industrial expansion, urbanisation and Government initiatives aimed at strengthening infrastructure and domestic manufacturing. The Union Budget 2026-27 provides for **₹12.22 lakh crore of capital expenditure**, equivalent to 3.1% of GDP, while effective capital expenditure is estimated at **₹17.15 lakh crore**, providing continued visibility for infrastructure and EPC opportunities. The allocation for roads and bridges is ₹2.76 lakh crore and for railways ₹2.78 lakh crore, reinforcing the Government's continued focus on transport infrastructure. In the water sector, the **Jal Jeevan Mission** continues to drive investments in rural drinking-water infrastructure, while urban water supply, wastewater treatment, sewerage, rehabilitation and reuse projects are expected to remain important areas of opportunity. The industrial EPC market is also supported by manufacturing investments, capacity expansion, import substitution and the Government's focus on strengthening domestic value chains.

SEPC is positioned to participate selectively in the following key and emerging opportunity areas:

- **Jal Jeevan Mission and Rural Water Supply** – Continued investment in rural drinking-water infrastructure, including multi-village water supply schemes, treatment facilities, transmission and distribution networks, pumping systems and associated operations and maintenance. The programme's focus is increasingly extending beyond household connections to source sustainability, grey-water management and long-term service delivery.

- **Urban Water and Wastewater Infrastructure** – Opportunities in urban water supply, sewerage, wastewater treatment, rehabilitation of ageing networks and water reuse, including projects supported by multilateral development institutions such as the ADB and other development-finance agencies.
- **Roads and Transportation Infrastructure** – Continued investment in national highways, state highways and related infrastructure, supported by the Government's sustained capital expenditure programme and increasing requirements for connectivity and logistics infrastructure. The Union Budget 2026–27 provides ₹2.76 lakh crore towards capital outlay on roads and bridges.
- **Steel and Metals** – Significant opportunities are expected from capacity expansion, modernisation, process improvement and environmental upgrades in the steel and metals sector. India's crude steel capacity stood at approximately **196.6 million tonnes in FY 2024–25**, while the National Steel Policy envisages capacity of **300 million tonnes by 2030–31**, providing a substantial long-term opportunity for industrial EPC companies.
- **Green Energy and Energy Transition** – Emerging opportunities in green hydrogen, green ammonia, green methanol, renewable energy and associated infrastructure. The National Green Hydrogen Mission targets production of at least **5 million metric tonnes of green hydrogen annually by 2030**, creating potential opportunities across production, storage, transportation and downstream applications, including green ammonia, refining and green steel.
- **Mining and Mine Development** – Opportunities are expected from increased domestic mineral production, mineral exploration, mine development and modernisation, including underground mining and associated infrastructure. Growing demand for critical minerals and greater emphasis on domestic resource security are expected to support investment in mining-related infrastructure.
- **Rural and Urban Infrastructure** – Opportunities across integrated rural and urban infrastructure, including sanitation, housing-related infrastructure, municipal services, agricultural infrastructure and other public-utility projects, supported by continuing Government expenditure

and the growing infrastructure requirements of a rapidly urbanising economy.

SWOT Analysis

Strengths:

- Strong technical proficiency and niche engineering expertise.
- Proven track record across water, process, metallurgy, mining and power sectors.
- Experienced management and established governance framework.

SWOT Analysis

Strengths

- **Established Technical and Engineering Capabilities:** Strong technical proficiency and specialised engineering expertise across infrastructure and industrial EPC projects, supported by experienced technical and project management teams.
- **Diversified Sectoral Experience:** Proven execution experience across water and wastewater, roads, process plants, steel and metallurgy, mining and power sectors, providing diversification across infrastructure and industrial segments.
- **Integrated EPC Capabilities:** End-to-end capabilities covering engineering, procurement, construction, erection and commissioning, enabling the Company to undertake complex and multidisciplinary projects.
- **Experienced Management and Governance:** Experienced management team with established systems and governance processes for project monitoring, execution and operational oversight.

Weaknesses

- **Project Execution and Working Capital Intensity:** EPC operations are inherently dependent on project execution schedules, availability of work fronts, timely approvals and certification, and efficient working-capital management.
- **Dependence on Timely Customer Payments:** Delays in certification, collections and release of project-related receivables can affect cash flows and overall project execution.
- **Financial Leverage and Funding Requirements:**

The Company's ability to execute large projects and pursue growth opportunities is dependent on maintaining adequate liquidity, access to working-capital facilities and timely financial support.

Opportunities

- **Government Infrastructure Spending:** Sustained public investment in water, wastewater, roads, urban infrastructure, railways and other public utilities provides a significant pipeline of opportunities for EPC companies.
- **Industrial and Private Capital Expenditure:** Capacity expansion and modernisation in steel, mining, manufacturing, process industries and other industrial sectors are expected to create opportunities for specialised industrial EPC services.
- **Water and Environmental Infrastructure:** Increasing focus on drinking-water supply, wastewater treatment, sewerage, water reuse and rehabilitation of ageing infrastructure provides long-term opportunities in the water and environmental sectors.
- **Energy Transition and Green Infrastructure:** Emerging opportunities in renewable energy, green hydrogen, green ammonia, energy-efficiency projects and related industrial infrastructure provide potential avenues for diversification.
- **International and GCC Opportunities:** The Company can leverage its existing presence, relationships and experience in the GCC region to selectively pursue opportunities in water, infrastructure, industrial and energy-related projects.

Threats

- **Project Execution and Cost Risks:** Delays in approvals, land availability, design changes, supply-chain disruptions, labour constraints and unforeseen site conditions may adversely affect project schedules and margins.
- **Working Capital and Counterparty Risks:** Delayed customer payments, extended receivable cycles and changes in payment terms may place pressure on liquidity and working capital.
- **Competitive Environment:** The EPC industry is highly competitive, with participation from large

domestic and international players, which can exert pressure on project pricing and margins.

- **Regulatory and Policy Risks:** Changes in Government policies, regulations, taxation, environmental requirements and contractual frameworks may affect project economics and execution.
- **Macroeconomic and Commodity Price Volatility:** Fluctuations in interest rates, foreign exchange rates and prices of key inputs such as steel, cement, fuel and other materials may affect project costs and profitability.

Internal Control Systems

The Company maintains an internal control framework designed to provide reasonable assurance regarding the reliability of financial reporting, operational effectiveness, safeguarding of assets and compliance with applicable laws and regulations. The internal audit function operates independently and reports to the Chairman of the Audit Committee. Periodic reviews of internal controls and operating processes are undertaken to identify gaps, strengthen controls and support effective risk management.

Financial Performance – FY 2025–26

On a consolidated basis, SEPC Limited delivered a significant improvement in financial performance during FY 2025–26. Revenue from operations increased to **₹1,054.50 crore**, compared with **₹597.65 crore** in FY 2024–25, representing a year-on-year growth of approximately **76.44%**. Total income increased to **₹1,085.84 crore**, compared with **₹646.02 crore** in the previous year. The increase in revenue reflects higher execution and recognition of revenue from projects across the Group's business segments.

Profit before tax (PBT) increased to **₹62.17 crore** in FY 2025–26 from **₹35.18 crore** in FY 2024–25. Profit after tax (PAT) increased to **₹53.84 crore**, compared with **₹24.84 crore** in the previous year, representing a growth of approximately **116.74%**. Total comprehensive income stood at **₹56.12 crore**, compared with **₹24.46 crore** in FY 2024–25. The improvement in profitability reflects higher operating revenue, improved project execution and better operating performance during the year. Earnings per share (EPS) increased to **₹0.30** from **₹0.16** in the previous year, in line with the improvement in profitability.

Key Ratios

The key financial ratios of the Company on a consolidated basis for FY 2025–26, along with the corresponding figures for FY 2024–25, are presented below. These ratios have been computed based on the audited consolidated financial statements and provide an indication of the Group's liquidity, capital structure, operational efficiency and profitability.

Particulars	FY 2025–26	FY 2024–25	Change / Comment
Current Ratio	2.55	2.91	Moderated from the previous year, while remaining at a comfortable level
Debt–Equity Ratio	0.18	0.27	Improved, indicating lower financial leverage
Net Profit Margin	5.08%	4.16%	Improved, reflecting stronger profitability
Return on Equity (ROE)	3.12%	1.65%	Improved significantly on account of higher profitability
Net Capital Turnover	0.86x	0.56x	Improved, reflecting better utilisation of net working capital

The overall movement in the key ratios indicates an improvement in the Company's profitability, financial leverage and working-capital efficiency during FY 2025–26. The moderation in the current ratio was accompanied by a stronger net capital turnover, reflecting increased revenue generation relative to the net working capital employed.

Note: Current Ratio = Current Assets / Current Liabilities; Debt–Equity Ratio = Total Debt / Equity; Net Profit Margin = Profit after Tax / Revenue from Operations; EBITDA Margin = Profit before Interest, Depreciation, Tax and Extraordinary Items / Revenue from Operations; PBT Margin = Profit before Tax / Revenue from Operations; ROE = Profit after Tax / Average Equity; Net Capital Turnover = Revenue from Operations / Average Net Working Capital. The ratios should be read in conjunction with the accompanying audited consolidated financial statements.

Human Resources

Human resources continue to be a critical enabler of SEPC's project execution capabilities and long-term growth. The Company remains focused on maintaining an appropriate mix of technical, engineering, project

management and functional expertise to support its Infrastructure and Industrial EPC businesses. Emphasis is placed on effective manpower deployment across projects and operating locations, employee engagement, capability development and succession planning, in line with the evolving requirements of the business.

Employee benefits expense on a consolidated basis stood at ₹28.99 crore during FY 2025–26, compared with ₹32.71 crore in FY 2024–25. The reduction primarily reflects changes in manpower deployment and the overall employee cost structure during the year. As at March 31, 2026, SEPC had 212 employees, with engineers constituting more than 65% of the workforce, reflecting the Company's engineering-intensive business model. The Company continues to focus on technical and functional skill development, continuous learning and training, occupational health and safety, and a positive work environment. Employee relations remain cordial, with emphasis on employee engagement, retention and productivity. The Company believes that a skilled, committed and agile workforce will remain an important foundation for successful project execution and sustainable growth.

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT

Business Overview

SEPC Limited is one of the country's leading service provider of integrated design, engineering, procurement, construction and project management services for water infrastructure, process and metallurgy plants, power plants, mines and mineral processing. SEPC has a proven track record, having executed some of the most complex and technically challenging projects across the country and overseas. Your Company offers services relating to industrial processes, metallurgy, thermal power plants, biomass power plants, Mines and Mineral processing, water and waste and water management and distribution systems.

The Business Responsibility & Sustainability Report (BRSR) is aligned with the National Voluntary Guidelines (NVGs) on Social, Environmental and Economic Responsibilities of Business, issued by the Ministry of Corporate Affairs (MCA) and is in accordance with clause (f) of sub-regulation (2) of Regulation 34 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time (Listing Regulations).

Your Company's Business Performance and Impacts are disclosed based on the 9 Principles as mentioned in the NVGs.

Principle 1 Ethics, Transparency & Accountability	Principle 2 Product Life Cycle Sustainability	Principle 3 Employee Well- Being
Principle 4 Stakeholder Engagement	Principle 5 Human Rights	Principle 6 Environment
Principle 7 Policy Advocacy	Principle 8 Inclusive Growth and Equitable Development	Principle 9 Customer Value Creation

SECTION A: GENERAL DISCLOSURES

I. Details of the listed entity

Corporate Identity	
1 Number (CIN) of the Listed Entity	L74210TN2000PLC045167

2	Name of the Listed Entity	SEPC Limited
3	Year of incorporation	12/06/2000
4	Registered office address	3 rd Floor, ASV Hansa Towers, No. 53/20, Greams Road, Thousand Lights, Greams Road, Chennai, Chennai, Tamil Nadu, India, 600006
5	Corporate address	3 rd Floor, ASV Hansa Towers, No. 53/20, Greams Road, Thousand Lights, Greams Road, Chennai, Chennai, Tamil Nadu, India, 600006
6	E-mail	tsr@sepc.in/info@sepc.in
7	Telephone	044 4900 5555
8	Website	https://www.sepc.in/
9	Financial year for which reporting is being done	2025-26
10	Name of the Stock Exchange(s) where shares are listed	1. BSE Limited National Stock Exchange Limited
11	Paid-up Capital	Rs. 194332.28 (in lacs)
12	Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report	T. Sriraman, Company Secretary Telephone: 044-49005555 Email: tsr@sepc.in
13	Reporting boundary - Are the disclosures under this report made on a standalone basis (i.e. only for the entity) or on a consolidated basis (i.e. for the entity and all the entities which form a part of its consolidated financial statements, taken together).	Standalone Basis
14	Name of the Assurance Provider	NA
15	Type of Assurance obtained	NA

II. Products/services

16. Details of business activities (accounting for 90% of the turnover):

S.No.	Description of Main Activity	Description of Business Activity	% of Turnover of the entity
1.	Construction	Engineering, Procurement and Construction of Water Supply and Distribution, Sewage treatment plants, Power plants, Minerals & Metal process plants etc.	100%

17. Products/Services sold by the entity (accounting for 90% of the entity's Turnover):

S.No.	Product/Service	NIC Code	% of total Turnover Contributed
1.	Construction of sewer systems including sewage disposal plants and pumping stations	42205	90
2.	Construction of roads	42101	10

IV. Employees

20. Details as at the end of Financial Year:

a. Employees and workers (including differently abled):

S. No.	Particulars	Total (A)	Male		Female	
			No.(B)	%(B/A)	No.(C)	%(C/ A)
EMPLOYEES						
1.	Permanent(D)	212	189	89.15%	23	10.85%
2.	Other than Permanent(E)	14	14	100%	0	0
3.	Total employees (D+ E)	226	203	89.82%	23	10.18%
WORKERS						
4.	Permanent(F)	-	-	-	-	-
5.	Other than Permanent(G)	160	157	98.13%	3	1.88%
6.	Total workers (F + G)	160	157	98.13%	3	1.88%

b. Differently abled Employees and workers:

S. No.	Particulars	Total (A)	Male		Female	
			No.(B)	%(B/A)	No.(C)	%(C/ A)
DIFFERENTLY ABLED EMPLOYEES						
1.	Permanent(D)	0	0	0	0	0
2.	Other than Permanent(E)	0	0	0	0	0
3.	Total differently abled employees (D+ E)	0	0	0	0	0

III. Operations

18. Number of locations where plants and/or operations/offices of the entity are situated:

Location	Number of plants	Number of offices	Total
National	-	11	11
International	-	1	1

19. Markets served by the entity:

a. Number of locations

Locations	Number
National (No. of States)	11
International (No. of Countries)	1

b. What is the contribution of exports as a percentage of the total turnover of the entity? - Nil

c. A brief on types of customers

The Company's business is construction of infrastructure. Some of the major clients include State and Central Government departments, public sector entities, ministries, local municipal bodies.

S. No.	Particulars	Total (A)	Male		Female	
			No.(B)	%(B/A)	No.(C)	%(C/ A)
DIFFERENTLY ABLED WORKERS						
4.	Permanent(F)					
5.	Other than Permanent (G)	0	0	0	0	0
6.	Total differently abled workers (F+G)	0	0	0	0	0

21. Participation/Inclusion/Representation of women

	Total (A)	No. and percentage of Females	
		No.(B)	%(B/A)
Board of Directors	6	1	16.66%
Key Management Personnel	3	0	0

22. Turnover rate for permanent employees and workers

Particulars	FY 2025-2026 (Turnover rate in current FY)			FY 2024-2025 (Turnover rate in previous FY)			FY 2023-2024 (Turnover rate in the year prior to the previous FY)		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Permanent Employees	17%	2%	19%	10%	1%	11%	17%	2%	19%
Permanent Workers	-	-	-	--	--	--	--	--	--

V. Holding, Subsidiary and Associate Companies (including joint ventures)

23. (a) Names of holding /subsidiary/ associate companies / joint ventures

S. No.	Name of the holding / subsidiary / associate companies/ joint ventures (A)	Indicate whether holding / Subsidiary / Associate/Joint Venture	% of shares held by listed entity	Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/ No)
1	SEPC FZE, Sharjah	Subsidiary	100%	No
2	SHRIRAM EPC ARKAN LLC	Step-down Subsidiary	70%	No
3	Shriram EPC Eurotech Environmental Pvt Ltd - JV	Joint Venture	NA	No
4	SEPC DRS ITPL JV	Joint Venture	NA	No
5	Mokul Shriram EPC JV	Joint Venture	NA	No
6	SEPC- Furlong JV	Joint Venture	NA	No

VI. CSR Details

23. (i) As per the Net worth threshold, CSR is applicable. However, there is no spending requirement due to the presence of accumulated losses.
- (ii) Turnover (in Rs.) - 579.09 Crores
- (iii) Net worth (in Rs.) - 1880.46 Crores

Note: The details from the standalone financial statements are considered for CSR disclosure.

VII. Transparency and Disclosures Compliances

24. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No) (If yes, then provide web-link for grievance redress policy)	FY 2025 – 26 Current Financial Year			FY 2024 – 25 Previous Financial Year		
		Number of complaints filed During the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed During the year	Number of complaints pending resolution at close of the year	Remarks
Communities	https://www.sepc.in/pdf/Community-Grievance-Redress.pdf	NIL	NIL	NA	NIL	NIL	NA
Investors (other than shareholders)	NIL	NIL	NIL	NA	NIL	NIL	NA
Shareholders	https://www.sepc.in/investors-contacts.aspx	15	NIL		7	NIL	Governed by Grievance Redressal Mechanism under REG.13 of SEBI (LODR) Regulations, 2015
Employees and workers	https://www.sepc.in/pdf/Employee-Grievance.pdf	NIL	NIL	NA	NIL	NIL	Governed by Grievance Redressal Mechanism under REG.13 of SEBI (LODR) Regulations, 2015
Customers	NO	NO	NO		NO	NO	NO
Value Chain Partners*	NO	-	-		NO	-	-
Other (please specify)	-	-	-		-	-	-

*The leadership team conducts meetings with the customers and other value chain partners periodically

26. Overview of the entity's material responsible business conduct issues

Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, rationale for identifying the same, approach to adapt or mitigate the risk along-with its financial implications, as per the following format

S. No.	Material issue Identified	Indicate whether risk or opportunity (R/O)	Rationale for identifying the risk / opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
01	Ambitious targets for water for all in the country	Opportunity	The Har ghar Jal initiative announced by GOI , aims to provide every rural house hold with affordable and regular access to safe drinking water thro taps by 2024		Positive
02	Climate change and Environmental and social matters	Opportunity	Stringent regulation on emission norms for the existing /new power plants provides fresh opportunity for bidding fuel gas desulfurization(FGD)projects. The prohibition on open cast mining and approval for underground mining as they have lower environmental food print.		Positive
03	Cyclical nature of Business	Risk	Any slowdown in domestic or global business environment will have impact on business sustainability	Company is present in multiple verticals to deal with any slowdown in one sector will offset with the progress with the other	Negative

SECTIONB: MANAGEMENT AND PROCESS DISCLOSURES

This section is aimed at helping businesses demonstrate the structures, policies and processes put in place towards adopting the NGRBC Principles and Core Elements.

Disclosure Questions		P1	P2	P3	P4	P5	P6	P7	P8	P9
Policy and management processes										
1	a. Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Y	N	Y	Y	Y	Y*	N	N	Y*
	b. Has the policy been approved by the Board? (Yes/No)	YES								
	c. Web Link of the Policies, if available	https://www.sepc.in/Companies-Act-and-SEBI-Compliances.aspx								
2	Whether the entity has translated the policy into procedures. (Yes / No)	Y	NA	Y	Y	Y	Y	Y	Y	N
3	Do the enlisted policies extend to your value chain partners? (Yes/No)	Y	NA	Y	N	Y	Y	Y	Y	Y
4	Name of the national and international codes/ certifications/ labels/ standards (e.g. Forest Stewardship Council, Fairtrade, Rainforest, Alliance, Trustea) standards (e.g. SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.	Yes. Third party audit agencies including, TUV-Nord, conduct audits in various businesses on different standards such as ISO 14001:2018, ISO 45001:2018. During the audit process, they check policy elements, procedures, action plans, review process, etc.								

Disclosure Questions		P1	P2	P3	P4	P5	P6	P7	P8	P9
Policy and management processes										
5	Specific commitments, goals and targets set by the entity with defined timelines, if any.	NA								
6	Performance of the entity against the specific commitments, goals and targets along with reasons in case the same are not met.	NA								
Governance, leadership and oversight										
7	Statement by director responsible for the business responsibility report, highlighting ESG Related challenges, targets and achievements (listed entity has flexibility regarding the placement of this disclosure)	SEPC Limited gives importance to Environment protection, Sustainability and Governance. Imbibing ESG principles in our core business of providing end-to-end solutions to engineering challenges, offering multi-disciplinary design, engineering, procurement, construction and project management services, while striving to deliver reliable and quality services to our clients. The Company employs contract workers and focuses on providing equal opportunity, ensuring diversity and inclusion, workplace safety and well being for all employees and workers. The Company has fair and transparent governance and disclosure practices, through the Code of Conduct, Whistleblower Policy and other detailed procedures to ensure compliance and uphold its principles.								
8	Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).	MD and the board are the highest authority responsible for the implementation and oversight of the business responsibility policy								
9	Does the entity have a specified Committee of the Board/Director responsible for decision making on sustainability related issues? (Yes/No). If yes, provide details.	MD and the board are the highest authority responsible for sustainability related issues .								
Details of Review of NGRBCs by the Company:										
Subject for Review		Indicate whether review was undertaken by Director / Committee of the Board/ Any other Committee								
		Frequency (Annually/ Half yearly/ Quarterly/ Any other – please specify)								
10		P1	P2	P3	P4	P5	P6	P7	P8	P9
	Performance against above policies and follow up action	Y	NA	Y	Y	Y	Y	Y	Y	A
	Compliance with statutory requirements of relevance to the principles and rectification of any non-compliances	Y	NA	Y	Y	Y	Y	Y	Y	A
11	Has the entity carried out independent assessment/evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide name of the agency.	The implementation of the Company's Code of Conduct and other policies are reviewed through internal audit/control function. The Quality, Safety & Health and Environmental policies are subject to internal reviews for continuous assessment by the Quality Control Department. Most of the policies adopted by the Company for ensuring the orderly and efficient conduct of business including adherence to Company's policies have been evaluated periodically by an independent external agency as a part of internal financial control requirement.								

Disclosure Questions		P1	P2	P3	P4	P5	P6	P7	P8	P9
Policy and management processes										
If answer to question (1) above is "No" i.e. not all Principles are covered by a policy, reasons to be stated:										
Questions		P1	P2	P3	P4	P5	P6	P7	P8	P9
The entity does not consider the principles material to its business (Yes/No)		-	Yes	-	-	-	-	-	-	-
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)	12	-	-	-	-	-	-	-	-	-
The entity does not have the financial or/ human and technical resources available for the task (Yes/No)		-	-	-	-	-	-	-	-	-
It is planned to be done in the next financial year (Yes/No)		-	-	-	-	-	-	-	-	-
Any other reason (please specify)		-	-	-	-	-	-	-	-	-
The Company through Industry associations endeavor to promote growth, technological progress and sustainable business principles. Therefore, Company has not evolved a separate public policy.										

SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

This section is aimed at helping entities demonstrate their performance in integrating the Principles and Core Elements with key processes and decisions. The information sought is categorized as "Essential" and "Leadership". While the essential indicators are expected to be disclosed by every entity that is mandated to file this report, the leadership indicators may be voluntarily disclosed by entities which aspire to progress to a higher level in their quest to be socially, environmentally and ethically responsible.

PRINCIPLE 1 Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.

Essential Indicators

- Percentage coverage by training and awareness programmes on any of the Principles during the financial year:

Segment	Total number of training and awareness programmes held	Topics / principles covered under the training and its impact	% age of persons in respective category covered by the awareness programmes
Board of Directors	5	✓ OPERATION AND PERFORMANCE ✓ FUTURE OUTLOOK AND STRATEGY ✓ INDUSTRY STANDARDS ON RELATED PARTY TRANSACTION ✓ INTERNAL FINANCIAL CONTROL ✓ REGULATORY UPDATES (LODR)	100%
Key Managerial	7	✓ CRITICAL ISSUES IN GST LITIGATION ✓ ESG REPORTING-INVESTOR ✓ INDUSTRY STANDARDS ON RELATED PARTY TRANSACTION ✓ APPROACH AND EXPECTATIONS ✓ STRUCTURED DIGITAL DATABASE ✓ REGULARITY UPDATES ✓ UPDATES ON PIT REGULARISATION	100%

Segment	Total number of training and awareness programmes held	Topics / principles covered under the training and its impact	% age of persons in respective category covered by the awareness programmes
Employees other than BoDs and KMPs	32	✓ RISK IDENTIFICATION ✓ WORKPLACE ERGONOMICS ✓ AWARENESS ON IMS & BEST PRACTICES ✓ POSH – EMPLOYEE AWARENESS TRAINING ✓ WORKFORCE WELL BEING – AWARENESS TRAINING ✓ ESIC SPREE SCHEME ✓ OH&S/SAFETY MANAGEMENT ✓ STOP SPREAD FIRE ✓ AI TOOL FOR WORKING PROFESSIONAL ✓ Latest Update in AHA 2025 Guidelines on CPR & AED ✓ SAFETY FOOTWEAR CONSTRUCTION, INNOVATIONS & THE FALCON RANGE ✓ CONFLICT RESOLUTION ✓ AWARENESS ON ENVIRONMENTAL PROTECTION	87%
Workers	NA	NA	NA

2. Details of fines / penalties /punishment/ award/ compounding fees/ settlement amount paid in proceedings (by the entity or by directors / KMPs) with regulators/ law enforcement agencies/ judicial institutions, in the financial year, in the following format (Note: the entity shall make disclosures on the basis of materiality as specified in Regulation 30 of SEBI (Listing Obligations and Disclosure Obligations) Regulations, 2015 and as disclosed on the entity's website):

Monetary

	NGRBC principle	Name of regulatory/ enforcement agencies/ judicial institutions	Amount (INR)	Brief of the case	Has an appeal been preferred? (Yes/No)
Penalty/Fine	1	Hon'ble High Court of Madras	Passed an order of interim attachment of the trade receivables to the tune of Rs.154,63,23,499/-, out of total trade receivables Rs.449,62,35,793/-	During the year under review, there were no significant or material orders passed by any regulators, courts or tribunals which would adversely affect the going concern status of the Company or have a material impact on its future operations except the orders passed by the Hon'ble High Court of Madras attaching the receivables of the company in respect of the litigation between GPE (India) Ltd and Others vs Twarit Consultancy Services Private Ltd and SEPC Limited. For Details refer Note number 60 of Notes forming part of Standalone Financial Statements.	No
Settlement	NIL	NIL	NIL	NIL	NIL
Compounding fee	NIL	NIL	NIL	NIL	NIL

Non – Monetary

	NGRBC principle	Name of regulatory/ enforcement agencies/ judicial institutions	Brief of case	Has an appeal been preferred (Yes/No)	Has an appeal been preferred? (Yes/No)
Imprisonment	NIL	NIL	NIL	NIL	NIL
Punishment	NIL	NIL	NIL	NIL	NIL

3. Of the instances disclosed in Question 2 above, details of the Appeal/ Revision preferred in cases where monetary or non-monetary action has been appealed

Case Details	Name of the regulatory/enforcement agencies/ judicial institutions
NOT APPLICABLE	NOT APPLICABLE

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a weblink to the policy. <https://www.sepc.in/pdf/Business-Conduct.pdf>
5. Number of Directors/ KMPs/ employees/ workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/ corruption:

	FY 2025–2026 (Current Financial Year)	FY 2024–2025 (Previous Financial Year)
Directors	NIL	NIL
KMPs	NIL	NIL
Employees	NIL	NIL
Workers	NIL	NIL

6. Details of complaints with regard to conflict of interest:

	FY 2025– 2026 (Current Financial Year)		FY 2024– 2025 (Previous Financial Year)	
	Number	Remarks	Number	Remarks
Number of complaints received in relation to issues of Conflict of Interest of the Directors	NIL	NIL	NIL	NIL
	Number	Remarks	Number	Remarks
Number of complaints received in relation to issues of Conflict of Interest of the KMPs	NIL	NIL	NIL	NIL

7. Provide details of any corrective action taken or underway on issues related to fines / penalties /action taken by regulators/law enforcement agencies/judicial institutions, on cases of corruption and conflicts of interest.
- No such cases of fines, penalties, or regulatory/legal actions relating to corruption or conflicts of interest have occurred during the reporting period. Hence, no corrective action was required.
8. Number of Days of Accounts Payable ((Accounts payable * 365)/ (Cost of Goods/services procured) in the following format.

	FY 2025–26	FY 2024–25
Number of days of Accounts Payables	266	266

9. Openness of Business:

Provide the details of concentration of purchases and sales with trading houses, dealers and related parties along with loans and advances & investments, with related parties, in the following format:

Parameter	Metrics	FY 2025-26	FY 2024-25
Concentration of purchases	a. Purchases from trading houses as % of total purchases	Nil	Nil
	b. Number of trading houses from where purchases were made	Nil	Nil
	c. Purchases from Top 10 Trading houses as % of total purchases from trading houses	Nil	Nil
Concentration of Sales	a. Sales to dealers/ distributors as % of total sales	Nil	Nil
	b. Number of dealers/ distributors to whom sales were made	Nil	Nil
	c. Sales to Top 10 dealers/ distributors as % of total sales to dealers/ distributors	Nil	Nil
Share of RPTs in	a. Purchases (Purchases with related parties / Total purchases)	Nil	Nil
	b. Sales (sales to related parties/ Total sales)	Nil	Nil
	c. Loans & Advances (Loans & advances given to related parties / Total loans & advances)	35	35
	d. Investments (Investments in related parties/ Total investments made)	24.26	24.26

Leadership Indicators

- Awareness programmes conducted for value chain partners on any of the Principles during the financial year:

Total number of awareness programmes held	Topics / principles covered under the training	% age of value chain partners covered (by value of business done with such partners) under the awareness programmes
NIL	NIL	NIL

- Does the entity have processes in place to avoid/ manage conflict of interests involving members of the Board? - Yes

Company has approved code of conduct for all the Board of Directors and the Senior Management available on the website <https://www.sepc.in/pdf/Code%20for%20Directors%20and%20SMP-17-2-25.pdf>

PRINCIPLE 2: BUSINESSES SHOULD PROVIDE GOODS AND SERVICES IN A MANNER THAT IS SUSTAINABLE AND SAFE.

Essential Indicators

- Percentage of R&D and capital expenditure (capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.

	Current Financial Year – 2025- 2026	Previous Financial Year – 2024 -2025	Details of improvements in environmental and social impacts
R&D	NIL	NIL	NA
Capex	NIL	NIL	NA

2. a) Does the entity have procedures in place for sustainable sourcing? Yes

b) If yes, what percentage of inputs were sourced sustainably? 100%

The Company has adopted various methodologies for sustainable sourcing. Some of the mechanisms are as follow :- The Company gives priority to social, ethical, and environmental performance of suppliers, while sourcing materials and availing services.

3. Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste –

The Company is in the business of EPC which does not involve any manufacturing, hence there is no reclaimable waste generation.

4. Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes/No). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.

In India, EPR is applicable for plastic waste and electronics waste and recently it is mandated for import of items with plastic packaging. The Company has businesses in EPC projects and Hi-Tech Manufacturing and does not manufacture any plastic products.

Leadership Indicators

1. Has the entity conducted Life Cycle Perspective/ Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the following format? – **N/A**

NIC Code	Name of Product / Service	% of total Turnover contributed	Boundary for Which the Life Cycle Perspective / Assessment was conducted	Whether conducted by independent external agency (Yes/No)	Results communicated in public domain (Yes/No) If yes, provide the web-link
Not Applicable					

2. If there are any significant social or environmental concerns and/ or risks arising from production or disposal of your products/ services, as identified in the Life Cycle Perspective / Assessments (LCA) or through any other means, briefly describe the same along-with action taken to mitigate the same.

Name of Product/Service	Description of the risk/concern	Action taken
Not Applicable		

3. Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry).

Indicate Input Material	Recycled or reused input material to total material	
	FY 2025- 2026 (Current Financial Year)	FY 2024- 2025 (Previous Financial Year)
Not Applicable		

4. Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed, as per the following format:

	FY 2025- 2026 (Current Financial Year)			FY 2024- 2025 (Previous Financial Year)		
	Re-used	Recycled	Safely disposed	Re-used	Recycled	Safely disposed
Plastics (Including packaging)						
E waste						Not Applicable
Hazardous waste						
Other waste						

5. Reclaimed products and their packaging materials (as percentage of products sold) for each product category

Indicate product category	Reclaimed products and their packaging materials as % of total products sold in respective category
	Not Applicable

PRINCIPLE 3 Businesses should respect and promote the well-being of all employees, including those in their value chains

Essential Indicators

- 1 a. Details of measures for the well-being of employees:

Category	TOTAL (A)	Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
Permanent Employees											
Male	189	189	100%	189	100%	NIL	0%	189	100%	NIL	0%
Female	23	23	100%	23	100%	23	100%	NIL	0%	NIL	0%
Other than permanent Employees											
Category	TOTAL (A)	Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% B/A	Number (C)	% C/A	Number (D)	% D/A	Number (E)	% E/A	Number (F)	% F/A
Male	14										
Female	NIL										
Total	14										

- b. Details of measures for the well-being of workers:

Category	TOTAL (A)	Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% B/A	Number (C)	% C/A	Number (D)	% D/A	Number (E)	% E/A	Number (F)	% F/A
Permanent Workers											
Male						NIL					
Female						NIL					
Total						NIL					

Category	TOTAL (A)	Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% B/A	Number (C)	% C/A	Number (D)	% D/A	Number (E)	% E/A	Number (F)	% F/A
Other than permanent Workers											
Male	157	-	-	157	100%	-	-	-	-	NA	NA
Female	3	-	-	3	100%	-	-	-	-	NA	NA
Total	160	-	-	160	100%	-	-	-	-	NA	NA

- c. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format –

	FY 2025-26	FY 2024-25
Cost Incurred on the well-being measures of employees as a % of total revenue of the company	0.10%	0.15%

2. Details of retirement benefits, for Current FY and Previous Financial Year

BENEFITS	FY 2025-2026 Current Financial Year			FY 2024-2025 Previous Financial Year		
	No of Employees covered as a % of total employees	No of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N, N.A)	No of Employees covered as a % of total employees	No of workers covered as a % of total workers	Deducted and deposited with the authority Y/N, NA
PF	100%	100%	YES	100%	100%	YES
Gratuity	100%	100%	YES	100%	100%	YES
ESI	100%	100%	YES	100%	100%	YES
Others-						
EDLI Policy	100%	100%	YES	100%	100%	YES
GPA Policy	100%	100%	YES	100%	100%	YES
WC Policy	100%	100%	YES	100%	100%	YES

3. Accessibility of workplaces

Are the premises/offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard.

Most of the company's permanent office buildings are accessible to differently abled employees and workers.

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy. Yes - <https://www.sepc.in/pdf/Equal-Opportunity-to-Persons-with-Disabilities.pdf>
5. Return to work and Retention rates of permanent employees and workers that took parental leave.

Gender	Permanent employees		Permanent workers	
	Return to work rate	Retention rate	Return to work rate	Retention rate
Male	NA	NA	NA	NA
Female	NA	NA	NA	NA
Total	NA	NA	NA	NA

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.

	Yes/No (If yes, then give details of the mechanism in brief)
Permanent employees	Yes
Other than permanent employees	Yes
Permanent workers	Yes
Other than permanent workers	Yes

Employee Grievance Management Policy is made available on the website of SEPC, at following link:
<https://www.sepc.in/pdf/Employee-Grievance.pdf>

Yes. Any employee of the company can raise grievance as outlined in the Employees Grievance Redressal Policy for redressal. All employees have been familiarized on the policies and how to escalate the grievance. The grievance can be raised in person or through email with the designated Authority.

7. Membership of employees and worker in association(s) or Unions recognised by the listed entity:

Category	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Total employees / workers in respective category (A)	No. of employees/ workers in respective category, who are part of association(s) or Union (B)	% (B/A)	Total employees/ Workers in respective category (C)	No. of employees/ workers in respective category, who are part of association(s) or Union (D)	% (D/C)
Total Permanent Employees						
Male	Not Applicable					
Female	Not Applicable					
Total Permanent Workers						
Male	Not Applicable					
Female	Not Applicable					

Note: There are no associations or Unions

8. Details of training given to employees and workers:

Category	FY 2025-26					FY 2024-25				
	Total (A)	On Health & safety Measures		On Skill Upgradation		Total (A)	On Health & safety Measures		On Skill Upgradation	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Male	189	57	30%	143	76%	201	181	90.05%	19	9.45%
Female	23	23	100%	23	100%	23	23	100%	23	100%
Total	212	80	38%	166	78%	224	204	91.07%	42	18.75%
Workers										
Male	Not Applicable									
Female	Not Applicable									

9. Details of performance and career development reviews of employees and worker:

Category	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Total (A)	No. B	%B/A	Total (A)	No. D	%D/C
Employees						
Male	189	179	95%	201	178	89%
Female	23	17	74%	23	20	87%
Total	212	196	92%	224	198	88%
Other than permanent employees						
Male	Not Applicable					
Female	Not Applicable					

Note: Performance and career development review was carried out for 100% of eligible employees (except new joiners).

10. Health and safety management system:

- a. Whether an occupational health and safety management system has been implemented by the entity? (Yes/ No). If yes, the coverage of such system?

Yes. The company has adopted and implemented the Environment, Health, Safety and Social management systems (EHSS). The EHSS policy covers health and safety and the company is committed to provide safe and healthy working environment for the prevention of work related injuries and ill health. This is implemented at all sites and offices

- b. What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?

The company has assessed and identified risks relating to all activities through HIRA and have evolved processes to carry out different activities in a safe manner. In order to periodically monitor and review, the company has formed safety committee at all sites and members are encouraged to offer suggestions for improvements. The minutes of the safety committee meetings are reviewed at the corporate level and suggestions for improving the process are evaluated for implementation.

- c. Whether you have processes for workers to report the work related hazards and to remove themselves from such risks. (Y/N)

YES

- d. Do the employees/ worker of the entity have access to non-occupational medical and healthcare services? (Yes/ No)

Yes, all the employees have access to non-occupational medical and healthcare services through tie-ups with medical entities in close proximity.

11. Details of safety-related incidents, in the following format:

Safety Incident/Number	Category	FY 2025-26 Current Financial	FY 2024-25 Previous Financial Year
Lost Time Injury Frequency Rate (LTIFR) (per one million-person hours worked)	Employees	0	0
	Workers	0	0
Total recordable work-related Injuries	Employees	0	0
	Workers	0	0

Safety Incident/Number	Category	FY 2025-26 Current Financial	FY 2024-25 Previous Financial Year
No. of fatalities	Employees	0	0
	Workers	0	0
High consequence work-related injury or ill health (excluding fatalities)	Employees	0	0
	Workers	0	0

12. Describe the measures taken by the entity to ensure a safe and healthy workplace.

- ✓ Hazards relating to each activity at site have been identified and safe working method to undertake each activity has been developed and implemented at all sites.
- ✓ Personal protective equipment have been provided to all personnel at work site.
- ✓ All maintenance works are carried out with Work permit only. Before taking up the job while issuing work permit a safety talk is given to all the concerned personnel on the possible hazards and steps for safe working are explained.
- ✓ A safety tip is circulated daily which is discussed in detail in the daily toolbox talk.
- ✓ There is a system to capture all incidents. Corrective actions are taken to avoid future incidents/ accidents.
- ✓ Internal safety audits are conducted periodically
- ✓ Preventive Maintenance schedule is adhered to strictly.

13. Number of Complaints on the following made by employees and workers:

	FY 2025-26 (Current Financial Year)			FY 2024-25 (Previous Financial Year)		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Working Conditions	0	0	-	0	0	-
Health & Safety	0	0	-	0	0	-

14. Assessments for the year:

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Health and safety practices	100%
Working Conditions	100%

15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks/ concerns arising from assessments of health & safety practices and working conditions. – No significant risks identified

Leadership Indicators

1. Does the entity extend any life insurance or any compensatory package in the event of death of
 - (A) Employees – Yes
 - (B) Workers – Yes
2. Provide the measures undertaken by the entity to ensure that statutory dues have been deducted and deposited by the value chain partners.
Statutory dues are remitted from our end; no value chain partners are engaged.
3. Provide the number of employees / workers having suffered high consequence work - related injury/ill-health / fatalities (as reported in Q 11 of Essential Indicators above), who have been rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment:

	Total no. of affected employees/ workers		No. of employees/workers that are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment	
	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Employees	NIL	NIL	NIL	NIL
Workers	NIL	NIL	NIL	NIL

4. Does the entity provide transition assistance programs to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? **(Yes/ No)** - YES

5. Details on assessment of value chain partners:

	% of value chain partners (by value of business done with such partners) that were assessed
Health and safety practices	NIL
Working Conditions	NIL

6. Provide details of any corrective actions taken or underway to address significant risks/ concerns arising from assessments of health and safety practices and working conditions of value chain partners. - NOT APPLICABLE

PRINCIPLE 4: Businesses should respect the interests of and be responsive to all its stakeholders

Essential Indicators

1. Describe the processes for identifying key stakeholder groups of the entity.

SEPC values and recognizes the role and the contribution made by any individual, group or institution that constitute its value chain as a stakeholder. Contribution made by each of them is assessed to identify the key stakeholders. This includes employees, community, investors, suppliers, customers etc.,

2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.

Stakeholders group	Whether identified as Vulnerable and marginalized group (Yes/ No)	Channel of communication	Frequency of Engagement (Annually/ Half/Yearly/ Quarterly/ others – please specify)	Purpose and scope of Engagement including key topics and concerns raised during such engagement
Shareholders	No	AGM, Annual reports, periodical dissemination of information through stock exchanges, addressing queries raised, Grievance redressal etc.	Annual, Need basis	Keep the shareholders informed and improve governance practices.
Employees	No	Employee interaction, Performance appraisal, Email communication, promotion incentives etc.	Regular	Helps build good team, upgrade skills and knowledge and align employees towards organizational goals. Career advancement opportunities and adhere to ethical practices.
Community	No	NA	-	Local development and contribute to better livelihoods

Stakeholders group	Whether identified as Vulnerable and marginalized group (Yes/No)	Channel of communication	Frequency of Engagement (Annually/ Half/Yearly/ Quarterly/ others – please specify)	Purpose and scope of Engagement including key topics and concerns raised during such engagement
Customers	No	Regular interaction, email communication, meetings held at various levels	Regular, Need basis	Understand their need and strive towards satisfying their needs. Obtain feedback to improve the process. Help customers meet their sustainability goals.
Suppliers	No	Periodical meetings, communication interaction, email	Regular	Improve efficiency through timely supply of quality goods

Leadership Indicators

- Provide the processes for consultation between stakeholders and the Board on economic, environmental, and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.

Consultation with our stakeholders is an ongoing process. We engage with our employees, suppliers and customers regularly during the course of our business. The shareholders have the opportunity to interact with the board members during Annual General Meeting. The Management team reviews the feedback periodically.

- Whether stakeholder consultation is used to support the identification and management of environmental, and social topics (Yes/No). If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity.

No

- Provide details of instances of engagement with, and actions taken to, address the concerns of vulnerable/ marginalized stakeholder groups. – NOT APPLICABLE

Consultation with our stakeholders is an ongoing process. We engage with our employees, suppliers and customers regularly during the course of our business. The shareholders have the opportunity to interact with the board members during Annual General Meeting. The Management team reviews the feedback periodically

PRINCIPLE 5 Businesses should respect and promote human rights

Essential Indicators

- Employees and workers who have been provided training on human rights issues and policy(ies) of the entity, in the following format:

Category	FY 2025–2026 Current Financial Year			FY 2024–25 Previous Financial Year		
	Total (A)	No. of employees / workers covered (B)	% (B/A)	Total (C)	No. of employees / workers covered (D)	% (D/C)
Employees						
Permanent	212	110	51.89%	224	122	54%
Other than permanent	14	10	71.43%	21	10	48%
Total Employees	226	120	53.10%	245	132	53.87%
Workers						
Permanent	Not Applicable					
Other than permanent	160	333				
Total Workers	Not Applicable					

2. Details of minimum wages paid to employees and workers, in the following format:

Category	FY 2025-26 Current Financial Year					FY 2024-25 Previous Financial Year				
	Total (A)	Equal to Minimum Wage		More than Minimum Wage		Total (D)	Equal to Minimum Wage		More than Minimum Wage	
		No. (B)	% (B / A)	No. (C)	% (C / A)		No. (E)	% (E / D)	No. (F)	% (F / D)
Employees										
Permanent										
Male	189	0	0	189	100%	201	0	0	201	100%
Female	23	0	0	23	100%	23	0	0	23	100%
Other than Permanent										
Male	14	0	0	14	100%	19	0	0	21	100%
Female	0	0	0	0	0	2	0	0	2	100%
Workers										
Permanent										
Male	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-
Other than Permanent										
Male	157	0	0	157	100%	327	-	-	326	100%
Female	3	0	0	3	100%	7	-	-	7	100%

3. Details of remuneration/salary/wages, in the following format:

a. Median remuneration/ wages:

	Male		Female	
	Number	Median remuneration/ salary/ wages of respective category	Number	Median remuneration/ salary/ wages of respective category
Board of Directors (BOD)	2	4081667	0	NIL
Key Managerial Personnel	2	4614882	0	NIL
Employees other than BOD and KMP	189	608932	23	644148
Workers	157	170496	3	113664

*Mr. Suryanarayanan, Former Managing Director (Ex-MD), has been included in the calculation of the Median Remuneration, as his employment with the Company ended in September 2025, during FY 2025-26. Hence, the headcount considered for the Median Remuneration calculation will differ from the current employee headcount.

b. Gross wages paid to females as % of total wages paid by the entity, in the following format:

	FY 2025-26 Current Financial Year	FY 2024-25 Previous Financial Year
Gross wages paid to females as % of total wages	8.28%	6.42%

4. Do you have a focal point (Individual/Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? -YES

5. Describe the internal mechanisms in place to redress grievances related to human rights issues.-

YES, we have exclusive committees constituted to redress grievances to human right issues.

6. Number of Complaints on the following made by employees and workers:

			FY 2025-26 Current Financial Year		FY 2024-25 Previous Financial Year			
			Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the End of year	Remarks
Sexual Harassment				NIL			Nil	
Discrimination	at			NIL			Nil	
Workplace								
Child Labour				NIL			Nil	
Forced Labour/Involuntary Labour				NIL			Nil	
Wages				NIL			Nil	
Other	human	rights		NIL			Nil	
related issues								

7. Complaints filed under Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

	FY 2025-26 Current Financial Year	FY 2024-25 Previous Financial Year
Total Complaints reported under Sexual Harassment on of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH)	NIL	33
Average number of female employees/workers at the beginning of the year and as at end of the year	23	
Complaints on POSH as a % of female employees / workers	NIL	NIL
Complaints on POSH upheld	NIL	NIL

8. Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.-

The complaints of discrimination and harassment are addressed in a fair manner. The identity of the complainant is not disclosed unless required. Post the resolution, protection is given to the complainant to avoid any vindictive consequences.

9. Do human rights requirements form part of your business agreements and contracts?

Clauses related to various aspects of human rights are part of the contracts with suppliers, partners, etc.

10. Assessments for the year:

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Child Labour	
Forced/involuntary labour	
Sexual harassment	100%. Self-assessment was conducted in all offices to identify any human rights risks across the businesses through the Admin/Project/HR
Discrimination at workplace	
Wages	
Others-please specify	

11. Provide details of any corrective actions taken or underway to address significant risks/Concerns arising from the assessments at Question 10 above – No significant risk/ concern raised

Leadership Indicators

1. Details of a business process being modified/ introduced as a result of addressing human rights grievances/ complaints. – No complaint received in FY2025-26 for human rights violation

2. Details of the scope and coverage of any Human rights due diligence conducted.

The scope and coverage of human rights due diligence extends to the Company's offices including contractual workers. This assessment covers aspects such as child labour, forced/involuntary labour, wages, sexual harassment, discrimination at workplace, health and safety, working conditions and grievance mechanism.

3. Is the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016?

Most of the permanent facilities and office buildings are accessible to differently abled visitors.

4. Details on assessment of value chain partners:

% of value chain partners (by value of business done With such partners) that were assessed	
Sexual Harassment	NIL
Discrimination at workplace	NIL
Child Labour	NIL
Forced Labour/ Involuntary Labour	NIL
Wages	NIL
Others–please specify	NIL

Note: Most of our value chain partners are reputed corporate companies who have their own policies and mechanism to monitor for compliance of all matters relating to human rights and ethical practices.

5. Provide details of any corrective actions taken or underway to address significant risks/ Concerns arising from the assessments at Question 4 above.

Not applicable

PRINCIPLE 6: Businesses should respect and make efforts to protect and restore the environment

Essential Indicators

1. Details of total energy consumption (In Joules or multiples) and energy intensity, in the following format

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
From renewable sources	-	-
Total electricity consumption (A)	-	-
Total fuel consumption (B)	-	-
Energy consumption through other sources (C)	-	-
Total energy consumed from renewable sources (A+B+C)	-	-
From non-renewable sources	-	-
Total electricity consumption (D)	22,83,067	69,42,632
Total fuel consumption (E)	-	-
Energy consumption through other sources (F)	-	-
Total energy consumed from non- renewable sources (D+E+F)	22,83,067	69,42,632

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Total energy consumed (A+B+C+D+E+F)	22,83,067	69,42,632
Energy intensity per rupee of turnover (Total energy consumed / Revenue from operations)	0.0004	0.0012
Energy intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total energy consumed / Revenue from operations adjusted for PPP)	-	-
Energy intensity in terms of physical output	-	-
Energy intensity (optional) – the relevant metric may be selected by the entity	-	-

Note: Indicate if any independent assessment / evaluation/ assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. -

- Does the entity have any sites/ facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N). If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any. NIL
- Provide details of the following disclosures related to water, in the following format:

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Water withdrawal by source (in kilolitres)		
(i) Surface water		
(ii) Groundwater		
(iii) Third party water		
(iv) Seawater/ desalinated water		
(v) Others		
Total volume of water withdrawal (in kilolitres) (i+ii+iii+iv+v)		
Total volume of water consumption (in kilolitres)		
Water intensity per rupee of Turnover (Total Water consumption/ Revenue from operations)		
Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption / Revenue from operations adjusted for PPP)		
Water intensity in terms of physical output		
Water intensity (optional) – the Relevant metric may be selected by the entity		

Not Applicable

Note: Indicate if any independent assessment/ evaluation/ assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

4. Provide the following details with respect to water discharged

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Water discharge by destination and level of treatment (in kilolitres)		
(i) Surface water		
- No Treatment		
- With treatment- please specify the level of treatment		
(ii) To Ground water		
- No Treatment		
- With treatment- please specify the level of treatment		
(iii) To Sea water		
- No Treatment		
- With treatment- please specify the level of treatment		Not Applicable
(iv) Sent to third parties		
- No Treatment		
- With treatment- please specify the level of treatment		
(iv) Others		
- No treatment		
- With treatment- please specify the level of treatment		
Total water discharged (in kilolitres)		

Note: Indicate if any independent assessment/ evaluation/ assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

5. Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.
6. Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:

Parameter	Please specify Unit	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
NOx	-		
SOx	-		
Particulate matter (PM)	-		
Persistent organic Pollutants (POP)	-	Not applicable as there are no emissions from the process	
Volatile organic Compounds (VOC)	-		
Hazardous air Pollutants (HAP)	-		
Others – please specify	-		

Note: Indicate if any independent assessment/ evaluation/ assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

7. Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:

Parameter	Unit	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Total Scope 1 emissions (Break-up of the GHG into CO₂,CH₄,N₂O,HFCs,PFCs,SF₆, NF₃ , if available)	Metric tonnes of CO ₂ equivalent		-
Total Scope 2 emissions (Break-up of the GHG into CO₂,CH₄,N₂O,HFCs,PFCs, SF₆,NF₃ ,if available)	Metric tonnes of CO ₂ equivalent		-
Total Scope 1 and Scope 2 emission intensity per rupee of turnover (Total Scope 1 and Scope 2 GHG emissions/ Revenue from operations)	-	-	--
Total Scope 1 and Scope 2 emission intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations adjusted for PPP)	-	-	-
Total Scope 1 and Scope 2 emission intensity in terms of physical output	-	-	-
Total Scope 1 and Scope 2 emission intensity (optional) – the relevant metric may be selected by the entity	-	-	-

Note: Indicate if any independent assessment/ evaluation/ assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. -

8. Does the entity have any project related to reducing Green House Gas emission? If Yes, then provide details.

9. Provide details related to waste management by the entity, in the following format: NA

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Total Waste generated (in metric tonnes)		
Plastic waste (A)	-	-
E-waste (B)	-	-
Bio-medical waste (C)	-	-
Construction and demolition waste (D)	-	-
Battery waste (E)	-	-
Radioactive waste (F)	-	-
Other Hazardous waste. Please specify, if any. (G)	-	-
Other Non-hazardous waste generated (H) . Please specify, if any. (Break-up by composition i.e. by materials relevant to the sector)	-	-
Total (A+ B + C + D + E + F + G + H)	-	-
Waste intensity per rupee of turnover (Total waste generated / Revenue from operations)		
Waste intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total waste generated / Revenue from operations adjusted for PPP)		

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)			
Waste intensity in terms of physical output					
Waste intensity (optional) – the relevant metric may be selected by the entity					
For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)					
Category of waste					
(i) Recycled	-	-			
(ii) Re-used	-	-			
(iii) Other recovery operations	-	-			
Total	-	-			
For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)					
Category of waste					
(i) Incineration	-	-			
(ii) Landfilling	-	-			
(iii) Other disposal operations	-	-			
Total	-	-			
Note: Indicate if any independent assessment/ evaluation/ assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.					
10. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes. Not Applicable					
11. If the entity has operations/ offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals/ clearances are required, please specify details in the following format:					
S. No.	Location of operations/ offices	Type of operations	Whether the conditions of environmental approval/ clearance are being complied with? (Y/N) If no, the reasons thereof and corrective action taken, if any.		
NIL					
12. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws in the current financial year:					
Name and brief details of Project	EIA Notification No.	Date	Whether conducted by independent external agency (Yes/No)	Results communicated in public domain (Yes/No)	Relevant Web link
NIL					

13. Is the entity compliant with the applicable environmental law/ regulations/ guidelines in India; such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules there under(Y/N). If not, provide details of all such non-compliances, in the following format:

S.No.	Specify the law / regulation / guidelines which was not complied with	Provide details of the non-compliance	Any fines / penalties / action taken by regulatory agencies such as pollution control boards or by courts	Corrective action taken, if any
			Nil	

Leadership Indicators

1. Water withdrawal, consumption and discharge in areas of water stress (in kilolitres): Not Applicable
- For each facility / plant located in areas of water stress, provide the following information:
- Name of the area
 - Nature of operations
 - Water withdrawal, consumption and discharge in the following format:

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Water withdrawal by source (in kilolitres)		
i) Surface water		
(ii) Groundwater		
iii) Third party water		
(iv) Seawater / desalinated water		
(v) Others		
Total volume of water withdrawal (in kilolitres)		
Total volume of water consumption (in kilolitres)		
Water intensity per rupee of turnover (Water consumed / turnover)		
Water intensity (optional) – the relevant metric may be selected by the entity		
Water discharge by destination and level of treatment (in kilolitres)	Not Applicable	
(i) Into Surface water		
- No treatment		
- With treatment – please specify level of treatment		
(ii) Into Groundwater		
- No treatment		
- With treatment – please specify level of treatment		
(iii) Into Seawater		
- No treatment		
- With treatment – please specify level of treatment		

Parameter	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
(iv) Sent to third-parties		
- No treatment		
- With treatment – please specify level of treatment		
(v) Others		Not Applicable
- No treatment		
- With treatment – please specify level of treatment		

Total water discharged (in kilolitres)

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. No

2. Please provide details of total Scope 3 emissions & its intensity, in the following format

Parameter	Unit	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Total Scope 3 emissions (Break-up of the GHG into CO₂, CH₄, N₂O, HFCs, PFCs, SF₆, NF₃, if available)	Metric tonnes of CO ₂ equivalent		-
Total Scope 3 emissions per rupee of turnover			-
Total Scope 3 emission intensity (optional)– the relevant metric may be selected by the entity			-

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

- With respect to the ecologically sensitive areas reported at Question 11 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along-with prevention and remediation activities. NA
- If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions / effluent discharge / waste generated, please provide details of the same as well as outcome of such initiatives, as per the following format:

Sr. No	Initiative undertaken	Details of the initiative (Web-link, if any, may be provided along with summary)	Outcome of the initiative
		NA	

- Does the entity have a business continuity and disaster management plan? Give details in 100 words/ web link.
We have an Emergency Preparedness plan to deal with contingencies and to protect our personnel and assets to quickly restore operations when a disaster strikes. All our employees are continuously trained by conducting mock drills to handle disasters. To prevent any loss of data in the event of a disaster, periodical back up is taken. Critical data are stored in the cloud platform which can be retrieved anytime.
- Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard.
Most of our value chain partners are reputed companies who have adopted sustainable business practices and there is no significant adverse impact to the environment

7. Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impacts.

Not Applicable

8. How many Green Credits have been generated or procured:

a. By the listed entity - NA

b. By the top ten (in terms of value of purchases and sales, respectively) value chain partners - NA

PRINCIPLE 7 Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent

Essential Indicators

1. a. Number of affiliations with trade and industry chambers/ associations. - 2

b. List the top 10 trade and industry chambers/ associations (determined based on the total members of such body) the entity is a member of/ affiliated to.

S.No.	Name of the trade and industry chambers/ associations	Reach of trade and industry chambers/ associations (State/ National)
1	Madras Chamber of Commerce & Industry	Both State and National level
2.	Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities.	
Name of Authority		Brief of the case
		Corrective action taken
		Not Applicable

Leadership Indicators

1. Details of public policy positions advocated by the entity:

S.No.	Public policy advocated	Method resorted for such advocacy	Whether information is available in public domain? (Yes/No)	Frequency of review by Board (Annually/ Half Yearly/Quarterly/ Others)	Web Link, if available
Not Applicable					

PRINCIPLE 8 Businesses should promote inclusive growth and equitable development

Essential Indicators

1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.

Name and brief details of project	SIA Notification No.	Date of notification	Whether conducted by independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant Web link
NA					

2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity, in the following format:

S. No.	Name of Project for which R&R is ongoing	State	District	No. of Project Affected Families (PAFs)	% of PAFs covered by R&R	Amounts paid to PAFs in the FY (In INR)
NA						

3. Describe the mechanisms to receive and redress grievances of the community. - Not Applicable

4. Percentage of input material (inputs to total inputs by value) sourced from suppliers:

	FY 2025-26 Current Financial Year	FY 2024-25 Previous Financial Year
Directly sourced from MSMEs / small producers	-	-
Directly from within India	100%	100%

5. Job creation in smaller towns – Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost

(Place to be categorized as per RBI Classification System – rural / semi-urban / urban / metropolitan)

Location	FY 2025-26 Current Financial Year	FY 2024-25 Previous Financial Year
Rural	10.18%	11.48%
Semi-urban	19.16%	25.23%
Urban	30.69%	28.29%
Metropolitan	39.97%	35%

Leadership Indicators

1. Provide details of actions taken to mitigate any negative social impacts identified in the Social Impact Assessments (Reference: Question 1 of Essential Indicators above):

Details of negative social impact identified	Corrective action taken
NA	

2. Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies:

S.No.	State	Aspirational District	Amount spent (inr)
		-	

3. (a) Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalized/ vulnerable groups?(Yes/ No)

No

(b) From which marginalized/vulnerable groups do you procure?

Not Applicable

(c) What percentage of total procurement (by value) does it constitute?

Not Applicable

4. Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge:

S.No.	Intellectual property based on traditional knowledge	Owned/Acquired (Yes/No)	Benefit Shared (Yes/ No)	Basis of calculating benefit share
				NA

5. Details of corrective actions taken or underway, based on any adverse order in intellectual property related disputes where in usage of traditional knowledge is involved. –

Name of Authority	Brief of the case	Corrective action plan
	-	

6. Details of beneficiaries of CSR Projects:

S.No.	CSR Project	No. of persons benefitted from CSR Projects	% of beneficiaries from vulnerable and marginalized groups
		Not Applicable	

PRINCIPLE 9 Businesses should engage with and provide value to their consumers in a responsible manner
Essential Indicators

- Describe the mechanisms in place to receive and respond to consumer complaints and feedback.
- Turnover of products and/ services as a percentage of turnover from all products/ service that carry information about:

As a percentage to total turnover

Environmental and social parameters relevant to the product

Safe and responsible usage

Recycling and/or safe disposal

- Number of consumer complaints in respect of the following:

	FY 2025-26 (Current Financial Year)		Remarks	FY2024-25 (Previous Financial Year)		Remarks
	Received during the year	Pending resolution at end of year		Received during the year	Pending Resolution at end of year	
Data privacy						
Advertising						
Cyber-security						
Delivery of essential services			Not Applicable			
Restrictive Trade Practices						
Unfair Trade Practices						
Other						

- Details of instances of product recalls on account of safety issues:

	Number	Reasons for recall
Voluntary recalls		
Forced recalls		Not Applicable

- Does the entity have a framework/policy on cyber security and risks related to data privacy? (Yes/No) If available, provide a web-link of the policy.

YES : <http://www.sepc.in/pdf/Cyber-Security.pdf>

- Provide details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cybersecurity and data privacy of customers; re-occurrence of instances of product recalls; penalty/action taken by regulatory authorities on safety of products / services. – NIL

- Provide the following information relating to data breaches:

- Number of instances of data breaches – NA
- Percentage of Data breaches involving personally identifiable information of Customers – NA
- Impact, if any, of the data breaches – NA

Leadership Indicators

1. Channels /platforms where information on products and services of the entity can be accessed (provide web link, if available). - NA
2. Steps taken to inform and educate consumers about safe and responsible usage of products and/or services. - NA
3. Mechanisms in place to inform consumers of any risk of disruption/ discontinuation of essential services. - NA
4. Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/ No/ Not Applicable) If yes, provide details in brief. Did your entity carry out any survey with regard to consumer satisfaction relating to the major products/ services of the entity, significant locations of operation of the entity or the entity as a whole?(Yes/No)

Not applicable

**STANDALONE
FINANCIAL
STATEMENTS**

INDEPENDENT AUDITOR'S REPORT To the Members of SEPC Limited

Report on the Audit of the Standalone Financial Statements

Qualified Opinion

We have audited the accompanying standalone financial statements of SEPC Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2026, and the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and notes to the standalone financial statements, including material accounting policy information and other explanatory information (hereinafter referred to as the "standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, except for the effects of the matters described in the Basis for Qualified Opinion section of our report, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and its profit (including other comprehensive income), changes in equity and its cash flows for the year ended on that date.

Basis for Qualified Opinion

- i. The carrying value of Deferred Tax Asset (DTA) as on March 31, 2026, include an amount of Rs.28,187.76 Lakhs (March 31, 2025 Rs. 29,548.46 lakhs), which was recognized on carried forward business losses of Rs.80,665.52 Lakhs (March 31, 2025 Rs. 84,559.48 lakhs). Due to non-availability of sufficient appropriate audit evidence to corroborate management's assessment that sufficient taxable profits will be available in the future against which such carried forward business losses can be utilised as required by Ind AS 12: "Income taxes", we are unable to comment on adjustments, if any, that may be required to the carrying value of the aforesaid DTA as on March 31, 2026. (Refer Note 42 (B) of the Standalone financial Statement).

- ii. Non-Current Contract Assets include overdue balances of Rs.9,037.98 lakhs as at March 31, 2026 (March 31, 2025 Rs.6,959.44 Lakhs), which are net of provisions of Rs. 1,036.37 lakhs as at March 31, 2026 (March 31, 2025: Rs.926.98 lakhs) and Non-Current Trade Receivables include overdue balances Rs 5,844.92 Lakhs as on March 31, 2026 (March 31, 2025 Rs. 495.18 lakhs) [net of provisions amounting to Rs. 538.77 Lakhs (March 31, 2025: Rs.82.99 lakhs)], relating to dues on projects which have been stalled due to delays in obtaining approvals from the regulatory authorities and on account of disputes. Due to the non-availability of sufficient appropriate audit evidence to corroborate management's assessment of the recoverability of the said balances on these projects, we are unable to comment on the carrying value of these non- current Contract Assets and non-current Trade Receivables and the consequential impact if any, on the Statement of the Company for the year ended March 31, 2026. (Refer Note 8.1 and 11.1 of the Standalone financial statement).

Our audit report on the standalone financial statements for the year ended March 31, 2025 were qualified in respect of the matters stated above.

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in

our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matters described in the Basis for Qualified Opinion section, we have determined the matters described below to be the key audit matters to be communicated in our report.

Sr.No	Key Audit Matters	How the Key Audit Matters was addressed in our audit
1	<u>Provision for Expected Credit Loss</u> Refer to Note no 8,10,11,12, 16,17,20,21 in the standalone financial statements Contract Assets are accounted based on the contractual terms and management's assessment of recoverability from customers. The recoverability of the same is mainly based on certification of the work done as certified by the engineer/expert of the customers as per the specific requirements of the contracts. Expected credit losses are measured based on the present value of cash shortfalls over the remaining expected lives of the trade receivables and contract assets. The Company estimates and recognises allowance for expected credit losses on these trade receivables and contract assets which involves consideration of ageing status, historical payment records, the likelihood of collection based on the terms of the contract and the credit information of its customers. We have identified provisioning for expected credit loss as a key audit matter as the calculation of expected credit loss is a complex area and requires management to make significant assumptions and estimations on customer payment trends and behaviour in order to determine the amounts and timing of expected future cash flows.	Our audit procedures in respect of this area included: 1. Obtained an understanding of the Company's process relating to allowance for credit loss and assessed the management's estimate and related policies used in the credit loss analysis. 2. Verified design, implementation and operating effectiveness of controls over development of the methodology for the computation of provision for expected credit losses including completeness and accuracy of information used in such estimation and computation. 3. Examined, on a test check basis, the objective evidence relating to the impairment of trade receivables and Contract Assets and the key assumptions used in the determination of expected credit loss. 4. Reviewed the appropriateness of management's ageing analysis based on days past due by examining the original documents (such as invoices and bank deposit advice) on test check basis. 5. Evaluated the competence, capabilities and objectivity of management's expert engaged for the determination of provision for expected credit loss, obtained an understanding of the work of the expert, and evaluated the appropriateness of the expert's work as audit evidence. 6. Assessed whether the adequacy and appropriateness of the disclosures in the financial statements with respect to expected credit losses in accordance with the requirements of applicable Indian Accounting Standards.
2	<u>Revenue Recognition</u> Refer to Note no 34 in the standalone financial statements The Company's revenue primarily arises from construction contracts which, by its nature, is complex given the significant judgements involved in the assessment of identification and satisfaction of performance obligations.	Our audit procedures to address this key audit matter included, but were not limited to the following: 1. Obtained an understanding of the Company's revenue recognition processes and evaluated the appropriateness of the Company's accounting policy for revenue recognition in accordance with Ind AS 115 – Revenue from contracts with customers. 2. Tested the design, implementation and operating effectiveness of key internal financial controls, including those related to estimation of construction contract costs, contract revenue and review and approval thereof. 3. For selected sample of contracts with customers, performed the following procedures:

Sr.No	Key Audit Matters	How the Key Audit Matters was addressed in our audit
	The Company recognizes contract revenue on the basis of stage of completion determined based on the proportion of contract costs incurred till balance sheet date, relative to the total estimated costs of the contract at completion. The recognition of contract revenue and the resultant profit/ loss therefore rely on estimates in relation to forecasted revenue and contract costs. These contract estimates are reviewed by the management on a periodic basis. In doing so, the management is required to exercise significant judgement in its assessment of the transaction price which may also include variable consideration pertaining to additional claims raised by the Company. The management is also required to exercise judgement to assess the completeness and accuracy of forecasted costs to complete. Changes in these estimates as contracts progress can result in material adjustments to revenue and margins. Considering high estimation uncertainty, complexities involved and material impact on the financial statement, this area has been considered a key audit matter in the current year audit.	a) Tested the calculation of percentage of completion as per input method adopted by the Management including the testing of costs incurred and recorded against the contracts. b) Evaluated the reasonableness of key assumptions included in the estimated total construction contract costs by performing retrospective review of Management's forecasting process by reviewing past trends of estimated costs to actual costs over time, discussed variances with project teams. 4. Assessed whether the adequacy of presentation and related disclosures in the standalone financial statements are in line with the Indian accounting standards and Schedule III.

Information Other than the Standalone Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management report, Director's report along with annexures, along with annexures but does not include the standalone financial statements and our auditor's report thereon.

The Management report, Director's report along with annexures is expected to be made available to us after the date of this auditor's report.

Our opinion on the standalone financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the Management report, Director's report along with annexures, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with

governance under SA 720 'The Auditor's responsibilities Relating to Other Information.

Responsibilities of Management and Board of Directors for the Standalone Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statement that give a true and fair view and

are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, the Board of Directors of the Company are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

We give in "Annexure A" a detailed description of Auditor's responsibilities for Audit of the Standalone Financial Statements.

Other Matter:

The standalone financial statements include the financial statements/information of 4 joint operations which are not subject to audit whose financial statements/ information reflect total revenue of Rs. 60.46 lakhs, total net loss after tax of Rs. (137.34) lakhs and total comprehensive loss of (137.34) lakhs for the year ended March 31, 2026 as considered in the standalone financial statements. These financial statements/ information have been furnished to us by the Management and our opinion on the standalone financial statements in so far as it relates to the amounts and disclosures included in respect of these joint operations is based solely on such management prepared unaudited financial statements/ information. According to the information and explanations given

to us by the Management, the financial statements/ information of these joint operations are not material to the Company.

Our opinion on the standalone financial statements is not modified with respect to the above matter in so far as our reliance on the financial statements/ information certified by the management.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in "Annexure B" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143(3) of the Act, we report that:
 - (a) We have sought and except for the possible effects of the matters described in the Basis for Qualified Opinion section above, obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid standalone financial statements.
 - (b) Except for the possible effects of the matter described in the Basis of Qualified Opinion section above, in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books, except that back-up of the books of account and other books and papers maintained in electronic mode has not been kept in servers physically located in India on a daily basis since such backups are not taken on Sundays and, except for the matters stated in the paragraph 2(i) (vi) below on reporting under rule 11(g).
 - (c) The Balance Sheet, the Statement of Profit and Loss (including other comprehensive income), the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of the standalone financial statements.

- (d) Except for the possible effects of the matters described in Basis for Qualified Opinion section above, in our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under Section 133 of the Act.
 - (e) The matters described in Basis of Qualified Opinion section of our report, in our opinion, may have an adverse effect on the functioning of the Company.
 - (f) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors are disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
 - (g) The qualification relating to the maintenance of accounts and other matters connected therewith are as stated in Basis for Qualified Opinion section and paragraph 2(b) above and paragraph 2(i)(vi) below on reporting under Rule 11(g).
 - (h) With respect to the adequacy of the internal financial controls with reference to standalone financial statements of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure C".
 - (i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements – Refer Note 57 to the standalone financial statements.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There are no amounts which are required to be transferred to the Investor Education and Protection Fund by the Company during the year ended March 31, 2026.
- iv. (a) The Management has represented that, to the best of its knowledge and belief, as disclosed in the note 65 to the standalone financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (b) The Management has represented that, to the best of its knowledge and belief, as disclosed in the note 65 to the standalone financial statements, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (c) Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) contain any material mis-statement.
- (v) The Company has neither declared nor paid any dividend during the year.
- (vi) Based on our examination which included test checks, the Company has used an

accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility, except that no audit trail feature was enabled at the database level in respect of the accounting software to log any direct data changes.

Further, where enabled, audit trail feature has been operated for all relevant transactions recorded in the accounting software. Also, during the course of our audit, we did not come across any instance of audit trail feature being tampered with in respect of such accounting software. Additionally, the audit trail of prior years has been preserved by the Company as per the statutory requirements for record retention to the extent it was enabled and recorded in respective years.

3. In our opinion, according to information, explanations given to us, the remuneration paid or provided by the Company to its directors is within the limits laid prescribed under Section 197 read with Schedule V of the Act.

For M S K A & Associates LLP
(Formerly known as M S K A & Associates)
Chartered Accountants

ICAI Firm Registration No. 105047W/W101187

T.V. Ganesh

Partner

Place: Chennai

Date: May 25, 2026

Membership No. 203370

UDIN: 26203370MJNFFE5159

ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF SEPC LIMITED

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to standalone financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management and Board of Directors.
- Conclude on the appropriateness of Management and Board of Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of current period and are therefore, the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

For M S K A & Associates LLP
(Formerly known as M S K A & Associates)
Chartered Accountants
 ICAI Firm Registration No. 105047W/W101187

T.V. Ganesh
 Partner

Place: Chennai
 Date: May 25, 2026

Membership No. 203370
 UDIN: 26203370MJNFFE5159

ANNEXURE B TO INDEPENDENT AUDITORS' REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF SEPC LIMITED FOR THE YEAR ENDED MARCH 31, 2026

[Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditors' Report]

- i. (a) A The Company has maintained proper records showing full particulars including quantitative details and situation of property, plant and equipment, investment property and relevant details of right-of-use assets.
- i. (a) B The Company has maintained proper records showing full particulars of intangible assets.
- i. (b) Property, Plant and Equipment and right of use assets were physically verified by the management according to a phased programme designed to cover all items over a period of three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the programme, a portion of Property, plant and equipment and right of use assets have been physically verified by Management during the year. No material discrepancies were noticed on such verification.
- i. (c) According to the information and explanations given to us, the title deeds of immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) as disclosed in the standalone financial statements are held in the name of the Company. The title deeds of immovable properties aggregating to Rs. 241.50 lakhs as at March 31, 2026, are pledged with the banks and are not available with the Company. The same has been independently confirmed by the bank to us and verified by us.
- i. (d) According to the information and explanations given to us, the Company has not revalued its property, plant and Equipment (including Right of Use assets) and intangible assets during the year. Accordingly, the provisions stated under clause 3(i)(d) of the Order are not applicable to the Company.
- i. (e) According to the information and explanations given to us, no proceeding has been initiated or pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988, as amended and rules made thereunder. Accordingly, the provisions stated under clause 3(i)(e) of the Order are not applicable to the Company.
- ii. (a) The Company is involved in the business of rendering design, engineering, procurement, construction and project management services. Accordingly, the provisions stated under clause 3(ii)(a) of the Order are not applicable to the Company.
- ii. (b) During any point of time of the year, the Company has been sanctioned working capital limits in excess of Rs. 5 crores rupees, in aggregate from Banks and financial institutions, on the basis of security of current assets. Based on the records examined by us in the normal course of audit of the standalone financial statements, quarterly returns / statements filed with such Banks/ financial institutions are in agreement with the books of accounts of the Company.
- iii. (a) According to the information and explanations provided to us, the Company has provided loans to its employees.
 - (A) The details of such loans, to parties other than Subsidiaries, Joint ventures and Associates are as follows:

	(Rs. in lakhs)
Loan	
Aggregate amount granted/provided during the year	
-Others	10.01
Balance Outstanding as at balance sheet date in respect of above cases	
-Others	6.55
- iii. (b) According to the information and explanations given to us and based on the audit procedures performed by us, we are of the opinion that

the terms and conditions in relation to grant of the loans are not prejudicial to the interest of the Company. The Company has neither given any guarantees nor any securities and hence provisions of this clause with respect to guarantees and securities is not applicable.

- iii. (c) In case of the loans and advances in the nature of loan, schedule of repayment of principal and payment of interest have been stipulated and the borrowers have been regular in the repayment of the principal and payment of interest. except for a case where the loan is repayable on demand. During the year, the Company has not demanded such loan or interest. Accordingly, in our opinion the repayments of principal amounts and receipts of interest are regular
- iii. (d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no amounts overdue for more than ninety days in respect of the loans and/ or advances in the nature of loans, granted to Other Parties.
- iii. (e) According to the information and explanations provided to us, the loans or advances in the nature of loan granted has not fallen due during the year. Accordingly, the provisions stated under clause 3(iii)(e) of the Order are not applicable to the Company.
- iii. (f) According to the information and explanations provided to us, the Company has granted loans/advances in the nature of loans repayable on demand or without specifying any terms or period of repayment. The details of the same are as follows:

(Rs. In lakhs)

	All Parties	Promoters	Related Parties
Aggregate amount of loans/ advances in nature of loans			
- Repayable on demand (A)	35.00	Nil	35.00
- Agreement does not specify any terms or period of repayment (B)			

	All Parties	Promoters	Related Parties
Total (A+B)	35.00	Nil	35.00
Percentage of loans/ advances in nature of loans to the total loans	67%	Nil	67%

- iv. According to the information and explanations given to us, the provisions of Section 185 of 'the Act', is not applicable to the Company. The Company has complied with the provisions of Section 186 of 'the Act', in respect of investments made. The Company has neither granted any loans nor given any guarantees or securities and hence provisions of Section 186 of 'the Act' with respect to loans, guarantees and securities is not applicable.
- v. According to the information and explanations given to us, the Company has neither accepted any deposits from the public nor any amounts which are deemed to be deposits, within the meaning of the provisions of Sections 73 to 76 of the Companies Act, 2013 and the rules framed there under. Accordingly, the requirement to report under clause 3(v) of the Order is not applicable to the Company.
- vi. Pursuant to the rules made by the Central Government of India, the Company is required to maintain cost records as specified under Section 148(1) of the Companies Act, 2013 in respect of its products/ services. We have broadly reviewed the same, and are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained. We have not, however, made a detailed examination of the records with a view to determine whether they are accurate or complete.
- vii. (a) According to the information and explanations given to us and the records examined by us, in our opinion, undisputed statutory dues including Goods and Services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess, and other statutory dues have generally been regularly deposited with the appropriate authorities during the year, though there has been a slight delay in a few cases.

There are no undisputed amounts payable in respect of Goods and Services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess, and other statutory dues in arrears as at March 31, 2026, outstanding for a period of more than six months from the date they became payable.

- vii. (b) According to the information and explanations given to us and the records examined by us, relating to statutory dues referred to in sub-clause (a) above which have not been deposited as on March 31, 2026, on account of any dispute, are as follows:

Name of the statute	Nature of dues	Amount Demanded Rs. In Lakhs	Amount Paid Rs. In Lakhs	Period to which the amount relates	Forum where dispute is pending	Remarks, if any
Finance Act	Service tax	779.77	28.50	2010-11 to 2012-13	Principal Commissioner Service Tax, Chennai	Finance Act
Andhra Pradesh Value Added Tax	Value added Tax	223.00	Nil	2008-09 to 2010-11	Supreme Court New Delhi	Andhra Pradesh Value Added Tax
West Bengal Value Added Tax and Central Sales Tax	Disputed on Input Credit Tax and CST Sales	942.36	47.29	2007-08	Revisional Board, West Bengal	West Bengal Value Added Tax and Central Sales Tax
Kerala Value Added Tax	Dispute on Penalty	658.78	Nil	2015-16	High Court of Kerala	Kerala Value Added Tax
Tamil Nadu Value Added Tax	Dispute on Input Credit tax	2.49	Nil	2011-12 to 2015-16	State Tax Officer, Chennai	Tamil Nadu Value Added Tax
Goods & Service Tax	Dispute on Royalty	5.98	Nil	2018-19 & 2019-20	Superintendent of GST, Rajasthan.	Goods & Service Tax
Kerala Value Added Tax	Dispute on Tax & Penalty	557.91	Nil	2016-17	Joint Commissioner (Appeals), S.G.S.T. Dept. Mattancherry	Kerala Value Added Tax
Kerala Value Added Tax	Dispute on Tax & Penalty	191.00	Nil	2013-14 to 2016-17	Tribunal Kerala	Kerala Value Added Tax
GST	Disputed on Tax & Penalty	149.89	Nil	2019-20 to 2021-22	Before Assistant Commissioner of Central Tax, SD-2 Division, Bangalore South Commissionerate	GST

- viii. According to the information and explanations given to us, there are no transaction which are not recorded in the books of account which have been surrendered or disclosed as income during the year in Income-tax Assessment under the Income Tax Act, 1961. Accordingly, the requirement to report as stated under clause 3(viii) of the Order is not applicable to the Company.

- ix. (a) In our opinion and according to the information and explanations given to us and the records of the Company examined by us, the Company has not defaulted in repayment of loans or borrowings or in payment of interest thereon to any lender except in the following cases as explained in Note 24 and Note 28 to the standalone financial statements.

Nature of borrowing, including debt securities	Name of Lender	Amount not paid on due date (Rs. In Lakhs)	Whether principal or interest	No. of Days delay or unpaid	Remarks, if any
Term loan	Central Bank Of India	44.53	Principal & Interest	30	The amounts have been remitted before March 31, 2026.
	Assets Care and Reconstruction Enterprise Limited	3.50	Interest	30	The amounts have been remitted before March 31, 2026.
	Asset Reconstruction Company India Limited	4.56	Interest	30	The amounts have been remitted before March 31, 2026.
	Adithya Birla Capital Limited	133.96	Principal & Interest	5	The amounts have been remitted before March 31, 2026.
	Adithya Birla Capital Limited	133.96	Principal & Interest	36	The amounts have been remitted before March 31, 2026.
Car loan	Bank of Maharashtra	1.36	Principal & Interest	10	The amounts have been remitted before March 31, 2026.
	Bank Of India	3.11	Interest	30	The amounts have been remitted before March 31, 2026.
	Punjab National Bank	7.84	Interest	30	The amounts have been remitted before March 31, 2026.
	Axis Bank	1.69	Interest	30	The amounts have been remitted before March 31, 2026.
	Yes Bank	0.96	Interest	30	The amounts have been remitted before March 31, 2026.
	Indian Bank	3.02	Interest	30	The amounts have been remitted before March 31, 2026.
Cash Credit & Working Capital Demand Loan	Indusind Bank	2.32	Interest	30	The amounts have been remitted before March 31, 2026.
	IDIB Bank Limited	8.03	Interest	30	The amounts have been remitted before March 31, 2026.
	State Bank Of India	10.30	Interest	30	The amounts have been remitted before March 31, 2026.
	Federal Bank Limited	2.29	Interest	30	The amounts have been remitted before March 31, 2026.
	DBS Bank	2.59	Interest	30	The amounts have been remitted before March 31, 2026.
	ICICI Bank Limited	0.53	Interest	30	The amounts have been remitted before March 31, 2026.
	Central Bank Of India	14.94	Interest	30	The amounts have been remitted before March 31, 2026.
	Bank of Baroda	2.98	Interest	30	The amounts have been remitted before March 31, 2026.
	Bank Of Maharastra	2.28	Interest	30	The amounts have been remitted before March 31, 2026.

- ix. (b) According to the information and explanations given to us and on the basis of our audit procedures, we report that the Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- ix. (c) In our opinion and according to the information and explanations provided to us, money raised by way of term loans during the year have been applied for the purpose for which they were raised.
- ix. (d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the standalone financial statements of the Company, we report that no funds raised on short-term basis have been utilised for long-term purposes by the Company.
- (e) According to the information and explanations given to us and on an overall examination of the standalone financial statements of

the Company, we report that the Company has not taken any funds from an any entity or person on account of or to meet the obligations of its subsidiaries.

- ix. (f) According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised loans during the year on the pledge of securities held in its subsidiaries. Accordingly, the requirement to report under Clause 3(ix)(f) of the order is not applicable to the Company.
- x. (a) In our opinion and according to the information and explanations given to us, money raised by way of rights issue of the equity shares of the Company during the year, have been, prima facie, applied by the Company during the year for the purposes for which they were raised and there were no delays or default regarding application except as below. Further, the Company has not raised any monies by way of debt instruments.

Rs. in Lakhs

S.No	Purpose for which funds were raised	Amount as proposed in offer document	Amount raised till March 31, 2026	Amount utilised as on March 31, 2026	Unutilised as on March 31, 2026
1	Funding for Payment of Non- Convertible Debentures including redemption and interest (as per revised object clause) #	1,580*	1,580	428	1,152
2	For meeting the Company's existing and incremental working capital requirements (as per revised object clause) #	12,420**	10,134	10,134	-
3	Repayment/Pre-payment, in full or part, of certain borrowings availed by the Company	1,500	1,500	1,411	89
4	Funding for increasing the additional Margin of Non- fund based limits	1,500	1,500	1,500	-
5	To augment the existing and incremental working capital requirement of the Company	16,000	16,000	16,000	-
6	General Corporate Purposes	1,500	1,321	1,321	-
7	Issue related expense	500	459	316	143
Total		35,000	32,494	31,110	1,384

#The variation in objects has been duly approved by shareholders with 99.86% assent through Postal Ballot on March 07, 2026.

* Rs. 14,000 lakhs as per the Letter of Offer, have been revised to Rs 1,580 lakhs.

** Rs. Nil as per the Letter of Offer, have been revised to Rs 12,420 lakhs.

- x. (b) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partly, or optionally convertible) during the year. Accordingly, the requirements to report under clause 3(x)(b) of the Order is not applicable to the Company.
- xi. (a) Based on our examination of the books and records of the Company and according to the information and explanations given to us, we report that no fraud by the Company or no material fraud on the Company has been noticed or reported during the year in the course of our audit.
- xi. (b) During the year no report under Section 143(12) of the Act, has been filed by cost auditor or secretarial auditor or by us in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- xi. (c) As represented to us by the Management, there are no whistle-blower complaints received by the Company during the year.
- xii. The Company is not a Nidhi Company. Accordingly, the provisions stated under clause 3(xii)(a) to (c) of the Order are not applicable to the Company.
- xiii. According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with Sections 177 and 188 of the Companies Act, 2013, where applicable and details of such transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.
- xiv. (a) In our opinion and based on our examination, the Company has an internal audit system commensurate with the size and nature of its business.
- xiv. (b) We have considered the internal audit reports of the Company issued till the date of our audit report, for the period under audit.
- xv. According to the information and explanations given to us, and based on our examination of the records of the Company, in our opinion during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors and accordingly, the requirement to report on clause 3(xv) of the Order is not applicable to the Company.
- xvi. (a) The Company is not required to be registered under Section 45 IA of the Reserve Bank of India Act, 1934 (2 of 1934) and accordingly, the requirements to report under clause 3(xvi)(a) of the Order is not applicable to the Company.
- xvi. (b) The Company is not engaged in any Non-Banking Financial or Housing Finance activities during the year and accordingly, the provisions stated under clause 3 (xvi)(b) of the Order are not applicable to the Company.
- xvi. (c) The Company is not a Core investment Company (CIC) as defined in the regulations made by Reserve Bank of India. Accordingly, the requirement to report under clause 3 (xvi)(c) of the Order is not applicable to the Company.
- xvi. (d) The Group does not have any Core Investment Company as part of its group. Accordingly, the requirement to report under clause 3(xvi)(d) of the Order is not applicable to the Company.
- xvii. Based on the overall review of standalone financial statements, the Company has not incurred cash losses in the current financial year and in the immediately preceding financial year. Accordingly, the requirement to report under clause 3(xvii) of the Order is not applicable to the Company.
- xviii. There has been no resignation of the statutory auditors during the year. Accordingly, reporting under clause 3(xviii) of the Order is not applicable to the Company.
- xix. According to the information and explanations given to us and on the basis of the financial ratios (as disclosed in note 58 to the standalone financial statements), ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the standalone financial statements, our knowledge of the Board of Directors and management plans and based on

our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

- xx According to the information and explanations given to us and based on our verification, since the Company has not made average net profits as computed under Section 198 of the Act during the immediately preceding three financial years, the Company is not required to spend the amount

as prescribed under section 135(5) of the Act. Accordingly, reporting under clause 3(xx) of the Order is not applicable to the Company.

- xxi. The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of standalone financial statements. Accordingly, no comment in respect of the said Clause has been included in the report.

For M S K A & Associates LLP
(Formerly known as M S K A & Associates)
Chartered Accountants
ICAI Firm Registration No. 105047W/W101187

T.V. Ganesh
Partner

Place: Chennai
Date: May 25, 2026

Membership No. 203370
UDIN: 26203370MJNFFE5159

ANNEXURE C TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF SEPC LIMITED

[Referred to in paragraph 2(h) under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditor's Report of even date to the Members of SEPC Limited on the Standalone Financial Statements for the year ended March 31, 2026]

Report on the Internal Financial Controls with reference to standalone financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

Qualified Opinion

We have audited the internal financial controls with reference to standalone financial statements of SEPC Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

In our opinion, and to the best of our information and according to the explanations given to us, except for the possible effects of the material weaknesses described in the Basis for Qualified Opinion section below on the achievement of the objectives of the control criteria, the Company has maintained, in all material respects, an adequate internal financial controls with reference to standalone financial statements and such internal financial controls with reference to standalone financial statements were operating effectively as at March 31, 2026, based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI").

We have considered the material weaknesses identified and reported below in determining the nature, timing, and extent of audit tests applied in our audit of the standalone financial statements of the Company for the year ended March 31, 2026, and the material weaknesses have affected our opinion on the standalone financial statements of the Company and we have issued a qualified opinion on the standalone financial statement.

Basis for Qualified Opinion

According to the information and explanations given to us and based on our audit, the following material weaknesses have been identified as at March 31, 2026:

- a) Provisioning of expected credit loss against the non-current contract assets and non-current trade receivables which are outstanding for a substantial period of time, and which could potentially result in the Company not recognizing a provision against the said assets.
- b) Assessment of future taxable profits which could result in recognition of excess deferred tax asset which the Company may not be able to utilize for set-off against sufficient future taxable profits.

A 'material weakness' is a deficiency, or a combination of deficiencies, in internal financial control with reference to financial statements, such that there is a reasonable possibility that a material misstatement of the company's annual or interim financial statements will not be prevented or detected on a timely basis.

Management's and Board of Director's Responsibilities for Internal Financial Controls

The Company's Management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to

standalone financial statements based on our audit. We conducted our audit in accordance with the Guidance Note issued by the ICAI and the Standards on Auditing prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to standalone financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to standalone financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone financial statements included obtaining an understanding of internal financial controls with reference to standalone financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our qualified audit opinion on the Company's internal financial controls with reference to standalone financial statements.

Meaning of Internal Financial Controls with Reference to Financial Statements

A company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of

records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For M S K A & Associates LLP
(Formerly known as M S K A & Associates)
Chartered Accountants
ICAI Firm Registration No. 105047W/W101187

T.V. Ganesh
Partner

Place: Chennai
Date: May 25, 2026

Membership No. 203370
UDIN: 26203370MJNFFE5159

Standalone Balance Sheet as at March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Notes	As at March 31, 2026	As at March 31, 2025
ASSETS			
Non-current assets			
Property, plant and equipment	6A	2,098.95	2,419.13
Right of Use Assets	6B	122.90	160.83
Intangible assets	7	15.84	19.88
Contract assets	8	9,037.98	10,407.75
Financial assets			
Investments	9	55.34	69.68
Loans	10	696.17	696.17
Trade Receivables	11	27,170.01	19,233.76
Other Financial Assets	12	1,277.55	1,396.59
Deferred Tax Assets (Net)	41	38,426.10	39,289.62
Income Tax Assets (Net)	14	1,509.09	2,163.73
Other Non Current Asset	15	79.48	-
Total Non-Current Assets		80,489.41	75,857.14
Current assets			
Contract Assets	16	1,46,350.74	1,07,627.83
Financial assets			
Investments	9A	138.36	-
Trade receivables	17	27,867.53	29,454.49
Cash and cash equivalents	18	2,600.14	717.91
Bank balances other than cash and cash equivalents	19	4,848.59	4,190.26
Other Financial Assets	20	2,570.41	185.95
Other Current assets	21	13,110.12	13,308.02
Total Current Assets		1,97,485.89	1,55,484.46
Total Assets		2,77,975.30	2,31,341.60
EQUITY AND LIABILITIES			
Equity			
Equity share capital	22	1,94,332.28	1,56,365.98
Other equity	23	(6,286.48)	(6,067.36)
Total Equity		1,88,045.80	1,50,298.62
Liabilities			
Non-Current Liabilities			
Financial liabilities			
Lease Liabilities	6B	20.29	137.13
Borrowings	24	23,930.38	26,161.79

Standalone Balance Sheet as at March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Notes	As at March 31, 2026	As at March 31, 2025
Other financial liabilities	25	453.78	1,798.61
Provisions	26	620.14	567.84
Contract Liabilities	27	2,174.36	3,204.84
Total Non-Current Liabilities		27,198.95	31,870.21
Current liabilities			
Financial liabilities			
Lease Liabilities	6B	192.72	62.40
Borrowings	28	11,206.35	9,482.42
Trade Payables			
Total Outstanding dues of micro enterprises and small enterprises		-	-
Total Outstanding dues of creditors other than micro enterprises and small enterprises	29	44,900.63	34,382.91
Other financial liabilities	30	91.00	869.84
Other current liabilities	31	496.88	269.43
Contract Liabilities	32	5,720.62	3,969.93
Provisions	33	122.35	135.84
Total Current Liabilities		62,730.55	49,172.77
Total Liabilities		89,929.50	81,042.98
Total Equity and Liabilities		2,77,975.30	2,31,341.60

Summary of Material accounting policies 2

The accompanying notes are an integral part of the standalone financial statements

As per our report of even date

For M S K A & Associates LLP
(formerly known as MSKA & Associates)

Chartered Accountants

Firm Registration No. 105047W/W101187

For and on behalf of the Board of Directors of

SEPC Limited

CIN - L74210TN2000PLC045167

T.V.Ganesh

Partner

Membership No: 203370

Venkataramani Jaiganesh

Managing Director

DIN: 00095975

R Ravichandran

Director

DIN: 01920603

T.Sriraman

Company Secretary

Membership No:A68102

R S Chandrasekharan

Chief Financial Officer

Place: Chennai

Date: May 25, 2026

Place: Chennai

Date: May 25, 2026

Standalone Statement of Profit and Loss for the Year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Notes	For the year ended March 31, 2026	For the year ended March 31, 2025
Income			
Revenue from operations	34	54,775.04	59,765.33
Other income	35	3,134.05	4,836.34
Total income		57,909.09	64,601.67
Expenses			
Erection, Construction & Operation Expenses	36	42,005.30	47,256.99
Employee benefits expense	37	2,899.95	3,271.27
Finance costs	38	4,075.62	4,477.82
Depreciation and amortization expense	39	487.62	508.78
Other expenses	40	5,370.97	4,149.06
Total expenses		54,839.46	59,663.92
Profit before exceptional items and tax		3,069.63	4,937.75
Exceptional items	41	109.06	1,389.25
Profit before tax		2,960.57	3,548.50
Tax expense			
Current tax			
Deferred tax	42(E)	863.52	1,033.93
Total Tax expense		863.52	1,033.93
Profit for the year		2,097.05	2,514.57
Other Comprehensive Income			
Other comprehensive income not to be reclassified to profit or loss in subsequent periods			
Re-measurement gains/ (loss) on defined benefit plans (Net of Taxes)		(16.54)	(5.68)
Fair Value of Equity Instruments through OCI		(14.34)	(32.39)
Other Comprehensive (loss) / Income for the year		(30.88)	(38.07)

Standalone Statement of Profit and Loss for the Year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Notes	For the year ended March 31, 2026	For the year ended March 31, 2025
Total Comprehensive Income for the year		2,066.17	2,476.50
Earnings per share	43		
Basic earnings per share (₹)		0.12	0.16
Diluted earnings per share (₹)		0.12	0.16
Face value per equity share (₹)		10.00	10.00

Summary of Material accounting policies 2

The accompanying notes are an integral part of the standalone financial statements

As per our report of even date

For M S K A & Associates LLP
(formerly known as MSKA & Associates)

Chartered Accountants

Firm Registration No. 105047W/W101187

For and on behalf of the Board of Directors of

SEPC Limited

CIN - L74210TN2000PLC045167

T.V.Ganesh

Partner

Membership No: 203370

Venkataramani Jaiganesh

Managing Director

DIN: 00095975

R Ravichandran

Director

DIN: 01920603

T.Sriraman

Company Secretary

Membership No:A68102

R S Chandrasekharan

Chief Financial Officer

Place: Chennai

Date: May 25, 2026

Place: Chennai

Date: May 25, 2026

Standalone Statement of cash flows for the Year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	March 31,2026	March 31,2025
Cash flow from operating activities		
Profit before tax and after exceptional items	2,960.57	3,548.50
Adjustments for:		
Depreciation and amortization expenses	487.62	508.78
Finance cost	4,075.62	4,477.82
Interest income	(167.11)	(283.42)
Liabilities no longer required written back	(2,249.84)	(3,349.82)
Provisions no longer required	(13.51)	(745.65)
Gain on initial recognition of unsecured loan	(427.03)	(213.17)
Gain on derecognition of Leased assets	(38.70)	-
Net change in Fair value of Investments	(4.40)	-
Exceptional items - Loss on Extinguishment of Liability	109.06	1,389.25
Provision for doubtful debts	1,125.95	-
Bad Debts written off	122.11	-
Provision for Contract assets	100.00	-
Operating Profit before working capital changes	6,080.34	5,332.29
Changes in working capital		
Increase in trade payables	12,767.56	15,743.65
Increase in trade receivables	(6,684.98)	(8,458.95)
Increase in other Current liabilities	227.45	80.73
Increase / (Decrease) in contract liabilities	720.21	(1,658.66)
(Decrease) / Increase in Short Term provisions	(13.49)	205.35
Increase / (Decrease) in Long Term provisions	35.76	(295.47)
Decrease in other financial liabilities	(2,123.68)	(5,934.39)
Increase in other financial assets	(542.07)	(351.81)
Decrease / (Increase) in other current assets	75.78	(1,700.23)
Increase in Contract Assets	(37,453.14)	(15,759.31)
Increase in Other Non Current assets	(79.48)	-
Cash used in operations	(26,989.74)	(12,796.80)
Income taxes refund / payments (net)	654.64	(453.36)
Net cash used in operating activities (A)	(26,335.10)	(13,250.16)
Cash flow from Investing activities		
Purchase of property, plant and equipment and intangible assets	(84.80)	(12.28)
Movement in Bank balances not considered as Cash and cash equivalents (Net)	(658.34)	67.43
Investment in mutual funds	(133.95)	-
Interest received	172.15	317.33
Net cash (used in) / generated from investing activities (B)	(704.94)	372.48
Cash flow from Financing activities		

Standalone Statement of cash flows for the Year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	March 31,2026	March 31,2025
Proceeds from issue of share capital	32,494.88	20,000.00
Repayment of Short Term Borrowings (net)	(860.44)	(5,891.24)
Repayment of Long term borrowings	(1,604.85)	(573.25)
Proceeds from Long Term borrowings	737.73	325.24
Interest & Finance charges paid	(1,845.05)	(1,979.46)
Repayment of finance lease obligation	-	(103.03)
Net cash flow generated from financing activities (C)	28,922.27	11,778.26
Net Increase / (decrease) in cash and cash equivalents (A+B+C)	1,882.23	(1,099.42)
Cash and cash equivalents at the beginning of the year	717.91	1,817.33
Cash and cash equivalents at the end of the year	2,600.14	717.91
Cash and cash equivalents comprise		
Cash and cash equivalents as per Balance Sheet	7,448.73	4,908.17
Less: Bank balances not considered as Cash and cash equivalents as defined in Ind-AS 7 Cash Flow Statements	4,848.59	4,190.26
	2,600.14	717.91
Non-Cash Financing Activities		
Significant non cash movement in financing activities includes the following		
Conversion of Compulsory Convertible Debentures into equity	681.00	7,083.00
Movement in Financial Liabilities Arising from Financing Activities (Refer note 28.6)		

Summary of Material accounting policies 2

The accompanying notes are an integral part of the standalone financial statements

As per our report of even date

For M S K A & Associates LLP
(formerly known as MSKA & Associates)

Chartered Accountants

Firm Registration No. 105047W/W101187

For and on behalf of the Board of Directors of

SEPC Limited

CIN - L74210TN2000PLC045167

T.V.Ganesh

Partner

Membership No: 203370

Venkataramani Jaiganesh

Managing Director

DIN: 00095975

R Ravichandran

Director

DIN: 01920603

T.Sriraman

Company Secretary

Membership No:A68102

R S Chandrasekharan

Chief Financial Officer

Place: Chennai

Date: May 25, 2026

Place: Chennai

Date: May 25, 2026

Standalone Statement of changes in equity for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(A) Equity share capital	As at 31-03-2026		As at 31-03-2025	
	No. of shares	Amount	No. of shares	Amount
Equity shares of Rs. 10 each issued, subscribed and fully paid				
Outstanding at the Beginning of the year	1,56,36,59,833	1,56,365.98	1,40,98,13,633	1,40,981.36
Add: Shares issued during the year (refer note 22)	37,96,63,010	37,966.30	15,38,46,200	15,384.62
Outstanding at the End of the year	1,94,33,22,843	1,94,332.28	1,56,36,59,833	1,56,365.98

(B) Other equity	Reserves & Surplus				Components of Other Comprehensive Income		Share pending allotment pursuant to conversion of CCD - Refer Note 22(v)	Total
	Securities premium account	General reserve	Capital reserve	Retained earnings	Re-measurement gains/ (losses) on defined benefit plans (Net of Tax)	Equity instruments through Other Comprehensive Income		
Balance as at April 01, 2024	1,92,376.97	561.93	12.92	(2,13,382.14)	154.48	33.60		(20,242.24)
Issue of Shares	4,615.38							4,615.38
Profit for the year	-	-	-	2,514.57	-	-		2,514.57
Other comprehensive income	-	-	-	-	(5.68)	(32.39)		(38.07)
Share pending allotment pursuant to conversion of CCD - Refer Note 23(v)							7,083.00	7,083.00
Balance as at April 01, 2025	1,96,992.35	561.93	12.92	(2,10,867.57)	148.80	1.21	7,083.00	(6,067.36)
Issue of Shares	4,535.71	-	-	-	-	-	(7,083.00)	(2,547.29)
Profit for the year	-	-	-	2,097.05	-	-		2,097.05
Share pending allotment pursuant to conversion of CCD - Refer Note 23(v)	-	-	-	-	-	-	262.00	262.00
Other comprehensive loss	-	-	-	-	(16.54)	(14.34)	-	(30.88)
Balance as at March 31, 2026	2,01,528.06	561.93	12.92	(2,08,770.52)	132.26	(13.13)	262.00	(6,286.48)

Summary of Material accounting policies 2

The accompanying notes are an integral part of the standalone financial statements

As per our report of even date

For M S K A & Associates LLP
(formerly known as MSKA & Associates)

Chartered Accountants

Firm Registration No. 105047W/W101187

T.V.Ganesh

Partner

Membership No: 203370

Venkataramani Jaiganesh

Managing Director

DIN: 00095975

T.Sriraman

Company Secretary

Membership No:A68102

R Ravichandran

Director

DIN: 01920603

R S Chandrasekharan

Chief Financial Officer

Place: Chennai

Date: May 25, 2026

Place: Chennai

Date: May 25, 2026

For and on behalf of the Board of Directors of

SEPC Limited

CIN - L74210TN2000PLC045167

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

1 General Information

SEPC Limited (the "Company" or "SEPC") has diverse interests across Project Engineering & Construction. The company provides end-to-end solutions to engineering challenges, offering multi disciplinary design, engineering, procurement, construction and project management services. SEPC is focused on providing turnkey solutions for ferrous & non ferrous, cement, aluminum, copper and thermal power plants, water treatment & transmission, renewable energy, cooling towers & material handling.

The Company along with the Joint operators enters into contracts with the customers for execution of the projects. The Company's share as per such contracts is listed below. However, the Company as a Joint operator, recognises assets, liabilities, income and expenditure held/incurred jointly with other partners in proportion to its interest in such joint arrangements in compliance with applicable accounting standards taking into account the related rights and obligations applicable in the respective jointly controlled operations.

Joint operators	% of SEPC's Share
Larsen & Toubro limited shriram EPC JV*	10%
Shriram EPC Eurotech Environment Pvt Ltd - JV*	100%
SEPC DRS ITPL JV*	100%
SEPC Furlong JV*	40%
Mokul Shriram EPC JV*	50%

*Unincorporated Joint Ventures

2 Material accounting policies

Material accounting policies adopted by the company are as under:

2.1 Basis of Preparation of Financial Statements

The financial statements have been prepared using material accounting policies and measurement basis summarised below. These were used throughout all periods presented in the financial statements

(a) Statement of Compliance with Ind AS

The Company's financial statements have been prepared in accordance with the provisions of the Companies Act, 2013 and the Indian Accounting Standards ("Ind AS") notified under the Companies (Indian Accounting Standards). Rules, 2015 and amendments thereof issued by Ministry of Corporate Affairs in exercise of the powers conferred by section 133 of the Companies Act, 2013. In addition, the guidance notes/announcements issued by the Institute of Chartered Accountants of India (ICAI) are also applied except where compliance with other statutory promulgations require a different treatment. These financial statements have been approved for issue by the Board of Directors at its meeting held on May 25, 2026.

(b) Basis of measurement

The financial statements have been prepared on a historical cost convention on accrual basis, except certain financial assets and liabilities measured at fair value (Refer Accounting Policy No. 2.9 on financial instruments).

All assets and liabilities have been classified as current or non-current as per the Company's operating cycle and other criteria set out in the Schedule III to the Companies Act, 2013. The normal operating cycle of the entity for Construction contracts is the duration of 2 to 3 years depending on each contract.

(c) Presentation of financial statements

The Balance Sheet and the Statement of Profit and Loss are prepared and presented in the format prescribed in the Schedule III to the Companies Act, 2013 ("the Act"). The statement of cash flows has been prepared and presented as per the requirements of Ind AS 7 "Statement of Cash flows". The disclosure requirements with respect to items in the Balance Sheet

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

and Statement of Profit and Loss, as prescribed in the Schedule III to the Act, are presented by way of notes forming part of the financial statements along with the other notes required to be disclosed under the notified Accounting Standards and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Amounts in the financial statements are presented in Indian Rupees in Lakhs rounded off to two decimal places as permitted by Schedule III to the Companies Act, 2013. Per share data are presented in Indian Rupees to two decimal places.

(d) Use of estimates

The preparation of financial statements in conformity with Ind AS requires the Management to make estimate and assumptions that affect the reported amount of assets and liabilities as at the Balance Sheet date, reported amount of revenue and expenses for the year and disclosures of contingent liabilities as at the Balance Sheet date. The estimates and assumptions used in the accompanying financial statements are based upon the Management's evaluation of the relevant facts and circumstances as at the date of the financial statements. Actual results could differ from these estimates. Estimates and underlying assumptions are reviewed on a periodic basis. Revisions to accounting estimates include useful lives of property, plant and equipment & intangible assets, allowance for expected credit loss, future obligations in respect of retirement benefit plans, expected cost of completion of contracts, fair value measurement, etc. Difference, if any, between the actual results and estimates is recognised in the period in which the results are known. Refer Note 3 for detailed discussion on estimates and judgments.

(e) Interests in Joint Operations

When the Company has joint control of the arrangement based on contractually determined right to the assets and obligations for liabilities, it recognises such interests as joint operations. Joint control exists when the decisions about the relevant activities require unanimous consent of the parties sharing the control. In respect of its interests in joint operations, the Company recognises its share in assets, liabilities, income and expenses line-by-line in the standalone financial statements of the entity which is party to such joint arrangement which then becomes part of the consolidated financial statements of the Group when the financial statements of the Holding Company and its subsidiaries are combined for consolidation.

2.2 Fair value measurement

The Company maintains accounts on accrual basis following the historical cost convention, except for certain financial instruments that are measured at fair value in accordance with Ind AS . The carrying value of all the items of property, plant and equipment as on date of transition is considered as the deemed cost.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability accessible to the Company.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

use of unobservable inputs. The Company's management determines the policies and procedures for fair value measurement.

Fair value measurements under Ind AS are categorised as below based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the company can access at measurement date;
- Level 2 inputs are inputs, other than quoted prices included in level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the valuation of assets/liabilities

2.3 Revenue Recognition

A. The Company recognises revenue from contracts with customers when it satisfies a performance obligation by transferring promised good or service to a customer. The revenue is recognised to the extent of transaction price allocated to the performance obligation satisfied. Performance obligation is satisfied over time when the transfer of control of asset (good or service) to a customer is done over time and in other cases, performance obligation is satisfied at a point in time. For performance obligation satisfied over time, the revenue recognition is done by measuring the progress towards complete satisfaction of performance obligation. The progress is measured in terms of a proportion of actual cost incurred to-date, to the total estimated cost attributable to the performance obligation.

Transaction price is the amount of consideration to which the Company

expects to be entitled in exchange for transferring good or service to a customer excluding amounts collected on behalf of a third party. Variable consideration is estimated using the expected value method or most likely amount as appropriate in a given circumstance. Payment terms agreed with a customer are as per business practice and there is no financing component involved in the transaction price. Costs to obtain a contract which are incurred regardless of whether the contract was obtained are charged-off in Statement of Profit and Loss immediately in the period in which such costs are incurred. Incremental costs of obtaining a contract, if any, and costs incurred to fulfil a contract are amortised over the period of execution of the contract in proportion to the progress measured in terms of a proportion of actual cost incurred to-date, to the total estimated cost attributable to the performance obligation.

Significant judgments are used in:

1. Determining the revenue to be recognised in case of performance obligation satisfied over a period of time; revenue recognition is done by measuring the progress towards complete satisfaction of performance obligation. The progress is measured in terms of a proportion of actual cost incurred to-date, to the total estimated cost attributable to the performance obligation.
 2. Determining the expected losses, which are recognised in the period in which such losses become probable based on the expected total contract cost as at the reporting date."
- B. Revenue from construction contracts/ project related activity and contracts for supply/commissioning of complex plant and equipment is recognised as follows:

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Fixed price contracts: Contract revenue is recognised only to the extent of cost incurred till such time the outcome of the job cannot be ascertained reliably subject to condition that it is probable the such cost will be recoverable . When the outcome of the contract is ascertained reliably, contract revenue is recognised at cost of work performed on the contract plus proportionate margin, using the percentage of completion method. Percentage of completion is the proportion of cost of work performed to date , to the total estimated contracts cost.

The estimated outcome of a contract is considered reliable when all the following conditions are satisfied:

- (i) The amount of revenue can be measured reliably;
- (ii) It is probable that the economic benefits associated with the contract will flow to the company;
- (iii) The stage of completion of the contract at the end of the reporting period can be measured reliably; and
- (iv) The costs incurred or to be incurred in respect of the contract can be measured reliably.

Expected loss, if any, on a contract is recognised as expense in the period in which it is foreseen, irrespective of the stage of completion of the contract.

For contracts where progress billing exceeds the aggregate of contract costs incurred to-date and recognised profits (or recognised losses, as the case may be), the surplus is shown as the amount due to customers. Amounts received before the related work is performed are disclosed in the Balance sheet as a liability towards advance received. Amounts billed for work performed but yet to be paid by the customer are disclosed

in the Balance sheet as trade receivables. The amount of retention money due from customers within the next twelve months are classified under other current assets as Trade Receivable.

Revenue from contracts from rendering engineering design services and other services which are directly related to construction of an asset is recognised on the same basis as stated in (B) above.

Other Income

Interest Income is recognised on a basis of effective interest method as set out in Ind AS 109, Financial Instruments, and where no significant uncertainty as to measurability or collectability exists.

Dividend income is accounted in the period in which the right to receive the same is established.

Other items of income are accounted as and when the right to receive such income arises and it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably.

2.4 Taxes

Tax expense for the year, comprising current tax and deferred tax, are included in the determination of the net profit or loss for the year.

(a) Current income tax

Current tax assets and liabilities are measured at the amount expected to be recovered or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the year end date. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

The company has not opted to exercise the option under section 115BAA of the income

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

tax 1961, as introduced by the taxation laws (Amendment) ordinance, 2019 and decided to continue with the existing rate of tax for the purpose of deferred tax computation.

(b) Deferred tax

Deferred income tax is provided in full, using the balance sheet approach, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in financial statements. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting profit nor taxable profit (tax loss). Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the year and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised for all deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilize those temporary differences and losses.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority.

Current and deferred tax is recognized in Statement of Profit and Loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

2.5 Exceptional items

An item of income or expense which by its size, type or incidence requires disclosure in order to improve an understanding of the performance of the company is treated as an exceptional item and the same is disclosed in the notes to accounts.

2.6 Impairment of non-financial assets

The Company assesses at each year end whether there is any objective evidence that a non financial asset or a group of non financial assets is impaired. If any such indication exists, the Company estimates the asset's recoverable amount and the amount of impairment loss.

An impairment loss is calculated as the difference between an asset's carrying amount and recoverable amount. Losses are recognized in Statement of Profit and Loss and reflected in an allowance account. When the Company considers that there are no realistic prospects of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, then the previously recognised impairment loss is reversed through Statement of Profit and Loss.

The recoverable amount of an asset or cash-generating unit (as defined below) is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash in flows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit").

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

2.7 Provisions and contingent liabilities

Provisions are recognized when there is a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance sheet date.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

Provisions, contingent liabilities and contingent assets are reviewed at each Balance Sheet date. Where the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under such contract, the present obligation under the contract is recognised and measured as a provision.

2.8 Commitments

Commitments are future liabilities for contractual expenditure, classified and disclosed as follows:

- a) estimated amount of contracts remaining to be executed on capital account and not provided for;

- b) uncalled liability on shares and other investments partly paid;
- c) funding related commitment to subsidiary, associate and joint venture companies; and
- d) other non-cancellable commitments, if any, to the extent they are considered material and relevant in the opinion of management.

2.9 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(a) Financial assets

(i) Initial recognition and measurement

At initial recognition, financial asset is measured at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in the Statement of Profit and Loss.

(ii) Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in following categories:

- a) at amortized cost; or
- b) at fair value through other comprehensive income; or
- c) at fair value through profit or loss.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

Amortized cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortized cost. Interest income from these

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

financial assets is included in finance income using the effective interest rate method (EIR).

Fair value through other comprehensive income (FVOCI): Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at fair value through other comprehensive income (FVOCI). Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognized in Statement of Profit and Loss. When the financial asset is derecognized, the cumulative gain or loss previously recognized in OCI is reclassified from equity to Statement of Profit and Loss and recognized in other gains/ (losses). Interest income from these financial assets is included in other income using the effective interest rate method.

Fair value through profit or loss: Assets that do not meet the criteria for amortized cost or FVOCI are measured at fair value through profit or loss. Interest income from these financial assets is included in other income.

The company has currently exercised the irrevocable option to present in Other comprehensive Income, subsequent changes in the Fair value of Equity Instruments. Such an election has been made on instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

(iii) Impairment of financial assets

In accordance with Ind AS 109, Financial Instruments, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on financial assets that are measured at amortized cost and FVOCI.

For recognition of impairment loss on financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk

since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If in subsequent years, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognizing impairment loss allowance based on 12 month ECL.

Life time ECLs are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12 month ECL is a portion of the lifetime ECL which results from default events that are possible within 12 months after the year end.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the entity expects to receive (i.e. all shortfalls), discounted at the original EIR. When estimating the cash flows, an entity is required to consider all contractual terms of the financial instrument (including prepayment, extension etc.) over the expected life of the financial instrument. However, in rare cases when the expected life of the financial instrument cannot be estimated reliably, then the entity is required to use the remaining contractual term of the financial instrument.

ECL impairment loss allowance (or reversal) recognized during the year is recognized as income/expense in the statement of profit and loss. In balance sheet, ECL for financial assets measured at amortized cost is presented as an allowance, i.e. as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write off criteria, the Company does not reduce impairment allowance from the gross carrying amount.

(iv) Derecognition of financial assets

A financial asset is derecognized only when

- a) the rights to receive cash flows from the financial asset is transferred or

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

- b) retains the contractual rights to receive the cash flows of the financial asset, but assumes a contractual obligation to pay the cash flows to one or more recipients.

Where the financial asset is transferred then in that case financial asset is derecognized only if substantially all risks and rewards of ownership of the financial asset is transferred. Where the entity has not transferred substantially all risks and rewards of ownership of the financial asset, the financial asset is not derecognized."

(b) Financial liabilities

(i) Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss and at amortized cost, as appropriate.

All financial liabilities are recognized initially at fair value and, in the case of borrowings and payables, net of directly attributable transaction costs.

(ii) Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognized in the Statement of Profit and Loss.

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in Statement of Profit and Loss when the

liabilities are derecognized as well as through the EIR amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the Statement of Profit and Loss.

(iii) Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the Statement of Profit and Loss as finance costs.

(c) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the balance sheet where there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

3 Significant accounting judgments, estimates and assumptions

The preparation of financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future years.

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

4 Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the year end date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

(a) Taxes

The extent to which deferred tax assets can be recognized is based on an assessment of the probability that future taxable income will be available against which the deductible temporary differences and tax loss carryforwards can be utilized. In addition, significant management judgment is required to determine the amount of deferred tax assets that can be recognized, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

(b) Construction Contracts

Recognizing construction contract revenue requires significant judgement in determining actual work performed and the estimated costs to complete the work, provision for rectification costs, variation claims etc"

- (c) In assessing the recoverability of the trade receivables and contracts assets, management's judgement involves consideration of ageing status, evaluation of litigations and the likelihood of collection based on the terms of the contract

5 Standards (including amendments) issued but not yet effective

Recent Indian Accounting Standards (Ind AS)

The Ministry of corporate Affairs ("MCA") notified amendments on 7 May 2025 and 13 August

2025 under the Companies (Indian Accounting Standards) Amendment Rules, 2025 and the Companies (Indian Accounting Standards) Second Amendment Rules, 2025, respectively, which is effective from annual reporting periods beginning on or after 1 April 2025.

(a) Amendment to Ind AS 7 and Ind AS 107 - Supplier Finance Arrangement:

The amendments to Ind AS 7 'Statement of Cash Flows' and Ind AS 107 'Financial Instruments: Disclosures' clarify the characteristics of supplier finance arrangements and require additional disclosures for such arrangements. The disclosure requirements in the amendments are intended to assist users of financial statements in understanding the effects of supplier finance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk.

The Company does not have any supplier finance arrangements during the reporting period."

(b) Amendment to Ind AS 1 - Classification of liabilities as current or non-current and non-current liabilities with covenants:

The amendment specifies the requirements for classifying liabilities as current or non-current in the balance sheet, and clarifies the following:

- a) An entity's right to defer settlement of a liability for at least twelve months after the reporting period must have substance and must exist at the end of the reporting period. The classification of a liability as current or non-current is unaffected by the likelihood that the entity will exercise its right to defer settlement.
- b) If an entity's right to defer settlement of a liability is subject to covenants, such covenants affect whether that right exists at the end of the reporting period only if the entity is required to comply with the covenant on or before the end of the reporting period.

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

- c) In case of a liability that can be settled, at the option of the counterparty, by the transfer of the entity's own equity instruments, such settlement terms do not affect the classification of the liability as current or non-current only if the option is classified as an equity instrument.

These amendments have no effect on the measurement of any items in the standalone financial statements of the Company. The Company did not make retrospective adjustments as a result of adopting the amendments to Ind AS 1"

c) **Amendment to Ind AS 12 – Pillar-Two Tax Reforms:**

The Company is not within the scope of the OECD Pillar Two Model Rules, as Pillar Two legislation has not yet been enacted in any of the jurisdiction in which the Company operates.

d) **Amendment to Ind AS 21-Lack of exchangeability**

The Amendments introduces requirement to assess when a currency is exchangeable into another currency and when it is not. The amendment requires an entity to estimate the spot exchange rate when it concludes that a currency is not exchangeable into another currency. These amendments had no effect on the standalone financial statements of the Company.

The below amendments are notified but not yet effective

Amendment to Ind AS 1 'Presentation of Financial Statements'- Classification of Liabilities as current or non-current and non-current liabilities with covenants:

The amendment includes specific provisions that will take effect for reporting periods beginning on or after 1 April 2026, retrospectively, as outlined below:

- a) Breach of material covenant for long-term loan arrangement on or before end of reporting period with effect that liability becomes payable on demand as on reporting date, then it shall be classified as current liability, if lender agreed after reporting period and before approval of financial statements to not demand payment as a consequence of breach.
- b) Classify as non-current liability, if lender agreed by end of reporting period to provide grace period ending at least 12 months after reporting period within which entity can rectify the breach provided lender does not demand immediate repayment.
- c) Disclose information about the timing of settlement to understand the impact of the liability on the financial statements.

The Company does not expect this amendment to have an impact on its operations of standalone financial statements.

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

6A Property, plant and equipment – Current Year

Block of Assets	Gross block			Depreciation			Net block		
	As at April 01, 2025	Additions/ Adjustments	Deductions/ Adjustments	As at March 31, 2026	As at April 01, 2025	For the year	As at March 31, 2026	As at March 31, 2026	As at March 31, 2025
Owned assets									
Freehold land	241.50			241.50	-		-	241.50	241.50
Leasehold Improvements	350.15			350.15	334.20	0.46	334.66	15.49	15.95
Buildings	146.86			146.86	88.21	4.95	93.16	53.70	58.65
Plant and Machinery	5,216.77	7.69		5,224.46	3,161.51	381.20	3,542.71	1,681.75	2,055.26
Furniture and Fixtures	61.03	6.93		67.96	47.25	1.32	48.57	19.39	13.78
Office Equipment	12.46	0.59		13.05	11.42	0.15	11.57	1.48	1.04
Computers	110.56	1.33		111.89	80.51	13.17	93.67	18.22	30.05
Vehicle	10.79	68.25		79.04	7.89	3.74	11.61	67.42	2.90
Total	6,150.12	84.80	-	6,234.92	3,730.98	404.99	-	4,135.97	2,098.95

Property, plant and equipment – Previous Year

Block of Assets	Gross block			Depreciation			Net block		
	As at April 01, 2024	Additions/ Adjustments	Deductions/ Adjustments	As at March 31, 2025	As at April 01, 2024	For the year	As at March 31, 2025	As at March 31, 2025	As at March 31, 2024
Owned assets									
Freehold land									
Leasehold Improvements	350.15			350.15	324.16	10.04	334.20	15.95	25.99
Buildings	146.86			146.86	83.26	4.95	88.21	58.65	63.60
Plant and Machinery	5,216.77		-	5,216.77	2,770.13	391.35	3,161.51	2,055.26	2,446.64
Furniture and Fixtures	60.56	0.47		61.03	43.49	3.76	47.25	13.78	17.07
Office Equipment	12.46			12.46	11.33	0.09	11.42	1.04	1.13
Computers	98.75	11.81		110.56	67.82	12.69	80.51	30.05	30.93
Vehicle	10.79			10.79	6.81	1.08	7.89	2.90	3.98
Total	6,137.84	12.28	-	6,150.12	3,307.00	423.96	-0.03	3,730.99	2,419.13

The Company has not revalued any Property, Plant and equipment during the year

The immovable properties are held in the name of the Company as at March 31, 2026 and March 31, 2025

Refer Note no 24 for property, plant and equipment pledged as security in respect of borrowings.

The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.

The aggregate depreciation expense for the year is included under "Depreciation and Amortisation" expense in the Statement of Profit and Loss- Refer Note 39

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

6B The details of the right-of-use asset held by the Company is as follows:

Particulars	Building	Total
Balance as at April 01, 2024	241.61	241.61
Additions	-	-
Deletion	-	-
Depreciation	(80.78)	(80.78)
Balance as at March 31, 2025	160.83	160.83
Additions	201.48	201.48
Deletion	(160.82)	(160.82)
Depreciation	(78.59)	(78.59)
Balance as at March 31, 2026	122.90	122.90

Set out below are the carrying amounts of lease liabilities and the movements during the period:

Particulars	Building	Total
Lease liabilities as at April 1, 2024	280.69	280.69
Additions	-	-
Interest on lease liabilities	21.87	21.87
Payments	(103.03)	(103.03)
As at March 31, 2025	199.53	199.53
Additions	201.48	201.48
Interest on lease liabilities	11.53	11.53
Payments	-	-
Reversal	(199.53)	(199.53)
As at Mar 31, 2026	213.01	213.01

Breakup of current and non-current lease liabilities

Particulars	31-Mar-26	31-Mar-25
Current lease liabilities	192.72	62.40
Non-current lease liabilities	20.29	137.13

7 Intangible assets - Current Year

Block of Assets	Gross block				Depreciation			Net block		
	As at 1 April 2025	Additions/ Adjustments	Deductions/ Adjustments	As at 31 March 2026	As at 1 April 2025	For the year	Deductions/ Adjustments	As at 31 March 2026	As at 31 March 2026	As at 31 March 2025
Computer Software	43.12	-	-	43.12	28.70	1.79	-	30.49	12.63	14.42
Technical Knowhow	54.22	-	-	54.22	48.76	2.25	-	51.01	3.21	5.46
Total	97.34	-	-	97.34	77.46	4.04	-	81.50	15.84	19.88

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Intangible assets – Previous Year

Block of Assets	Gross block			Depreciation				Net block		
	As at 1 April 2024	Additions/ Adjustments	Deductions/ Adjustments	As at 31 March 2025	As at 1 April 2024	For the year	Deductions/ Adjustments	As at 31 March 2025	As at 31 March 2025	As at 31 March 2024
Computer Software	43.12	-	-	43.12	26.91	1.79	-	28.70	14.42	16.21
Technical Knowhow	54.22	-	-	54.22	46.51	2.25	-	48.76	5.46	7.71
Total	97.34	-	-	97.34	73.42	4.04	-	77.46	19.88	23.92

8 Contract Assets (Non current)	As at 31 March 2026	As at 31 March 2025
Contract Assets	10,074.35	16,821.00
Less: Provision for Expected Credit Loss	(1,036.37)	(6,413.25)
Total	9,037.98	10,407.75

8.1 Non-Current Contract Assets include overdue balances of Rs. 9,037.98 lakhs as at March 31, 2026 (March 31, 2025 Rs.6,959.44 Lakhs), which are net of provisions of Rs. 1,036.37 lakhs as at March 31, 2026 (March 31, 2025: Rs.926.98 lakhs). Non-Current Trade Receivable include overdue balances of Rs 5,844.92 lakhs as at March 31, 2026 (March 31, 2025, Rs. 495.18 lakhs), which are net of provisions of Rs. 538.77 lakhs as at March 31, 2026 (March 31, 2025: Rs.82.99 lakhs). Both the above amounts pertain to projects which have been stalled due to delays in obtaining approvals from the regulatory authorities and on account of disputes. One of the customers in the said projects is undergoing liquidation process, in respect of which the Company is confident of recovering the dues based on the realisability of the assets available with the said customer. Further, considering the ongoing negotiations with the customers, the management of the Company is confident of recovering the dues in full.

The Auditors have qualified this matter in their report for the quarter and year ended March 31, 2026.

9 Financial Assets- Investments (Non Current)	As at 31 March 2026	As at 31 March 2025
Investment in equity instruments (fully paid-up)		
A Investment in wholly owned Subsidiary carried at cost		
1 Equity share (Previous year: 1 Equity share) of 150,000 AED in Shriram EPC (FZE)	24.26	24.26
B Investment in Others – Equity investments at fair value through other comprehensive income (FVOCI)		
Quoted		
386,526 Equity Shares (Previous year: 386,526 Equity Shares) of ₹ 10/- each fully paid up in Orient Green Power Company Limited	31.08	45.42
Unquoted		
4,076,474 Equity shares (Previous year: 4,076,474 Equity Shares) of ₹ 10/- each fully paid up in Leitwind Shriram Manufacturing Private Limited	407.56	407.56
Less: Provision for Diminution in value of Investments	(407.56)	(407.56)
	31.08	45.42

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

9 Financial Assets- Investments (Non Current)	As at 31 March 2026	As at 31 March 2025
Total (A+B)	55.34	69.68
Aggregate book value of:		
Quoted investments	31.08	45.42
Unquoted investments	24.26	24.26
Aggregate Market value of:		
Quoted investments	31.08	45.42
Unquoted investments	24.26	24.26
Aggregate amount of impairment in value of Investments	407.56	407.56
9A Financial Assets- Investments (Current)	As at 31 March 2026	As at 31 March 2025
Investments Others- Investments at fair value through profit or loss (FVTPL)		
Unquoted		
Investments in Mutual Funds		
20,263 Units (Previous year: NIL) in Adithya Birla Sun life low duration fund	138.36	-
	138.36	-
Aggregate book value of:		
Quoted investments	138.36	-
Aggregate Market value of:		
Quoted investments	138.36	-
10 Financial assets - Loans (Non current)	As at 31 March 2026	As at 31 March 2025
Unsecured, considered good		
Considered Good	696.17	696.17
Significant increase in credit risk	362.28	362.28
Less: Provision for Expected Credit Loss	(362.28)	(362.28)
Net amount	696.17	696.17
Total	696.17	697.48
11 Trade Receivables - (Non current) (Unsecured)	As at 31 March 2026	As at 31 March 2025
Trade Receivables - Retention Money		
Considered Good	23,681.93	19,114.27
Significant increase in credit risk	3,063.99	2,748.69
Less: Provision for Expected Credit Loss	(3,063.99)	(2,748.69)

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

11 Trade Receivables - (Non current) (Unsecured)	As at 31 March 2026	As at 31 March 2025
	23,681.93	19,114.27
Trade Receivables		
Considered Good (refer note 11.1 below)	3,488.08	119.49
Significant increase in credit risk	588.76	321.70
Less: Provision for Expected Credit Loss	(588.76)	(321.70)
	3,488.08	119.49
Total	27,170.01	19,233.76

11.1 Non-Current Trade Receivable include overdue balances of Rs 5,844.92 lakhs as at March 31, 2026 (March 31, 2025, Rs. 495.18 lakhs), which are net of provisions of Rs. 538.77 lakhs as at March 31, 2026 (March 31, 2025: Rs.82.99 lakhs). Both the above amounts pertain to projects which have been stalled due to delays in obtaining approvals from the regulatory authorities and on account of disputes. One of the customers in the said projects is undergoing liquidation process, in respect of which the Company is confident of recovering the dues based on the realisability of the assets available with the said customer. Further, considering the ongoing negotiations with the customers, the management of the Company is confident of recovering the dues in full. The Auditors have qualified this matter in their report for the quarter and year ended March 31, 2026.

11A Trade receivables –Non Current–ageing schedule

31-03-2026

Outstanding for following periods from due date of payments							
Particulars	Not Due	Upto 6 Months	6 months to 1 year	1- 2 years	2-3 years	More than 3 years	Total
Undisputed							
- Considered good	21,700.78	-	-	-	-	-	21,700.78
- Significant increase in credit risk	-	-	-	-	-	1,769.04	1,769.04
	21,700.78	-	-	-	-	1,769.04	23,469.82
Less: Provision for Expected Credit Loss							(1,769.04)
Sub total (a)							21,700.78
Disputed							
- Considered good	2,856.86					2,612.37	5,469.23
- Significant increase in credit risk						1,883.71	1,883.71
	2,856.86	-	-	-	-	4,496.08	7,352.94
Less: Provision for Expected Credit Loss							(1,883.71)
Sub total (b)							5,469.23
Total (a) + (b)							27,170.01

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

31-03-2025

Particulars	Outstanding for following periods from due date of payments						Total
	Not Due	Upto 6 Months	6 months to 1 year	1- 2 years	2-3 years	More than 3 years	
Undisputed							
- Considered good	16,923.21	-	-	-	69.27	355.76	17,348.24
- Significant increase in credit risk	-	-	-	-	-	1,757.79	1,757.79
	16,923.21	-	-	-	69.27	2,113.55	19,106.03
Less: Provision for Expected Credit Loss							(1,757.79)
Sub total (a)							17,348.24
Disputed							
- Considered good	1,766.03	-	-	-	-	119.49	1,885.52
- Significant increase in credit risk	-	-	-	-	-	1,312.60	1,312.60
	1,766.03	-	-	-	-	1,432.09	3,198.12
Less: Provision for Expected Credit Loss							(1,312.60)
Sub total (b)							1,885.52
Total (a) + (b)							19,233.76

12 Other financial assets (Non current) (at amortised cost)	As at 31 March 2026	As at 31 March 2025
Deposits	1,137.78	1,191.70
Less: Provision for Expected Credit Loss	(923.11)	(132.86)
Margin Money with maturity period of more than 12 Months	910.74	291.21
Deposit Account with maturity period of more than 12 Months	152.14	46.54
	1,277.55	1,396.59

13 Deferred Tax Assets (Net)	As at 31 March 2026	As at 31 March 2025
Deferred Tax Assets (Net) (Refer Note 42)	38,426.10	39,289.62
	38,426.10	39,289.62

14 Income Tax Assets (Net)	As at 31 March 2026	As at 31 March 2025
Advance Tax & Tax deducted at source (Net of Provision for Tax (March 31, 2026 ₹ 5,540.74 lakhs (March 31, 2025 ₹ 5,540.74 lakhs))	1,509.09	2,163.73
Total	1,509.09	2,163.73

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

15 Other Non Current Assets	As at 31 March 2026	As at 31 March 2025
Prepaid Expenditure	79.48	
Total	79.48	-

16 Contract assets	As at 31 March 2026	As at 31 March 2025
Contract Assets (Refer Note 16.1)	1,53,012.10	1,08,812.31
Less: Provision for Expected Credit Loss (Refer Note 36)	(6,661.36)	(1,184.48)
Total	1,46,350.74	1,07,627.83

16.1 The above Contract Assets includes materials at project site amounting to Rs 26,041.00 lakhs (Previous year March 31, 2025 Rs 26,876.00 lakhs)

17 Trade receivables	As at 31 March 2026	As at 31 March 2025
Unsecured		
-Considered good	25,685.15	22,144.27
-Significant increase in credit risk	8,583.04	8,850.10
Less: Provision for Expected Credit Loss	(8,583.04)	(8,850.10)
Trade Receivable - Retention monies		
-Considered good	2,182.38	7,310.22
-Significant increase in credit risk	20.40	-
Less: Provision for Expected Credit Loss	(20.40)	-
Net	27,867.53	29,454.49

17.1 The average credit period allowed to customers is between 30 days to 60 days. The credit period is considered from the date of Invoice. Further, a specified amount of bill is held back by the customer as retention money, which is payable as per the credit period, from the date such retention becomes due. The retention monies held by customers become payable on completion of a specified milestone or after the Defect Liability Period of the project, which is normally 1 year after the completion of the project, as per terms of respective contract. No Interest is payable by the customers for the delay in payments of the amounts over due. The Company evaluates, the financial health, market reputation, credit rating of the customer, before entering into the contract. The company's customers comprise of public sector undertakings as well as private entities.

17.2 Trade receivable include due from related parties amounting to Rs 3,200.48 Lakhs (March 31, 2025- 3,208.64 Lakhs) Refer Note 46 C.

31-03-2026

Particulars	Outstanding for following periods from due date of payments						Total
	Not Due	Upto 6 Months	6 months to 1 year	1- 2 years	2-3 years	More than 3 years	
Undisputed							
- Considered good	8,991.07	1,244.89	8,986.64	2,783.50	1,366.88	4,348.67	27,721.65
- Significant increase in credit risk						8,491.64	8,491.64
	8,991.07	1,244.89	8,986.64	2,783.50	1,366.88	12,840.31	36,213.29

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Outstanding for following periods from due date of payments						Total
	Not Due	Upto 6 Months	6 months to 1 year	1- 2 years	2-3 years	More than 3 years	
Less: Provision for Expected Credit Loss							(8,491.64)
Sub total (a)							27,721.65
Disputed							
- Considered good			145.88	-		-	145.88
- Significant increase in credit risk			53.00	45.73		13.07	111.80
	-	-	198.88	45.73	-	13.07	257.68
Less: Provision for Expected Credit Loss							(111.80)
Sub total (b)	-	-	198.88	45.73	-	13.07	145.88
Total (a) + (b)							27,867.53

31-03-2025

Particulars	Outstanding for following periods from due date of payments						Total
	Not Due	Upto 6 Months	6 months to 1 year	1- 2 years	2-3 years	More than 3 years	
Undisputed							
- Considered good	17,858.64	2,446.87	281.07	612.21	1,918.91	5,015.08	28,132.78
- Significant increase in credit risk						8,505.49	8,505.49
	17,858.64	2,446.87	281.07	612.21	1,918.91	13,520.57	36,638.27
Less: Provision for Expected Credit Loss							(8,505.49)
Sub total (a)							28,132.78
Disputed							
- Considered good		50.10			1,271.61		1,321.71
- Significant increase in credit risk					197.09	147.52	344.61
	-	50.10	-	-	1,468.70	147.52	1,666.32
Less: Provision for Expected Credit Loss							(344.61)
Sub total (b)	-	50.10	-	-	1,468.70	147.52	1,321.71
Total (a) + (b)							29,454.49

Notes:

Movement in loss allowance is as follows: (Trade receivables- current and non current)

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	As at 31 March 2026	As at 31 March 2025
Opening balance	11,920.49	12,666.14
Additions / Transfer	335.70	-
Reversals	-	745.65
Closing balance	12,256.19	11,920.49
18 Cash and cash equivalents	As at 31 March 2026	As at 31 March 2025
Balances with banks		
In current accounts	2,596.70	710.80
Cash on hand	3.44	7.11
Total	2,600.14	717.91
19 Other Bank Balances	As at 31 March 2026	As at 31 March 2025
Deposit Account (Original Maturity of 3 Months to 12 Months)	1,311.30	1,610.38
Margin Money (Original Maturity of 3 Months to 12 Months)	3,537.30	2,579.88
Total	4,848.59	4,190.26
20 Other Current Financial assets (at amortised cost)	As at 31 March 2026	As at 31 March 2025
Security deposit	11.86	117.21
Less: Allowance for expected credit loss	-	(13.51)
Security deposit	11.86	103.70
Advances to Employees	53.43	77.21
Share First and Final call receivable(Refer Note no 22(g))	2,505.12	-
Interest Receivable	-	5.04
Total	2,570.41	185.95
21 Other current assets (unsecured, considered good unless otherwise stated)	As at 31 March 2026	As at 31 March 2025
Balance with Government Authorities	7,464.04	6,995.43
Prepaid Expenses	222.55	306.09
Other Advances	40.99	0.16
Advances to Suppliers		
- Considered good	5,382.54	6,006.34
- Significant increase in credit risk	1,640.30	1,640.30
Less: Provision for Expected Credit Loss	(1,640.30)	(1,640.30)
	5,382.54	6,006.34
Total	13,110.12	13,308.02

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

22 Equity Share capital

Particulars	As at 31 March 2026	As at 31 March 2025
Authorized		
2,25,000,000 (31 March 2025 2,25,000,000) Equity Shares of ₹ 10 each	2,25,000.00	2,25,000.00
	2,25,000.00	2,25,000.00
Issued, subscribed and paid up		
1,89,32,20,382 (31 March 2025: 1,56,36,59,833) Equity shares of ₹ 10 each fully paid	1,89,322.04	1,56,365.98
5,01,02,421 (31 March 2025: Nil) Equity shares of ₹ 10 each partly paid (Refer note 20 and 22 (g))	5,010.24	-
	1,94,332.28	1,56,365.98

(a) Pursuant to the resolution of the members passed at the Extraordinary General Meeting held on December 20, 2024, the Authorised Share capital of the company has been increased from Rs.1,75,000 lakhs (1,750,000,000 Equity Shares of Rs. 10/- each) to Rs. 2,25,000 lakhs (2,250,000,000 Equity Shares of Rs. 10/- each).

(b) Reconciliation of Equity shares outstanding at the beginning and at the end of the year

Particulars	As at 31 March 2026	As at 31 March 2025
	No of shares	No of shares
Balance at the beginning of the year	1,56,36,59,833	1,40,98,13,633
Add: Rights issue during the year (Refer note (g) below)	35,00,00,000	-
Add: Debt conversion rights exercised (Refer note (h) below)	2,96,62,970	15,38,46,200
Balance at the end of the year	1,94,33,22,803	1,56,36,59,833

(c) Details of shareholders holding more than 5% shares

Name of Shareholder	As at 31 March 2026		As at 31 March 2025	
	No of shares	% of Shares	No of shares	% of Shares
Equity Shares				
Mark AB Capital Investments LLC (Refer Note (d) below)	10,00,000	0.05%	35,00,00,000	22%
Mark AB Welfare Trust	36,21,70,551	19%	18,06,88,255	12%
Punjab National Bank	NA	NA	9,63,76,614	6%

(d) Details of shares held by Promoters

Equity shares of Rs 10 each fully paid up

Name of Shareholder	As at 31 March 2026		
	No of shares	% of Shares	% change during the year
Mark AB Capital Investments LLC	10,00,000	0.05%	(21.95%)
Mark AB Welfare Trust	36,21,70,551	19%	7%

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Equity shares of Rs 10 each fully paid up

Name of Shareholder	As at 31 March 2025		
	No of shares	% of Shares	% change during the year
Mark AB Capital Investments LLC	35,00,00,000	22%	-3%
Mark AB Welfare Trust	18,06,88,255	12%	10%

(e) Terms/rights attached to the shares

The Company has issued equity shares having a par value of ₹ 10 per share. All these shares have the same rights and preferences with respect to payment of dividend, repayment of capital and voting rights.

In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

The Company has only one class of share capital, i.e., equity shares having face value of ₹ 10 per share. Each holder of equity share is entitled to one vote per share.

(f) Preferential issue of equity shares during past five years:

There is no Preferential issue of Equity during the year ended March 31, 2021, March 31, 2022, March 31, 2024 & March 31, 2025.

Preferential issue of equity shares during the previous year (2022-23):

Particulars	2022-23
	No.shares
Mark AB Capital Investments LLC	35,00,00,000

- g)** a) During the year ended March 31, 2026, the company has allotted 35,00,00,000 equity shares of Rs 10 each, aggregating to Rs 35,000 Lakhs to eligible equity shareholders on right basis, after obtaining necessary approvals, in respect of which application money of Rs.17,500 lakhs has been received. The first and final call was due on November 07, 2025, in respect of which the Company has received Rs.14,994.88 lakhs. The rights issue committee and board of directors in their meeting held on November 12, 2025 has approved the conversion of 29,98,97,579 partly paid-up equity shares into fully paid-up equity shares of the Company.
- b) During the year ended March 31, 2026 the Rights Issue Committee and the Board of Directors in their meeting held on February 02, 2026 has approved the variation in objects of the Rights Issue as set out in the Letter of Offer dated May 22, 2025.
- h)** During the year ended March 31, 2026, the Company has converted 33,15,000, 37,68,000 and 4,19,000 Compulsorily Convertible Debentures (CCDs) issued to Assets Care and Reconstruction Enterprise Limited, Central Bank of India and Axis bank Limited respectively, into 1,24,01,796, 1,40,96,521 and 31,64,653 fully paid-up equity shares at a fair value of Rs.26.73, Rs.26.73 and Rs.13.24 per equity share. As a result the company has recognised securities premium of Rs 4,535.71 lakhs (Refer Note 23(i)).

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

23 Other equity

(A) Other equity	As at 31 March 2026	As at 31 March 2025
Securities premium reserve (Refer Note (i) below)	2,01,528.06	1,96,992.35
General reserve (Refer Note (ii) below)	561.93	561.93
Capital Reserve (Refer Note (iii) below)	12.92	12.92
Deficit in the Statement of Profit and Loss (Refer Note (iv) below)	(2,08,770.52)	(2,10,867.57)
Re-measurement gains on defined benefit plans (Net of Tax) (Refer Note (vii) below)	132.26	148.80
Investments FVTOCI Reserve on equity instruments (Refer Note (vi) below)	(13.13)	1.21
Share Application money pending allotment (Refer Note (v) below)	262.00	7,083.00
Total	(6,286.48)	(6,067.36)
(i) Securities premium reserve	As at 31 March 2026	As at 31 March 2025
Opening balance	1,96,992.35	1,92,376.97
Add : Securities premium credited on issue of shares (Refer note 22 (h))	4,535.71	4,615.38
Closing balance	2,01,528.06	1,96,992.35
(ii) General reserve	As at 31 March 2026	As at 31 March 2025
Opening balance	561.93	561.93
Additions/(Transfers)	-	-
Closing balance	561.93	561.93
(iii) Capital Reserve	As at 31 March 2026	As at 31 March 2025
Opening balance	12.92	12.92
Additions/(Transfers)	-	-
Closing balance	12.92	12.92
(iv) Deficit in the Statement of Profit and Loss	As at 31 March 2026	As at 31 March 2025
Opening balance	(2,10,867.57)	(2,13,382.14)
Add: Net Profit for the year	2,097.05	2,514.57
Closing balance	(2,08,770.52)	(2,10,867.57)

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(v) Share application money pending allotment	As at 31 March 2026	As at 31 March 2025
Opening balance	7,083.00	-
Additions/(Transfers)	(6,821.00)	7,083.00
Closing balance	262.00	7,083.00
(vi) Investments FVTOCI Reserve on equity instruments	As at 31 March 2026	As at 31 March 2025
Opening balance	1.21	33.60
-Fair valuation changes for the year	(14.34)	(32.39)
Closing balance	(13.13)	1.21
(vii) Re-measurement gain on post employment benefit obligation (net of tax)	As at 31 March 2026	As at 31 March 2025
Opening Balance	148.80	154.48
Additions	(16.54)	(5.68)
Closing Balance	132.26	148.80

Nature and Purpose of Reserves

Securities premium reserve

Securities premium reserve is used to record the premium on issue of shares. The reserve will be utilised in accordance with provisions of the Act.

General Reserve

The Company created a General Reserve in earlier years pursuant to the provisions of the Companies Act wherein certain percentage of profits were required to be transferred to General Reserve before declaring dividends. As per the Companies Act 2013, the requirement to transfer profits to General Reserve is not mandatory. General Reserve is a free reserve available to the Company.

Capital reserve

Capital reserve was created under the previous GAAP out of the profit earned from a specific transaction of capital nature. Capital reserve is not available for the distribution to the shareholders.

Investments FVTOCI Reserve on equity instruments

The Company has elected to recognise changes in the fair value of certain investments in equity securities in other comprehensive income. These changes are accumulated within FVTOCI reserve within equity. The Company transfers Amount from this reserve to retained earnings when the relevant equity securities are disposed off.

Re-measurement gain on post employment benefit obligation (net of tax)

Remeasurements of defined benefit liability / (asset) comprises actuarial gains and losses and return on plan assets (excluding interest income).

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

24 Borrowings – Non-current	As at 31 March 2026	As at 31 March 2025
<u>Secured – At Amortized Cost</u>		
From Banks		
Term Loans	474.70	1,078.45
Non Convertible debentures (NCD)	10,835.48	11,207.32
Compulsorily Convertible Debentures (CCD)	7,019.47	7,637.46
Car Loan	75.21	-
From Others		
Term Loans	1,021.23	755.18
Non Convertible debentures (NCD)	2,831.94	3,064.95
Compulsorily Convertible Debentures (CCD)	583.17	849.87
Unsecured Loan (Refer note 24.2 and 47)	2,595.05	2,096.56
Less: Current Maturities	(1,505.87)	(528.00)
Total	23,930.38	26,161.79

24.1 Terms of Repayment and Security details

S.No	31.03.2026	31.03.2025	Terms of Repayment	Rate of Interest per annum
Term Loans from Banks **	474.70	1,078.45	67 Structured Montkthly Repayment commencing from Sept 2021 to Mar 2027	9%
Non Convertible debentures (NCD) from Banks**	10,835.48	11,207.32	26 Structured Halfyearly repayment commencing from Oct 22 to Mar 35	0.10% to 8%pa with and average yield of 4% during the tenure of 14 years
Compulsorily Convertible Debentures (CCD)from Banks**	7,019.47	7,637.46	Fully Convertible on 31 st March 2035	0.10% to 8%pa with and average yield of 4% during the tenure of 14 years
Car Loan	75.21	-	84 Structured Monthly Repayment commencing from Dec 2025 to Nov 2032	9%
Term Loans from Others**	1,021.23	47.18	48 Structured Montthly Repayment commencing from April 2023 to Mar 2027	Nil Interest
Term Loans from Others**		660.00	4 Equal Half Yearly repayment commencing from September 2027 to March 2029	9%
Non Convertible debentures (NCD) from Others**	2,831.94	3,064.95	26 Structured Halfyearly repayment commencing from Oct 22 to Mar 35	0.10% to 8%pa with and average yield of 4% during the tenure of 14 years

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

S.No	31.03.2026	31.03.2025	Terms of Repayment	Rate of Interest per annum
Compulsorily Convertible Debentures (CCD) from Others**	583.17	849.87	Fully Convertible on 31 st March 2035	0.10% to 8%pa with and average yield of 4% during the tenure of 14 years
Unsecured Loan	2,595.05	2,096.56	Bullet repayment on 31 st Dec 2035. The loan carries interest rate at 0.10% p.a.payable half yearly from March 2023 till December 2035	0.10%
Total	25,436.25	26,641.79		

Security

- " (**) a) Primary – First Pari-Passu charge over the pooled Assets i.e., Movable & Immovable (both Fixed and Current) Assets of the Company with other Working Capital Lenders.
- b) Collateral (EM) – Equitable Mortgage of Land & Building admeasuring 0.96 Acres at Ambattur Industrial Estate, Korattur, Chennai on Pari-Passu basis
- c) Collateral (Pledge)– Pledge of 14,24,89,592 equity shares of SEPC Limited held by Mark AB Welfare Trust on Pari-Passu basis
- d) Collateral (CG) – Corporate Guarantee of Mark AB Capital Investment LLC, Dubai & Mark AB Investment India Pvt Ltd, New Delhi

24.2 During the year ended March 31, 2026, the Company has obtained unsecured loan from a related party amounting to Rs.737.73 Lakhs (March 31, 2025 Rs 325.00 lakhs) . The terms of repayment is bullet repayment of principal on 31-December-2035. The loan carries interest rate at 0.10% per annum payable half yearly from March 2025 till December 2035. The said loan has been recognised at amortised cost and the resultant gain on initial recognition amounting to Rs 427.03 lakhs (March 31, 2025 Rs 213.17 lakhs) is credited to other income in the statement of profit and loss under INDAS 109–Financial Instruments. (Also refer note 35).

24.3 The Company has not been declared a wilful defaulter by any bank or financial institution or any other lender during the current year.

24.4 The Company has utilised the funds as per the terms of the Borrowings.

24.5 The Company has defaulted in repayment of principle and interest in respect to the following loans

Nature of borrowing, incl debt securities	Name of lender	Amount not paid on due date (Rs in lakhs)	Whether principal or interest	No. of days delay or unpaid	Remarks , if any
Term loan	Central Bank Of India	44,52,649	Principal & Interest	30	The amounts have been remitted before March 31, 2026.
	ACRE	3,50,118	Interest	30	
	ARCIL	4,55,671		30	
	Aditya Birla	1,33,95,515	Principal & Interest	5	
	Aditya Birla	1,33,95,515		36	
Car loan	Bank Of Maharastra	1,36,480		10	

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

25 Other financial liabilities (at amortised cost)	As at 31 March 2026	As at 31 March 2025
Sundry Creditors- Retention	453.78	1,798.61
Total	453.78	1,798.61

Sundry Creditors - Retention

As on 31-03-2026

Particulars	Outstanding for following periods from due date of payments					Total
	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	-	-	-	-
(ii) Others	453.78	-	-	-	-	453.78
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues – Others	-	-	-	-	-	-
Total	453.78	-	-	-	-	453.78

As on 31-03-2025

Particulars	Outstanding for following periods from due date of payments					Total
	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	-	-	-	-
(ii) Others	1,798.61	-	-	-	-	1,798.61
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues – Others	-	-	-	-	-	-
Total	1,798.61	-	-	-	-	1,798.61

26 Long Term Provisions	As at 31 March 2026	As at 31 March 2025
Provision for gratuity (Refer Note 45)	439.91	388.95
Provision for Compensated Absences (Refer Note 45)	180.23	178.89
Total	620.14	567.84

27 Other non-current liabilities	As at 31 March 2026	As at 31 March 2025
Contract Liabilities		
Advance from Customers	2,174.36	3,204.84
Total	2,174.36	3,204.84

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

28 Short-term borrowings	As at 31 March 2026	As at 31 March 2025
Secured		
From bank		
- Cash Credit	5,506.20	6,523.34
- Working Capital Demand Loans	205.06	243.66
- Current Maturities	474.70	480.00
- Non Convertible debentures(NCD)	879.91	68.70
- Compulsorily Convertible Debentures(CCD)	539.30	-
From Financial Institutions		
- Current Maturities	1,021.23	48.00
- Current Maturities - Car Loan	9.94	-
- Non Convertible debentures(NCD)	229.97	18.78
- Compulsorily Convertible Debentures(CCD)	44.80	-
Unsecured		
From others	2,295.24	2,099.94
Total	11,206.35	9,482.42

- 28.1** a) Primary -First Paripassu charge over the Pooled Assets ie., all movable and immovable assets (both Fixed and Current) assets of the company with other Working Capital Lenders.
- b) Collateral(EM)- Equitable Mortgage of Land and Building admeasuring 0.96Acres at Ambattur Industrial Estate, Korattur, Chennai on Pari Passu basis.
- c) Collateral(Pledge) - Pledge of 14,24,89,592 Equity Shares of SEPC Limited held by MARK AB Welfare Trust on Pari- Passu basis
- d) Collateral(CG) - Corporate Guarantee of Mark AB Capital Investment LLC, Dubai & Mark AB Investment India Pvt Ltd, New Delhi.

28.2 The quarterly statements filed by the Company with the banks and financial institutions are in agreement with the books of accounts.

28.3 Name of lender	Nature of borrowing, incl debt securities	Amount not paid on due date(Rs in lakhs)	Whether principal or interest	No. of days delay or unpaid	Remarks , if any
Bank Of India		3,11,385	Interest	30	
Punjab National Bank		7,83,514		30	
Axis Bank		1,68,959		30	
Yes Bank	Cash Credit &	95,967		30	The amounts have been remitted before March 31, 2026.
Indian Bank	Working Capital	3,02,399		30	
Indusind	Demand Loan	2,31,719		30	
IDBI Bank Limited		8,03,259		30	
State Bank Of India		10,29,502		30	
Federal Bank Limited		2,29,250		30	

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

28.3 Name of lender	Nature of borrowing, incl debt securities	Amount not paid on due date (Rs in lakhs)	Whether principal or interest	No. of days delay or unpaid	Remarks, if any
DBS Bank		2,58,927		30	
ICICI Bank Limited		52,993		30	
Central Bank Of India		14,94,477		30	
Bank of Baroda		2,98,004		30	
Bank Of Maharashtra		2,28,461		30	
Union Bank		1,87,026		30	

28.4 The Company has utilised the funds as per the terms of the Borrowings. Also, the Company has not used funds raised on short term basis for long term purpose.

28.5 Rate of Interest- The interest rate is charged @ 9.00% p.a. w.e.f 1st October 2020

28.6 Net Debt Reconciliation

Particulars	As at 31 March 2026	As at 31 March 2025
Cash & Cash equivalents	2,600.14	717.91
Non Current Borrowings	(23,930.38)	(26,161.79)
Current Borrowings	(11,206.35)	(9,482.42)
Net Debt	(32,536.59)	(34,926.30)

Particulars	Cash & Cash equivalents	Non Current Borrowings	Current Borrowings	Total
Net Debt as on 1st April, 2024	1,817.33	(29,840.24)	(15,373.66)	(43,396.57)
Cash Flows	(1,099.42)	-	-	(1,099.42)
Proceeds from availments	-	(325.24)	-	(325.24)
Repayments	-	573.25	5,891.24	6,464.49
Gain on restructuring/ fair value	-	213.17	-	213.17
Interest paid/ accrued	-	3,217.27	-	3,217.27
Net Debt as on 1st April, 2025	717.91	(26,161.79)	(9,482.42)	(34,926.30)
Cash Flows	1,882.23	-	-	1,882.23
Proceeds from availments	-	(737.73)	-	(737.73)
Repayments	-	1,604.85	860.44	2,465.29
Conersion of CCD to equity	-	681.00	-	681.00
Gain on restructuring/ fair value	-	427.03	-	427.03
Exceptional items - Loss on Extinguishment of Liability	-	(109.06)	-	(109.06)
Interest paid/accrued	-	(2,219.05)	-	(2,219.05)
Reclassification	-	2,584.37	(2,584.37)	-
Net Debt as on 31st March, 2026	2,600.14	(23,930.38)	(11,206.35)	(32,536.59)

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

28 Trade payables	As at 31 March 2026	As at 31 March 2025
Acceptances	5,925.61	9,185.06
Trade Payables	38,975.02	25,197.85
Total	44,900.63	34,382.91

29.1 The average credit period ranges from 30 days to 90 days, depending on the nature of the item or work. The work orders include element of retention, which would be payable on completion of a milestone, completion of the contract or after a specified period from completion of the work. The terms also would include back to back arrangement wherein, certain amounts are payable on realisation of corresponding amounts by the company from the customer. No interest is payable for delay in payments, unless otherwise specifically agreed in the order or as required by a legislation, like Micro, Small and Medium Enterprises Development Act ("MSMED Act"). The company has a well defined process for ensuring regular payments to the vendors.

29.2 Based on the information available with the Company, there are no outstanding dues and payments made to any supplier of goods and services beyond the specified period under Micro, Small and Medium Enterprises Development Act, 2006 [MSMED Act]. There is no interest payable or paid to any suppliers under the said Act.

Particulars	As at 31 March 2026	As at 31 March 2025
(a) Amount remaining unpaid to any supplier at the end of each accounting year:Principal & Interest	-	-
(b) The amount of interest paid by the buyer in terms of section 16 of the MSMED Act, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
(c) The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act.	-	-
(d) The amount of interest accrued and remaining unpaid at the end of each accounting year.	-	-
(e) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the MSMED Act.	-	-

29A Ageing Trade payable ageing

As on 31-03-2026

Particulars	Outstanding for following periods from due date of payments					
	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-	-
(ii) Others	19,692.93	14,230.06	10,247.53	256.68	473.43	44,900.63
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues – Others	-	-	-	-	-	-
Total	19,692.93	14,230.06	10,247.53	256.68	473.43	44,900.63

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

As on 31-03-2025

Particulars	Outstanding for following periods from due date of payments					
	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-	-
(ii) Others	12,937.26	17,994.93	1,352.97	953.26	1,144.49	34,382.91
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
Total	12,937.26	17,994.93	1,352.97	953.26	1,144.49	34,382.91
30 Other financial liabilities (at amortised cost)				As at 31 March 2026	As at 31 March 2025	
Other payables*				91.00	869.84	
Total				91.00	869.84	
31 Other current liabilities				As at 31 March 2026	As at 31 March 2025	
Statutory dues payable				234.09	97.99	
Advance Billing				262.79	171.44	
Total				496.88	269.43	
32 Contract Liabilities				As at 31 March 2026	As at 31 March 2025	
Advance from customers				5,720.62	3,969.93	
Total				5,720.62	3,969.93	
33 Short Term Provisions				As at 31 March 2026	As at 31 March 2025	
Provision for gratuity (Refer Note 44)				82.67	97.17	
Provision for Compensated Absences (Refer Note 44)				39.68	38.66	
Total				122.35	135.84	
				Year Ended		
34 Revenue from operations				2025-26	2024-25	
Revenue from Engineering and Construction Contracts				54,775.04	59,765.33	
Total				54,775.04	59,765.33	

34.1 Unsatisfied performance obligation: Management expects that the transaction price allocated to partially or fully unsatisfied performance obligation of ₹ 10,31,640 lakhs (Order book value) (March 31, 2025: ₹ 65,321 Lakhs) will be recognised as revenue over the project life cycle.

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Trade Receivables	Contract Assets (unbilled work-in-progress)	Contract Liabilities (due to customers)	Net Contract Balances
Balance as at March 31, 2024	39483.65	1,02,276.27	8,833.43	1,32,926.49
Net increase/ (decrease)	9,204.60	15,759.31	(1,658.66)	26,622.57
Balance as at March 31, 2025	48,688.25	1,18,035.58	7,174.77	1,59,549.06
Net increase/ (decrease)	6,349.29	37,353.14	720.21	42,982.22
Balance as at March 31, 2026	55,037.54	1,55,388.72	7,894.98	2,02,531.28

34.2 (a) Increase in contract assets is primarily due to lesser certification of progress bills as compared to revenue for the year. Further, contract liability has increased due to increase in advance received from customer during the year.

34.3 The total revenue recognised under Ind AS 115 during the year is recognised over a period of time.

34.4 Details for revenue from major customers :

Name of the customer	2025-26	2024-25
Customer 1	28%	19%
Customer 2	16%	17%
Customer 3	11%	14%

34.5 There are no reconciliation items between revenue from contracts with customers and revenue recognised with contract price.

34.6 Cost to obtain or fulfil the contract:

- Amount of amortisation recognised in Statement of Profit and Loss during the year : Nil
- Amount recognised as contract assets as at 31st March 2026 : Nil

35 Other income	2025-26	2024-25
Interest income		
- Margin Money deposits	247.31	268.60
- Income tax refund	80.20	14.82
Gain on initial recognition of unsecured loan	427.03	213.17
Liabilities no longer required written back	2,249.84	3,349.82
Provision no longer required written back	13.51	745.65
Miscellaneous income	116.16	244.27
Total	3,134.05	4,836.34

36 Erection, Construction & Operation Expenses	2025-26	2024-25
Cost of Materials and Labour*	40,572.13	45,643.88
Other Contract Related Costs	1,433.17	1,613.11
Total	42,005.30	47,256.99

* includes Provision for expected credit loss on Contract Asset amounting to Rs 100 lakhs (for FY 2024-25 Rs 1,184,48 Lakhs)

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

37 Employee benefits expense	2025-26	2024-25
Salaries,wages,bonus and other allowances	2,527.88	2,899.42
Contribution to Provident and Other funds	183.08	214.15
Contribution to Gratuity	134.22	66.99
Staff welfare expenses	54.77	90.71
Total	2,899.95	3,271.27
38 Finance costs	2025-26	2024-25
Interest on Cash Credits	722.53	892.08
Interest on Term Loans	235.11	172.67
Interest on CCD, NCD	96.98	28.35
Interest - Others	790.43	886.37
Interest on financial liabilities measured at Effective interest rates (INDAS)	2,219.04	2,476.48
Interest on Lease Liabilities	11.53	21.87
Total	4,075.62	4,477.82
39 Depreciation and amortization expense	2025-26	2024-25
Depreciation on Property, Plant and Equipment	404.99	423.96
Amortization of Intangible Assets	4.04	4.04
Amortization of Right to use assets	78.59	80.78
Total	487.62	508.78
40 Other expenses	2025-26	2024-25
Electricity and water	31.77	260.35
Rates and taxes	53.73	173.19
Rent	91.22	62.82
Repairs and Maintenance:		
Building	21.73	22.43
Plant and Machinery, Equipments	40.01	72.85
Others	10.53	15.45
Auditors' Remuneration	40.28	57.85
Bank Charges, Letter of Credit / Guarantee charges	1,212.54	1,363.52
Travel and conveyance	286.91	450.25
Insurance premium	73.86	98.55
Printing & Stationery	27.91	29.31
Communication, broadband and internet expenses	15.49	22.98
Sitting Fees	14.40	10.55
Consultancy charges	1,787.27	856.44
Legal Expenses	242.42	265.49
Advertisement	83.68	26.80
Provision for expected credit loss on trade receivables	1,125.95	-

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

40 Other expenses	2025-26	2024-25
Bad Debts	122.11	-
Donation	0.11	0.08
Others	89.05	360.16
Total	5,370.97	4,149.06

40.1 The following is the break-up of Auditors remuneration (exclusive of GST)

As auditor:	2025-26	2024-25
Statutory audit	30.50	30.50
Limited Review	7.50	7.50
Certifications	-	17.60
Reimbursement of expenses	2.28	2.25
Total	40.28	57.85

40.2 Corporate Social Responsibility

In view of absence of Profit as per the computation of Section 198 of the Companies Act 2013, Company is not required to spend towards CSR Activity as per Section 135 of Companies Act, 2013.

41 Exceptional Items-(income)/ expense	2025-26	2024-25
Loss on extinguishment of liability	109.06	1,389.25
Total	109.06	1,389.25

41.1 Exceptional items for the year ended March 31, 2026 and March 31, 2025 of Rs 109.06 lakhs and Rs 1,389.25 lakhs respectively, represents loss on extinguishment of financial liability upon conversion of Compulsorily convertible debentures (CCDs) into equity. On 28.06.2022 consequent to the approval of Resolution Plan under RBI Circular dt.07-06-2019 on Prudential Framework for Resolution of Stressed Assets, CCDs were issued upon conversion of partial debt. The CCDs were converted into equity shares based on the option exercised by the CCD holders and approved by the Board of Directors on 28.11.2024, 28.11.2024, 14.11.2025 and 06.01.2026 for Assets Care and Reconstruction Enterprise Limited, Central Bank of India, Axis bank and Theta Management consultancy respectively. These equity shares are issued to Assets Care and Reconstruction Enterprise Limited, Central Bank of India Axis bank Limited and Theta Management at price of Rs 26.73, Rs.26.73, Rs.13.24 and Rs 11.96 per share respectively, which is determined based on the minimum price of equity shares being higher of:

- the volume weighted average price of the related equity shares quoted on the recognised stock exchange during the ninety trading days preceding the relevant date; and
- the volume weighted average prices of the related equity shares quoted on a recognised stock exchange during the ten trading days preceding the relevant date.

Approval from stock exchanges are awaited for listing and trading of the equity shares issued to Theta Management consultancy.

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

42 Income Tax

(A) Components of Deferred Tax Assets and Liabilities recognised in Balance Sheet:

March 31, 2026

Particulars	Balance as at April 1, 2025	Recognized in profit or loss during 2025-26	Recognized in OCI during 2025-26	Balance as at March 31, 2026
Deferred tax assets				
Expenditure allowed on payment basis for Income tax purpose	245.89	13.56	-	259.45
Impairment loss on Financial Assets and Contract Assets	7,587.20	423.92	-	8,011.12
Deferred tax asset on account of unabsorbed losses and depreciation allowance (Refer Note- 43 (B))	31,717.38	(1,360.71)	-	30,356.67
	39,550.47	(923.23)	-	38,627.24
Deferred tax liabilities				
On Property, Plant and Equipment	260.85	(59.71)	-	201.14
On Others	-	-	-	-
	260.85	(59.71)	-	201.14
Deferred tax asset, net	39,289.62	(863.52)	-	38,426.10

(B) The Company has business losses which are allowed to be carried forward and set off against available future taxable profits under the Income Tax Act, 1961, in respect of which the Company has created Deferred Tax Assets ("DTA"). The Company has recognised DTA on the carry forward unabsorbed business losses to the extent of Rs.80,665.52 lakhs (March 31, 2025: Rs.84,559.48 lakhs) out of the total carry forward unabsorbed business losses of Rs.87,285.97 lakhs that was available as at March 31, 2026 (March 31, 2025- Rs.92,648.02 lakhs). The DTA amount recognised by the Company on these carry forward unabsorbed business losses amounts to Rs.28,187.76 lakhs as at March 31, 2026 (March 31, 2025- Rs. 29,548.46 lakhs). Considering the potential order book as on date, the current projects in the pipeline and a positive future outlook for the Company, the management of the Company is confident of generating sufficient taxable profits in the future and adjust them against these unabsorbed business losses, and accordingly, the DTA as on March 31, 2026, can be utilised before the expiry of the period for which this benefit is available.

The auditors have qualified this matter in their report for the quarter and year ended March 31, 2026.

(C) **March 31, 2025**

Particulars	Balance as at April 1, 2024	Recognized in profit or loss during 2024-25	Recognized in OCI during 2024-25	Balance as at March 31, 2025
Deferred tax assets				
Expenditure allowed on payment basis for Income tax purpose	275.38	(29.49)	-	245.89

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Balance as at April 1, 2024	Recognized in profit or loss during 2024-25	Recognized in OCI during 2024-25	Balance as at March 31, 2025
Impairment loss on Financial Assets and Contract Assets	7,411.78	175.42	-	7,587.20
Deferred tax asset on account of unabsorbed losses and depreciation allowance (Refer Note- 44 (B)(b))	33,039.82	(1,322.44)	-	31,717.38
	40,726.98	(1,176.51)	-	39,550.47
Deferred tax liabilities				
On Property, Plant and Equipment	403.43	(142.58)	-	260.85
On Others	-			
	403.43	(142.58)	-	260.85
Deferred tax asset, net	40,323.55	(1,033.93)	-	39,289.62

(D) The Company has business losses which are allowed to be carried forward and set off against available future taxable profits under the Income Tax Act, 1961, in respect of which the Company has created Deferred Tax Assets ("DTA"). The Company has recognised DTA on the carry forward unabsorbed business losses to the extent of Rs.84559.48 lakhs (March 31, 2024: Rs.88,343.94 lakhs) out of the total carry forward unabsorbed business losses of Rs.92,648.02 lakhs that was available as at March 31, 2025 (March 31, 2024- Rs.1,04,486.51 lakhs). The DTA amount recognised by the Company on these carry forward unabsorbed business losses amounts to Rs.29,548.46 lakhs as at March 31, 2025 (March 31, 2024- Rs. 30,870.91 lakhs). Considering the potential order book as on date, the current projects in the pipeline and a positive future outlook for the Company, the management of the Company is confident of generating sufficient taxable profits in the future and adjust them against these unabsorbed business losses, and accordingly, the DTA as on March 31, 2025, can be utilised before the expiry of the period for which this benefit is available.

The auditors have qualified this matter in their report for the quarter and year ended March 31, 2025.

(E) Components of Tax	2025-26	2024-25
Current Tax	-	-
Deferred Tax	863.52	1,033.93
Total	863.52	1,033.93
(F) Reconciliation of tax charge	2025-26	2024-25
(a) Profit/(Loss) before tax	2,960.57	3,548.50
(b) Corporate Tax Rate as per Income Tax Act, 1961	34.94%	34.94%
(c) Tax on Accounting Profit/(loss)	(c) = (a) * (b)	1,034.54
(d) Tax adjustments	2025-26	2024-25
(i) Tax on Non-deductible expenses for tax purpose	368.95	493.10
(ii) Tax on income not considered for tax purpose	(162.13)	(38.25)
(iii) Tax effect on expiry of carry forward losses		
(iv) Tax effect of various other items	(35.80)	(248.79)

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(d) Tax adjustments	2025-26	2024-25
Total effect of Tax Adjustments	171.02	206.06
(e) Tax expenses recognised during the year (e) = (d) - (c)	863.52	1,033.93

(G) There is no provision for tax in view of the brought forward losses/unabsorbed depreciation relating to earlier years, available for set off, while computing income, both under the provisions of 115 JB and those other than section 115 JB of the Income Tax act 1961.

(H) Unrecognised deductible temporary differences, unused tax losses

Particulars	2025-26	2024-25
- Unused tax losses	6,620.45	8,088.54
Total	6,620.45	8,088.54

1 Expiry period	Unused Tax Loss (Rs. Lakhs)
2026-27 to 2030-31	6,620.45

2 The Company has business loss which are allowed to be carried forward and set off against the available future taxable income under Income Tax Act, 1961. No Deferred Tax asset has been recognised on this considering no reasonable certainty.

43 Basic and Diluted Earnings Per Share (EPS) computed in accordance with Indian Accounting Standard (Ind AS) 33 "Earnings Per Share":

Particulars		Year ended 31st March 2026	Year ended 31st March 2025
Basic EPS			
Profit after Tax as per Accounts (₹ lakhs)	A	2,097.05	2,514.57
Weighted Average Number of Equity Shares Outstanding	B	1,80,89,73,860	1,52,46,11,000
Basic EPS (₹)	A/B	0.12	0.16
Diluted EPS			
Profit after Tax as per Accounts (₹ lakhs)		2,097.05	2,514.57
Add: Interest cost on CCD		792.13	1,128.44
Profit after Tax as per Accounts (₹ lakhs) for diluted EPS	A	2,889.18	3,643.01
Weighted Average Number of Equity Shares Outstanding		1,80,89,73,860	1,52,46,11,000
Weighted Average Number of shares upon conversion of CCD		99,98,000	1,04,16,000
Weighted Average Number of Equity Shares Outstanding for Diluted EPS	B	1,81,89,71,860	1,53,50,27,000
Diluted EPS* (₹)	A/B*	0.12	0.16

*Since the earnings per share computation based on diluted weighted average number of shares is antidilutive, the basic and diluted earnings per share is the same.

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

44 Disclosures pursuant to EPC Contracts:

S. No	Particulars	Year ended 31 st March 2026	Year ended 31 st March 2025
1	Contract revenue recognised for the financial year	54,775.04	59,765.33
2	Advances received for contracts in progress	7,894.98	7,174.77
3	Retention amount by customers for contracts in progress	28,948.70	29,173.18
4	Gross amount due from customers for contract work (Asset)	1,55,388.72	1,18,035.58
5	Gross amount due to customers for contract work (Liability)	262.79	171.44

45 Disclosure pursuant to Ind AS 19 "Employee Benefits"

(A) Defined Contribution Plans

During the year, the Company has recognized the following amounts in the Statement of Profit and Loss	2025-26	2024-25
Employers' Contribution to Provident Fund and Employee State Insurance (Refer note 37)	183.08	214.15

(B) Defined benefit plans (Unfunded)

Risks associated with plan provisions

Valuations are based on certain assumptions, which are dynamic in nature and vary over time. As such Company is exposed to various risks as follows:

Investment Risk	The probability or likelihood of occurrence of losses relative to the expected return on any particular investment.
Interest risk	The plan exposes the Company to the risk of fall in interest rates. A fall in interest rates will result in an increase in the ultimate cost of providing the above benefit and will thus result in an increase in the value of the liability.
Salary Escalation Risk	The present value of the defined benefit plan is calculated with the assumption of salary increase rate of plan participants in future. Deviation in the rate of increase of salary in future for plan participants from the rate of increase in salary used to determine the present value of obligation will have a bearing on the plan's liability.
Demographic Risk	The Company has used certain mortality and attrition assumptions in valuation of the liability. The Group is exposed to the risk of actual experience turning out to be worse compared to the assumption.

In respect of the plan in India, the most recent actuarial valuation of the present value of the defined benefit obligation were carried out as at March 31, 2025 by Ms.V Subbulakshmi, Fellow of the Institute of Actuaries of India. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the projected unit credit method.

No other post-retirement benefits are provided to these employees.

i) Actuarial assumptions	2025-26	2024-25
Discount rate (per annum)	7.36%	6.60%
Rate of increase in Salary	5%	5%
Expected average remaining working lives of employees (years)	8.87	12.52
Attrition rate	3.00%	3.00%

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

ii) Changes in the present value of defined benefit obligation

	Gratuity		Long Term Compensated Absences	
	2025-26	2024-25	2025-26	2024-25
Present value of obligation at the beginning of the year	486.12	461.10	217.55	327.02
Interest cost	27.50	31.52	13.01	22.57
Past service cost	89.82		16.39	
Current service cost	41.48	35.46	7.95	8.05
Curtailments				
Settlements				
Benefits paid	(138.88)	(47.64)	(40.75)	(27.92)
Actuarial loss / (gain) on obligations	16.54	5.68	5.76	(112.17)
Present value of obligation at the end of the year*	522.58	486.12	219.91	217.55

*Included in provision for employee benefits (Refer notes 25 and 32)

iii) Expense recognized in the Statement of Profit and Loss

	Gratuity		Long Term Compensated Absences	
	2025-26	2024-25	2025-26	2024-25
Current service cost	41.48	35.46	7.95	8.05
Past service cost	89.82			
Interest cost	27.50	31.52	13.01	22.57
Expected return on plan assets				
Actuarial loss / (gain) on obligations	16.54	5.68	5.76	(112.17)
Settlements				
Curtailments				
Total expenses / (income) recognized in the Statement Profit and Loss	158.80	66.98	26.72	(81.55)
Total expenses / (income) recognized in OCI	16.54	5.68		

iv) Assets and liabilities recognized in the Balance Sheet:

	Gratuity		Long Term Compensated Absences	
	2025-26	2024-25	2025-26	2024-25
Present value of unfunded obligation as at the end of the year	(522.58)	(486.12)	(219.91)	(217.55)
Unrecognized actuarial (gains)/losses	-	-	-	-
Unfunded net liability recognized in Balance Sheet*	(522.58)	(486.12)	(219.91)	(217.55)

*Included in provision for employee benefits (Refer notes 26 and 33)

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

v) A quantitative sensitivity analysis for significant assumption as at 31 March 2025 is as shown below:

Impact on defined benefit obligation	2025-26	2024-25
Discount rate		
0.5% increase	-3.30%	-3.07%
0.5% decrease	3.76%	3.50%
Rate of increase in salary		
0.5% increase	3.30%	3.09%
0.5% decrease	-3.03%	-2.82%

vi) Maturity profile of defined benefit obligation Period	2025-26	2024-25
By the end of the First Year	82.67	78.80
Between Year 1 and Year 2	46.01	32.64
Between Year 2 and Year 3	59.69	39.06
Between Year 3 and Year 4	51.14	30.67
Between Year 4 and Year 5	47.59	11.72
Between Year 5 and Year 10	723.17	293.00

46 Disclosure in respect of leases pursuant to Indian Accounting Standard (Ind AS) 116, "Leases"

(A) Finance leases where Company is a lessee:

The following is the summary of practical expedients elected on application:

- Used a single discount rate to a portfolio of leases with reasonably similar characteristics
- Applied the short-term leases exemptions to leases with lease term that ends within 12 months of the date of initial application
- Excluded the initial direct costs from the measurement of the right-of-use asset at the date of initial application

The Company has lease contracts for its head office building and furniture and fixtures. lessee is restricted from assigning and subleasing the leased assets. The Company applies the "short term Lease" and "lease of Low value assets" recognition exemptions for these leases.

The effective interest rate for lease liabilities is 9%.

Maturity analysis of lease liabilities

Particulars	31 st March 2026	31 st March 2025
Within one year	192.72	62.40
After one year but not more than five years	20.29	180.29
More than five years	-	-

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Amounts recognised in the Statement of Profit and Loss:

Particulars	As at 31 March 2026	As at 31 March 2025
Amortization expense of right-of-use assets	78.59	80.78
Interest expense on lease liabilities	11.53	21.87
Expense relating to short-term leases (included in other expenses)	91.22	62.82
Total amount recognised in statement profit or loss	181.34	165.47

Amounts recognised in statement of Cash Flows:

Particulars	As at 31 March 2026	As at 31 March 2025
Total Cash outflow for leases	–	103.03

47 Disclosure of Related Parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures"

(A) List of related parties over which control exist and status of transactions entered during the year:

S No	Name of the Company	Nature of Relationship
1	Mark AB Capital Investment LLC	Entities exercising significant influence over the Company
2	SEPC FZE, Sharjah	Wholly Owned Subsidiary (WOS)
3	Shriram EPC Arkan LLC	Step down Subsidiary of WOS
4	Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	Subsidiary of Entities exercising significant influence over the Company

(B) Names of joint operations with whom transactions were carried out during the year:

- 1 Shriram EPC Eurotech Environmental Pvt Ltd – JV
- 2 SEPC DRS ITPL JV
- 3 SEPC Furlong JV
- 4 Mokul Shriram EPC JV

(C) Names of the Key Management Personnel

(i) Chairman & Managing Director

- 1 Mr. Abdulla Mohammad Ibrahim Hassan Abdulla- Chairman
- 2 Venkatramani Jaiganesh- Managing Director – (with effect from 14-08-2025)
- 3 N K Suryanarayanan- Managing Director (upto 23.09.2025)

(ii) Independent Directors

Dr. Ravichandran Rajagopalan
Dr. Arun Kumar Gopalaswamy
Mr. Rajesh Kumar Bansal
Ms. S Gayathri

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(iii) Chief Financial Officer, Company Secretary and Compliance Officer

R S Chandrasekharan – Chief Financial Officer

T Sriraman – Company Secretary

(iv) Names of the Companies in Which Directors are interested with whom transactions were carried out during the year

Valiance Engineers Private Limited

Avenir International Engineers and Consultants Private Limited

AB Capital Private Limited

(D) Details of transactions with related party in the ordinary course of business for the year ended:

	2025-26	2024-25
(i) Sale of goods/ Contract Revenue & Services		
Joint Operations		
(a) Shriram EPC Eurotech Environmental Pvt Ltd – JV	19.46	128.74
(b) SEPC DRS ITPL JV	40.90	428.82
(c) SEPC Furlong JV	4,667.98	-
(ii) Purchase of goods/ services		
Companies in which Directors are interested		
a) Valiance Engineers Private Limited	3,348.00	
b) Avenir International Engineers and Consultants Private Limited	248.54	
(iii) Inter Corporate Borrowing received		
Subsidiary of Entities exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	737.73	325.00
Companies in which Directors are interested		
b) Valiance Engineers Private Limited	730.80	
(iv) Inter Corporate Borrowing repaid		
Companies in which Directors are interested		
b) Valiance Engineers Private Limited	763.92	
(v) Lease rentals paid		
Subsidiary of Entities exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	92.67	
(vi) Interest paid		
Subsidiary of Entities exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	4.90	
Companies in which Directors are interested		
b) Valiance Engineers Private Limited	30.80	

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

	2025-26	2024-25
(vii) Compensation paid to Key Management Personnel	213.66	215.36
Interest on loan to key management personnel	4.14	4.14
Sitting fees paid to Independent & Non executive Directors	14.40	10.55

Does not include post-employment benefit based on actuarial valuation as this is done for the Company as a whole.

All transactions with related parties are conducted at arms's length price under normal terms of business and all amounts outstanding are unsecured and will be settled in cash.

(E) Amount due (to)/from related party as on:

1) Long Term Borrowing		
Subsidiary of Entities exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	5,962.73	5,225.00
2) Trade Payable		
Companies in which Directors are interested		
Avenir International Engineers and Consultants Private Limited	81.00	-
Valiance Engineers Private Limited	106.45	-
3 Trade Receivable		
Wholly Owned Subsidiary		
SEPC FZE, Sharjah	1,532.97	1,532.97
Joint Operations		
Mokul Shriram EPC JV	1,667.51	1,669.01
4) Other Current Assets		
Advance to suppliers		
Companies in which Directors are interested		
Valiance Engineers Private Limited	112.30	-
Loans to Key Management Personnel	35.00	35.00

Refer Note 9 for closing balance of investments in subsidiary

48 Disclosure pursuant to Ind AS 1 "Presentation of Financial Statements

(A) Maturity profile of Financial Assets

	As at March 31, 2026			As at March 31, 2025		
	Within twelve months	After twelve months	Total	Within twelve months	After twelve months	Total
Investments - Note 9	138.36	55.34	193.70	-	69.68	69.68
Loans - Note 10	-	696.17	696.17	-	696.17	696.17
Trade Receivables - Note 11 & 16	27,867.53	27,170.01	55,037.55	29,454.49	19,233.76	48,688.25
Other Financial Assets - Note 12 & 19	2,570.41	1,277.55	3,847.96	185.95	1,396.59	1,582.54

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(B) Maturity profile of Financial Liabilities

	As at March 31, 2026			As at March 31, 2025		
	Within twelve months	After twelve months	Total	Within twelve months	After twelve months	Total
Lease Liabilities – Note 6B	192.72	20.29	213.01	62.40	137.13	199.53
Borrowing – Note 24 & 28	11,206.35	23,930.38	35,136.73	9,482.42	26,161.79	35,644.21
Acceptances – Note 29	5,925.61	-	5,925.61	9,185.06	-	9,185.06
Trade and Other Payables – Note 29	38,975.02		38,975.02	25,197.85	-	25,197.85
Other Financial Liabilities – Note 25 & 30	91.00	453.78	544.78	869.84	1,798.61	2,668.45

49 Segment reporting

The Company's Chief Operating Decision maker (CODm) reviews business operations as a single segment i.e. Engineering ,Procurement and Construction (EPC) which falls within single reportable segment. Accordingly, there are no additional disclosure to be furnished in accordance with the requirements of the Ind AS 108 – Operating Segments with respect to single reportable segment. Further, the Company majorly operates in India, hence it does not have any revenue and non-current operating assets located outside india.

50 Expenditure in Foreign Currency

Particulars	31-Mar-26	31-Mar-25
Professional & Consultancy Fees	3.65	7.52
Erection ,Construction & Operation Expenses	364.80	185.86
Travelling & Conveyance	7.01	11.33
Others	0.56	3.41
Total	376.02	208.12

51 Fair Value Measurement

The following table presents fair value hierarchy of assets and liabilities measured at fair value on a recurring basis:

31-Mar-26

Particulars	Note	Carrying Amount				Fair Value				
		Financial Assets at amortised cost	Mandatorily at FVTPL	Other Financial liabilities at amortised cost	Investments at Fair Value thorough Other comprehensive income	Total carrying value	Level 1	Level 2	Level 3	Total
Assets										
Financial Assets Measured at Fair Value										
Investments	9 & 9A		138.36	-	31.08	169.44	169.44	-	-	169.44
Financial Assets not Measured at Fair Value*						-				

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Note	Carrying Amount				Fair Value				
		Financial Assets at amortised cost	Mandatorily at FVTPL	Other Financial liabilities at amortised cost	Investments at Fair Value thorough Other comprehensive income	Total carrying value	Level 1	Level 2	Level 3	Total
Investments	9 & 9A	24.26	-	-		24.26	-	-	-	-
Loans	10	696.17	-	-		696.17	-	-	-	-
Trade Receivables	11 & 17	55,037.54	-	-		55,037.54	-	-	-	-
Cash and Cash Equivalents	18	2,600.14	-	-		2,600.14	-	-	-	-
Other Bank balances	19	4,848.59	-	-		4,848.59	-	-	-	-
Other financial assets	12 & 20	3,847.96	-	-		3,847.96	-	-	-	-
Total		67,054.66	138.36	-	31.08	67,224.10	169.44	-	-	169.44
Liabilities										
Financial Liabilities not Measured at Fair Value*										
Lease Liability	6B	-	-	213.01		213.01	-	-	-	-
Non Current Borrowings	24	-	-	23,930.38		23,930.38	-	-	-	-
Current Borrowings	28	-	-	11,206.35		11,206.35	-	-	-	-
Trade payables	29	-	-	44,900.63		44,900.63	-	-	-	-
Other financial liabilities	25 & 30	-	-	544.78		544.78	-	-	-	-
Total		-	-	80,795.15		80,795.15	-	-	-	

31-Mar-25

Particulars	Note	Carrying Amount					Fair Value			
		Financial Assets at amortised cost	Mandatorily at FVTPL	Other Financial liabilities at amortised cost	Investments at Fair Value through Other comprehensive income	Total carrying value	Level 1	Level 2	Level 3	Total
Assets										
Financial Assets Measured at Fair Value										
Investments	9 & 9A	-	-	-	45.42	45.42	45.42	-	-	45.42
Financial Assets not Measured at Fair Value*						-				
Investments	9 & 9A	24.26	-	-		24.26	-	-	-	-
Loans	10	696.17	-	-		696.17	-	-	-	-
Trade Receivables	11 & 17	48,688.25	-	-		48,688.25	-	-	-	-

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Note	Carrying Amount				Fair Value				
		Financial Assets at amortised cost	Mandatorily at FVTPL	Other Financial liabilities at amortised cost	Investments at Fair Value thorough Other comprehensive income	Total carrying value	Level 1	Level 2	Level 3	Total
Cash and Cash Equivalents	18	717.91	-	-		717.91	-	-	-	-
Other Bank balances	19	4,190.26	-	-		4,190.26	-	-	-	-
Other financial assets	12 & 20	1,582.54	-	-		1,582.54	-	-	-	-
Total		55,899.40	-	-	45.42	55,944.82	45.42	-	-	45.42
Liabilities										
Financial Liabilities not measured at fair value*										
Lease Liability	6B	-	-	199.53		199.53	-	-	-	-
Non Current Borrowings	24	-	-	26,161.79		26,161.79	-	-	-	-
Current Borrowings	28	-	-	9,482.42		9,482.42	-	-	-	-
Trade payables	29	-	-	34,382.91		34,382.91	-	-	-	-
Other financial liabilities	25 & 30	-	-	2,668.45		2,668.45	-	-	-	-
Total		-	-	72,695.57		72,695.57	-	-	-	

* The company has not disclosed the fair value for Financial instruments mentioned above because their carrying amounts are a reasonable approximation of fair value.

52 Financial risk management objectives and policies

The Company is exposed to various financial risks. These risks are categorized into market risk, credit risk and liquidity risk. The Company's risk management is coordinated by the Board of Directors and focuses on securing long term and short term cash flows. The Company does not engage in trading of financial assets for speculative purposes.

(A) Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial instruments affected by market risk include borrowings and financial instruments.

(i) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's outstanding debt in local currency is on fixed rate basis and hence not subject to interest rate risk.

(ii) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's operating activities (when revenue or expense is denominated in a different currency from the Company's functional currency).

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

The net exposure to foreign currency in respect of recognized financial assets, recognized financial liabilities and derivatives is as follows:

- Forward exchange contracts entered into by the Company and outstanding as on March 31, 2026 - Nil
(March 31, 2025- Nil)
- Foreign Currency exposure

Particulars	31-Mar-26		
	Currency	Amount in Foreign Currency (In Lakhs)	In ₹ lakhs
Bank Balances	IQD	2.43	0.15
	USD	0.10	9.59
	TZS	1.30	0.05
Trade Payables (including Payables on purchase of fixed assets)	USD	0.64	60.37
Trade and Other Receivables	USD	22.35	2,119.75

Particulars	31-Mar-25		
	Currency	Amount in Foreign Currency (In Lakhs)	In ₹ lakhs
Bank Balances	IQD	2.43	0.15
	USD	1.73	147.84
	TZS	7.04	0.23
Trade Payables (including Payables on purchase of fixed assets)	USD	3.32	284.34
Advance To Supplier	USD	0.28	23.51
Trade and Other Receivables	USD	25.79	2,204.05
	TZS	1.34	0.04

Foreign currency sensitivity analysis:

Movement in the functional currencies of the various operations of the Company against major foreign currencies may impact the Company's revenues from its operations. Any weakening of the functional currency may impact the Company's import payments and cost of borrowings.

The foreign exchange rate sensitivity is calculated for each currency by aggregation of the net foreign exchange rate exposure of a currency and a parallel foreign exchange rates shift in the foreign exchange rates of each currency by 2%, which represents Management's assessment of the reasonably possible change in foreign exchange rates.

The sensitivity of profit or loss to changes in the exchange rates arises mainly from foreign currency denominated financial instruments. The following table details the Company's sensitivity movement in the increase / decrease in foreign currencies exposures (net):

USD Impact

Particulars	March 31, 2026
Profit or Loss	41.38
Equity	41.38

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

IQD Impact

Particulars	March 31, 2026
Profit or Loss	0.003
Equity	0.003

TZS Impact

Particulars	March 31, 2026
Profit or Loss	-
Equity	-

(B) Credit risk

The credit risk to the company arises from two sources:

a) Customers, who default on their contractual obligations, thus resulting in financial loss to the Company

Company evaluates the credentials of a customer at a very early stage of the bid. Company has adopted a policy of 3 tier verification before participating for any bid. The first step of such verification includes verification of customer credentials. The company, as part of verification of the customer credentials, ensures the compliance with the following criterion

- (i) Customer's financial health by examining the audited financial statements
- (ii) Whether the Customer has achieved the financial closure for the work for which the company is bidding
- (iii) Where the customer is Public Sector Undertaking, sanction and availability of adequate financial resources for the proposed work.

Company makes provision on it's financial assets, on every reporting period, as per Expected Credit Loss Method. The provision is made separately for each financial assets of each business line. The percentage at which the provision is made, is determined on the basis of historical experience of such provisions, modified to the current and prospective business and customer profile.

Trade receivables consist of large number of customers, spread across diverse industries and geographical areas. Majority of the customers of the company comprise of Public Sector Undertakings, with whom the company does not perceive any credit risk. As regards the customers from private sector, company carries out financial evaluation on regular basis and provides for any amount perceived as non realisable, in the books of accounts."

b) Non certification by the customers, either in part or in full, the works billed as per the contract, being non claimable cost as per the terms of the contract with the customer

Non certification of works billed The Company has contract claims from customers including costs on account of account of delays / changes in scope / design by them etc. which are at various stages of discussions / negotiations or under arbitrations. The realisability of these claims are estimated based on contractual terms, historical experience with similar claims as well as legal opinion obtained from internal and external experts, wherever necessary. Changes in facts of the case or the legal framework may impact realisability of these claims

The Company provides for doubtful receivables/advances and expected credit loss based on 12 months and lifetime expected credit loss basis for following financial assets:

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

31-Mar-26

Particulars	Estimated Gross Carrying Amount at default	Provision/ Expected Credit Loss	Carrying amount net of impairment provision
Trade receivables	36,470.97	(8,603.44)	27,867.53
Contract Assets	1,53,012.10	(6,661.36)	1,46,350.74
Advances to Suppliers	7,022.84	(1,640.30)	5,382.54

31-Mar-25

Particulars	Estimated Gross Carrying Amount at default	Provision/ Expected Credit Loss	Carrying amount net of impairment provision
Trade receivables	38,304.59	(8,850.10)	29,454.49
Contract Assets	1,08,812.31	(1,184.48)	1,07,627.83
Advances to Suppliers	7,646.64	(1,640.30)	6,006.34

Reconciliation of Provision and Expected Credit Loss

Particulars	Trade receivables	Contact Asset	Advances to suppliers
Provision and Expected Credit Loss on March 31, 2025	8,850.10	1,184.48	1,640.30
Reversals	-	-	-
Provision for Expected Credit Loss	20.40	-	-
Reclassification	(267.06)	5,476.88	-
Provision and Expected Credit Loss on March 31, 2026	8,603.44	6,661.36	1,640.30

(C) Liquidity risk

Company being an EPC contractor, has a constant liquidity pressures to meet the project requirements. These requirements are met by a balanced mix of borrowings and project cash flows. Cash flow forecast is made for all projects on monthly basis and the same are tracked for actual performance on daily basis. Shortfall in cash flows are matched through short term borrowings and other strategic financing means. The daily project requirements are met by allocating the daily aggregated cash flows among the projects. Company has established practice of prioritising the site level payments and regulatory payments above other requirements.

The table below summarizes the maturity profile of the Company's financial liabilities:

31-Mar-26	Within 12 months	More than 12 months	Total
Short term borrowings	11,206.35	-	11,206.35
Long-term borrowings	-	23,930.38	23,930.38
Trade payables	44,900.63	-	44,900.63
Other financial liability	91.00	453.78	544.78
	56,197.98	24,384.16	80,582.14

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

31-Mar-25			
Short term borrowings	9,482.42	-	9,482.42
Long-term borrowings	-	26,161.79	26,161.79
Trade payables	34,382.91	-	34,382.91
Other financial liability	869.84	1,798.61	2,668.45
	44,735.17	27,960.40	72,695.57

53 Capital management

For the purpose of the Company's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders. The primary objective of the Company's capital management is to maximize the shareholder value and to ensure the Company's ability to continue as a going concern.

The Company has not distributed any dividend to its shareholders. The Company monitors Net Debt to Capital ratio i.e. total debt in proportion to its overall financing structure, i.e. equity and debt. Total debt comprises of term loans and cash credits. The Company manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets.

		31-Mar-26	31-Mar-25
Total equity	(i)	1,88,045.80	1,50,298.62
Total debt	(ii)	35,136.73	35,644.21
Cash and Cash Equivalents	(iii (a))	2,600.14	717.91
Other bank balances	(iii (b))	4,848.59	4,190.26
Net Debt	(iv) = (ii) - (iii(a)) - (iii(b))	27,688.00	30,736.04
Total Capital	(v) = (i) + (iv)	2,15,733.81	1,81,034.66
Net Debt to Capital ratio	(iv) / (v)	0.13	0.17

No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2026 and 31 March 2025.

54 Disclosures pursuant to Ind AS 37 "Provisions, Contingent Liabilities and Contingent Assets"

Movement in Provisions:

Particulars	Provision for Expected Credit Losses		Provision for Advances
	Current	Non-Current	Current
Opening Balance as on April 01, 2025	10,048.09	10,386.34	1,640.30
Add: Additional Provision during the year	20.40	1,205.55	-
Add: Reclassifications	5,209.82	(5,209.82)	-
Less: Reversal of Provisions	(13.51)	-	-
Closing Balance as on March 31, 2026	15,264.80	6,382.07	1,640.30

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

55 Assets under charge for borrowings

The carrying amounts of assets under charge for current and non-current borrowings are:

	31-Mar-26	31-Mar-25
Current assets		
Trade receivables	27,867.53	29,454.49
Contract asset	1,46,350.74	1,07,627.83
Cash and cash equivalents	2,600.14	717.91
Other bank balances	4,848.59	4,190.26
Other Financial Assets	2,570.41	185.95
Other current assets	13,110.12	13,308.02
Total Current assets under charge	1,97,347.53	1,55,484.46
Non-Current assets(Tangible)	40,431.32	34,242.96
Total Assets under charge	2,37,778.85	1,89,727.42

Primarily Secured by First Paripassu charge on Pooled Assets ie., all movable and immovable assets (fixed, current and non-current) of the company and Collateraly secured by Equitable Mortgage of Land and Buildings, Pledge of Equity Shares of the Company and Corporate Guarantee of MARK AB LLC Dubai, Mark AB Capital Investments India Private Limited.

The quarterly statements filed by the Company with the banks and financial institutions are in agreement with the books of accounts.

56 Commitments

Particulars	As at 31 March 2026	As at 31 March 2025
Estimated amount of contracts remaining unexecuted on capital account (net of advances paid) and not provided for	Nil	Nil

57 Contingent liabilities

Particulars	As at 31 March 2026	As at 31 March 2025
a) Claims against the Company not acknowledged as debts*	8,537.03	8,441.24
b) Central Excise, Service Tax and customs Duties demands contested in Appeals , not provided for*	779.77	779.77
c) Disputed VAT/ Central Sales tax demands contested in Appeals, not provided for*	2,731.53	2,227.73
d) Bank Guarantees given to Customers for performance and advances #	31,145.51	35,160.37

*Management is confident of winning the appeals in respect of the above. Future cash outflows in respect of the above matters are determinable only on receipt of judgments / decisions pending at various forums / authorities.

#In respect of matters at (d), the cash outflows, if any, could generally occur up to two years, being the period over which the validity of the guarantees extends.

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

58 Ratios as per the Schedule III requirements

Particulars			31 st March 2026		31 st March 2025		Ratio as on			
	Numerator	Denominator	Numerator	Denominator	Numerator	Denominator	31 st March 2026	31 st March 2025	Variance	Reason
Current Ratio	Current Assets	Current Liabilities	1,97,485.89	62,730.55	1,55,484.46	49,172.77	3.15	3.16	0%	Less than 25%
Debt Equity Ratio	Debt	Total Equity	35,136.73	1,88,045.80	35,644.21	1,50,298.62	0.19	0.24	-21%	Less than 25%
Debt Service Coverage Ratio	Net profit after taxes + Non-cash operating expenses like depreciation and other amortisations + Interest + other adjustments like loss on sale of fixed assets etc."	Interest expense + Principal repayments made during the year for long term loans	5,216.83	3,449.90	4,298.36	2,552.71	1.51	1.68	-10%	Less than 25%
Return on equity Ratio	PAT	Total equity	2,097.05	1,88,045.80	2,514.57	1,50,298.62	0.01	0.02	-33%	Owing to increase in total equity on account of capital raised during the year and decrease of net profit after tax
Inventory Turnover Ratio	COGS	Average stock*	42,005.30	42,005.30	47,256.99	47,256.99	1.00	1.00	0%	Less than 25%
Trade Receivables turnover ratio	Debtors	Net credit sales#	55,037.55	54,775.04	48,688.25	59,765.33	1.00	0.81	23%	Less than 25%
Trade payables turnover ratio	Creditors	Net credit purchases*	44,900.63	42,005.30	34,382.91	47,256.99	1.07	0.73	47%	Increase in trade payables during the period was due to increase in project purchase during the year.
Net capital turnover ratio	Revenue from operations	Total equity	54,775.04	1,88,045.80	59,765.33	1,50,298.62	0.29	0.40	-27%	Decrease in net Capital Turnover ratio is due to increase in number of shares due to right issue and CCD conversion.
Net profit ratio	PBT	Net sales #	2,960.57	54,775.04	3,548.50	59,765.33	0.05	0.06	-9%	Less than 25%
Return on Capital employed	"EBIT (PBT + Finance cost)"	Total Assets - Deferred tax - Current Liabilities	7,036.20	1,76,818.64	8,026.32	1,42,879.20	0.04	0.06	-29%	Decrease in return on capital employed is due to increase in number of shares due to right issue and CCD conversion.

*Represents erection, construction expenses

Represents total revenue from operations

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

- 59** There are no transactions with vendors under the Micro, Small and Medium Enterprises Development Act, 2006, this has been determined on the basis of information available with the Company.
- 60** The Company, SEPC Limited ("the Company"), along with Twarit Consultancy Services Private Limited ("TCPL"), were the Respondents in an international arbitration proceeding initiated before the Singapore International Arbitration Centre (SIAC) by GPE (India) Limited, GPE JV1 Limited, and Gaja Trustee Company Private Limited (collectively referred to as "the Claimants"). The dispute arose in connection with the investments made by the Claimants in an associate company of SEPC.

Pursuant to the SIAC Award dated January 7, 2021, damages amounting to Rs.19,854.10 lakhs and SGD 372,754.79 towards arbitration expenses were awarded against the Respondents, along with simple interest at 7.25% per annum from July 21, 2017, until the date of payment. The Respondents' appeal before the High Court of the Republic of Singapore challenging the SIAC Award was dismissed, and the award was upheld in favour of the Claimants. Subsequently, upon a Recognition and Enforcement Petition filed by the Claimants, the Madras High Court recognised the foreign award, subject to obtaining prior approval from the Reserve Bank of India (RBI). Aggrieved by this order, the Claimants approached the Hon'ble Supreme Court of India seeking further directions. The Hon'ble Supreme Court, vide its order, directed the Respondents to pay a sum of Rs.12,500 lakhs along with interest at 7.25% per annum from January 7, 2021, until the date of payment. In accordance with the Inter-se Arrangement dated September 29, 2015, executed between SEPC, TCPL, and Shri Housing Private Limited, which provides for full indemnification of any liability arising out of suits, proceedings, disputes, or damages payable by SEPC, TCPL remitted the entire amount, including interest, aggregating to ₹16,450 lakhs. The Hon'ble Supreme Court, vide its order dated August 26, 2025 has disposed off the petition and concluded that there is no impediment in law insofar as enforcement of the SIAC Award is concerned and that the execution petition in Madras High Court shall be proceeded with.

Meanwhile, the lenders of the Company have filed an Impleading Petition before the Madras High Court seeking to be added as additional respondents, citing their prior charge over the assets of the Company. Further, Madras High Court vide their order dated February 19, 2026, passed an order of interim attachment of trade receivables to the tune of Rs. 15,463.23 lakhs (being the balance amount payable to claimants as per the Court Order). TCPL along with SEPC has filed separate petition in the Madras High Court where TCPL has committed to pay Rs. 250 Lakhs as initial amount and Rs. 750 Lakhs per quarter through an affidavit. The initial payment of Rs. 250 Lakhs has been paid on May 13, 2026, and the quarterly payments will commence from July 2026. Based on the affidavit filed by TCPL and their commitments to make the payments to Claimants through Madras High Court, the Company is of the view that no liability will arise out of this case.

Further based on the above affidavit the Hon'ble High Court in the hearing dated April 30, 2026 has given partial relief from attachment of trade receivables as follows:

The consortium of banks is permitted to appropriate a maximum sum of Rs.1,569 Lakhs (Rs.1,369 Lakhs towards bank dues and Rs. 200 Lakhs towards salary payments) from and out of amounts received in the Trust and Retention Account. The matter is currently listed for hearing on June 23, 2026. The Company is hopeful of removing this attachment. The management is confident that no financial or legal liability will devolve upon the Company, as the same is fully indemnified under the said Inter-se Arrangement.

- 61** Mokul Shriram EPC JV (JV Company) where SEPC Limited is a JV partner, has won the complaint against Export Credit Guarantee Corporation of India Limited (ECGC) before the National Consumer Disputes Redressal Commission, (NCDRC) New Delhi, in connection with the project executed in Basra, Iraq. NCDRC, vide their order dated January 27, 2021, allowed the claims and directed ECGC to pay a sum of Rs. 26,501 lakhs along with simple interest @ 10% pa. with effect from September 19, 2016 till the date of realisation to the JV Company within a period of three months from the date of order, failing which ECGC will be liable to pay compensation

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

in the form of simple interest @ 12% pa. ECGC had filed an appeal against the order of NCDRC New Delhi, before Supreme Court, and the case is pending for disposal.

62 The Company has made net profit during the year ended March 31, 2026 amounting to Rs 2,097.05 lakhs and as of that date has accumulated losses aggregating Rs. 2,08770.52 Lakhs. Considering the positive developments of implementation of resolution plan approved in the previous year, completion of Rights issue, additional funding by Investor for working capital together with plans to meet financial obligations in future out of the cash flows from execution of the pipeline of orders in hand, business plans, sanctioned non-fund based facilities etc, these financial statements are prepared on a going concern basis.

63 On November 21, 2025, the Government of India has consolidated 29 existing labour legislations into a united framework comprising four Labour codes viz Code on wages 2019, Code on Social Security 2020, Industrial Relation Code 2020 and Occupational Safety, Health and Working Condition Code 2020 (collectively referred to as the New Labour Codes). The Ministry of Labour & Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations.

The Company is already in compliance with the basic wages criteria as prescribed under New Labour Codes for own employees and there is no material impact on the company. The Company is in the process of evaluating the possible impacts for contract workforce. However, the management is of the view that impact, if any, is unlikely to be material.

Once the Central/State Rules are notified by the Government on all aspects of the New Labour Codes, the Company will evaluate impact, if any, on the measurement of the employee benefits and would provide appropriate accounting effect on the basis of such development as needed.

64 Relationship with Struck off Companies under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956,

The Company does not have transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956, during the year.

65 "Utilisation of Borrowed funds and Securities Premium:

- (i) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries
- ii) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

66 Compliance with number of layers of companies

The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on number of Layers) Rules, 2017.

Notes forming part of the Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

67 Undisclosed income

The Company does not have any undisclosed income which is not recorded in the books of account that has been surrendered or disclosed as income during the year (previous year) in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961.)

68 Details of Crypto Currency or Virtual Currency

The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

69 Registration of charges or satisfaction with Registrar of Companies (ROC)

The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.

70 The Board, duly taking into account all the relevant disclosures made has approved these financial statements in its meeting held on May 25, 2026.

71 Figures for the previous year have been regrouped/reclassified to conform to the figures of the current year.

As per our report of even date

For M S K A & Associates LLP
(formerly known as MSKA & Associates)

Chartered Accountants

Firm Registration No. 105047W/W101187

For and on behalf of the Board of Directors of
SEPC Limited

CIN - L74210TN2000PLC045167

T.V.Ganesh

Partner

Membership No: 203370

Venkataramani Jaiganesh

Managing Director

DIN: 00095975

R Ravichandran

Director

DIN: 01920603

T.Sriraman

Company Secretary

Membership No:A68102

R S Chandrasekharan

Chief Financial Officer

Place: Chennai

Date: May 25, 2026

Place: Chennai

Date: May 25, 2026

**CONSOLIDATED
FINANCIAL
STATEMENTS**

INDEPENDENT AUDITOR'S REPORT

To the Members of SEPC Limited

Report on the Audit of the Consolidated Financial Statements

Qualified Opinion

We have audited the accompanying consolidated financial statements of SEPC Limited (hereinafter referred to as the "Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group"), which comprise the Consolidated Balance Sheet as at March 31, 2026, and the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, except for the possible effects of the matters described in Basis for Qualified Opinion section of our report, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS") and other accounting principles generally accepted in India, of their consolidated state of affairs of the Group as at March 31, 2026, of consolidated profit (including other comprehensive income), consolidated changes in equity and its consolidated cash flows for the year ended on that date.

Basis for Qualified Opinion

- i. The carrying value of Deferred Tax Asset (DTA) as on March 31, 2026, include an amount of Rs.28,187.76 Lakhs (March 31, 2025 Rs. 29,548.46 lakhs), which was recognized on carried forward business losses of Rs.80,665.52 Lakhs (March 31, 2025 Rs. 84,559.48 lakhs). Due to non-availability of sufficient appropriate audit evidence to corroborate management's assessment that sufficient taxable profits will be available in the future against which

such carried forward business losses can be utilised as required by Ind AS 12: "Income taxes", we are unable to comment on adjustments, if any, that may be required to the carrying value of the aforesaid DTA as on March 31, 2026. (Refer Note 42 (B) of the Consolidated financial Statement).

- ii. Non-Current Contract Assets include overdue balances of Rs.9,037.98 lakhs as at March 31, 2026 (March 31, 2025 Rs.6,959.44 Lakhs), which are net of provisions of Rs. 1,036.37 lakhs as at March 31, 2026 (March 31, 2025: Rs.926.98 lakhs) and Non-Current Trade Receivables include overdue balances Rs 5,844.92 Lakhs as on March 31, 2026 (March 31, 2025 Rs. 495.18 lakhs) [net of provisions amounting to Rs. 538.77 Lakhs (March 31, 2025: Rs.82.99 lakhs)], relating to dues on projects which have been stalled due to delays in obtaining approvals from the regulatory authorities and on account of disputes. Due to the non-availability of sufficient appropriate audit evidence to corroborate management's assessment of the recoverability of the said balances on these projects, we are unable to comment on the carrying value of these non- current Contract Assets and non-current Trade Receivables and the consequential impact if any, on the Statement of the Company for the year ended March 31, 2026. (Refer Note 8.1 and 11.1 of the Consolidated financial statement).

Our audit report on the consolidated financial statements for the year ended March 31, 2025 were qualified in respect of the matters stated above.

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group, in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in terms of the Code of Ethics issued by Institute of Chartered Accountant of India, and the relevant provisions of the Act and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matter(s) described in the Basis for Qualified Opinion section, we have determined the matters described below to be the key audit matters to be communicated in our report:

Sr.No	Key Audit Matters	How the Key Audit Matters was addressed in our audit
1	<u>Provision for Expected Credit Loss</u> Refer to Note no 8,10,11,12,16, 17,20,21 in the consolidated financial statements Contract Assets are accounted based on the contractual terms and management's assessment of recoverability from customers. The recoverability of the same is mainly based on certification of the work done as certified by the engineer/expert of the customers as per the specific requirements of the contracts. Expected credit losses are measured based on the present value of cash shortfalls over the remaining expected lives of the trade receivables and contract assets. The Company estimates and recognises allowance for expected credit losses on these trade receivables and contract assets which involves consideration of ageing status, historical payment records, the likelihood of collection based on the terms of the contract and the credit information of its customers. We have identified provisioning for expected credit loss as a key audit matter as the calculation of expected credit loss is a complex area and requires management to make significant assumptions and estimations on customer payment trends and behaviour in order to determine the amounts and timing of expected future cash flows.	Our audit procedures in respect of this area included: - Obtained an understanding of the Company's process relating to allowance for credit loss and assessed the management's estimate and related policies used in the credit loss analysis. - Verified design, implementation and operating effectiveness of controls over development of the methodology for the computation of provision for expected credit losses including completeness and accuracy of information used in such estimation and computation. - Examined, on a test check basis, the objective evidence relating to the impairment of trade receivables and Contract Assets and the key assumptions used in the determination of expected credit loss. - Reviewed the appropriateness of management's ageing analysis based on days past due by examining the original documents (such as invoices and bank deposit advice) on test check basis. - Evaluated the competence, capabilities and objectivity of management's expert engaged for the determination of provision for expected credit loss, obtained an understanding of the work of the expert, and evaluated the appropriateness of the expert's work as audit evidence. - Assessed whether the adequacy and appropriateness of the disclosures in the financial statements with respect to expected credit losses in accordance with the requirements of applicable Indian Accounting Standards.

Sr.No	Key Audit Matters	How the Key Audit Matters was addressed in our audit
2	<u>Revenue Recognition</u> Refer to Note no 34 in the consolidated financial statements, The Company's revenue primarily arises from construction contracts which, by its nature, is complex given the significant judgements involved in the assessment of identification and satisfaction of performance obligations. The Company recognizes contract revenue on the basis of stage of completion determined based on the proportion of contract costs incurred till balance sheet date, relative to the total estimated costs of the contract at completion. The recognition of contract revenue and the resultant profit/ loss therefore rely on estimates in relation to forecasted revenue and contract costs. These contract estimates are reviewed by the management on a periodic basis. In doing so, the management is required to exercise significant judgement in its assessment of the transaction price which may also include variable consideration pertaining to additional claims raised by the Company. The management is also required to exercise judgement to assess the completeness and accuracy of forecasted costs to complete. Changes in these estimates as contracts progress can result in material adjustments to revenue and margins. Considering high estimation uncertainty, complexities involved and material impact on the financial statement, this area has been considered a key audit matter in the current year audit.	Our audit procedures to address this key audit matter included, but were not limited to the following: 1. Obtained an understanding of the Company's revenue recognition processes and evaluated the appropriateness of the Company's accounting policy for revenue recognition in accordance with Ind AS 115 – Revenue from contracts with customers. 2. Tested the design, implementation and operating effectiveness of key internal financial controls, including those related to estimation of construction contract costs, contract revenue and review and approval thereof. 3. For selected sample of contracts with customers, performed the following procedures: a) Tested the calculation of percentage of completion as per input method adopted by the Management including the testing of costs incurred and recorded against the contracts. b) Evaluated the reasonableness of key assumptions included in the estimated total construction contract costs by performing retrospective review of Management's forecasting process by reviewing past trends of estimated costs to actual costs over time, discussed variances with project teams. 4. Assessed whether the adequacy of presentation and related disclosures in the consolidated financial statements are in line with the Indian accounting standards and Schedule III.

Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management report, Director's report including annexures but does not include the consolidated financial statements and our auditor's report thereon.

The Management report, Directors' report along with annexures is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the

other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the Management report, Directors' report along with annexures, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance under SA 720 'The Auditor's responsibilities Relating to Other Information.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The Holding Company's Board of Directors are responsible for the preparation and presentation of

these consolidated financial statements in term of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act. The respective Management and Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of each company and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Management and Board of Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The respective Management and Board of Directors of the companies included in the Group are responsible for overseeing the financial reporting process of each company.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are

considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

We give in "Annexure A" a detailed description of Auditor's responsibilities for Audit of the Consolidated Financial Statements.

Other Matters:

The consolidated financial statements include the financial statements/information of 4 joint operations which are not subject to audit whose financial statements/ information reflect total revenue of Rs. 60.46 lakhs, total net loss after tax of Rs. (137.34) lakhs and total comprehensive loss of (137.34) lakhs for the year ended March 31, 2026 as considered in the consolidated financial statements. These financial statements/ information have been furnished to us by the Management and our opinion on the consolidated financial statements in so far as it relates to the amounts and disclosures included in respect of these joint operations is based solely on such management prepared unaudited financial statements/ information. According to the information and explanations given to us by the Management, the financial statements/ information of these joint operations are not material to the Company.

Our opinion on the consolidated financial statements is not modified in respect of the above matter in so far as our reliance on the financial statements/ information certified by the management.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit, we report, to the extent applicable, that:
 - (a) We have sought and except for the matters described in the Basis for Qualified Opinion section above, obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
 - (b) Except for the possible effects of the matters described in the Basis for Qualified Opinion section above, in our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books, except that back-up of the books of account and other books and papers

maintained in electronic mode has not been kept in servers physically located in India on a daily basis since such backups are not taken on Sundays and, except for the matters stated in the paragraph 1(i)(vi) below on reporting under rule 11(g).

- (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including other comprehensive income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
- (d) Except for the possible effects of the matters described in Basis for Qualified Opinion section above, in our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act.
- (e) The matter described in Basis for Qualified Opinion section of our report, in our opinion, may have an adverse effect on the functioning of the Group.
- (f) On the basis of the written representations received from the directors of the Holding Company as on March 31, 2026 taken on record by the Board of Directors of the Holding Company, none of the directors of the Holding companies, are disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
- (g) The qualification matters relating to the maintenance of accounts and other matters connected therewith are as stated in Basis for Qualified Opinion section and paragraph 1(b) above and paragraph 1(i)(vi) below on reporting under Rule 11(g).
- (h) With respect to the adequacy of the internal financial controls with reference to consolidated financial statements of the Group and the operating effectiveness of such controls, refer to our separate report in "Annexure B".
- (i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

- i. Except for the possible effects of the matters described in Basis for Qualified Opinion section above, the consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group – Refer Note 57 to the consolidated financial statements.
- ii. The Group did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
- iii. There are no amounts which are required to be transferred to the Investor Education and Protection Fund by the Holding Company during the year ended March 31, 2026.
- iv. a. The respective Managements of the Holding Company whose financial statements have been audited under the Act have represented to us, to the best of their knowledge and belief, as disclosed in the note 65 to the consolidated financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or any of such subsidiaries to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company or any of such subsidiaries ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- b. The respective Managements of the Holding Company which are companies incorporated in India whose financial statements have been audited under the Act have represented to us that, to the best of their knowledge and belief, as disclosed in the note 65 to

consolidated financial statements, no funds have been received by the Holding Company or any of such subsidiaries from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or any of such subsidiaries shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- c. Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) contain any material mis-statement.

- v. The Holding Company has neither declared nor paid any dividend during the year.

- vi. Based on our examination which included test checks, the Holding Company

has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility, except that no audit trail feature was enabled at the database level in respect of the accounting software to log any direct data changes.

Further, where enabled, audit trail feature has been operated for all relevant transactions recorded in the accounting software. Also, during the course of our audit, we did not come across any instance of audit trail feature being tampered with in respect of such accounting software. Additionally, the audit trail of prior years has been preserved by the Company as per the statutory requirements for record retention to the extent it was enabled and recorded in respective years.

2. With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 ("CARO") issued by the Central Government in terms of sub-section (11) of section 143 of the Act, to be included in the Auditor's report, according to the information and explanations given to us, based on the CARO report issued by us, we report that there are no qualifications or adverse remarks in the CARO report of the Holding Company except for the following:

Sr. No	Name of the Company	CIN	Type of Company (Holding / Subsidiary/ Associate/ Joint venture(s))	Clause number of the CARO Report which is qualified or Adverse
1.	SEPC Limited	L74210TN2000PLC045167	Holding company	Clause (ix)(a)

3. In our opinion, according to information, explanations given to us, the remuneration paid by the Holding Company to its directors is within the limits laid prescribed under Section 197 read with Schedule V of the Act and the rules thereunder.

For M S K A & Associates LLP
(Formerly known as M S K A & Associates)
Chartered Accountants
ICAI Firm Registration No. 105047W/W101187

T.V. Ganesh

Partner

Membership No. 203370

UDIN: 26203370DTPVPG1381

Place: Chennai

Date: May 25, 2026

ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE CONSOLIDATED FINANCIAL STATEMENTS OF THE SEPC LIMITED

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls with reference to consolidated financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management and Board of Directors.
- Conclude on the appropriateness of the Management and Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

For M S K A & Associates LLP
(Formerly known as M S K A & Associates)
Chartered Accountants
 ICAI Firm Registration No. 105047W/W101187

T.V. Ganesh
 Partner

Place: Chennai
 Date: May 25, 2026

Membership No. 203370
 UDIN: 26203370DTPVPG1381

ANNEXURE B TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE CONSOLIDATED FINANCIAL STATEMENTS OF SEPC LIMITED

[Referred to in paragraph 1(h) under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditor's Report of even date to the Members of SEPC Limited on the Consolidated Financial Statements for the year ended March 31, 2026]

Report on the Internal Financial Controls with reference to consolidated financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

Qualified Opinion

In conjunction with our audit of the consolidated financial statements of the SEPC Limited (hereinafter referred to as "the Holding Company") as of and for the year ended March 31, 2026, we have audited the internal financial controls with reference to consolidated financial statements of the Holding Company and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group"), and joint operations, which are companies incorporated in India, as of that date.

Reporting under clause (i) of sub section 3 of Section 143 of the Act in respect of the adequacy of the internal financial controls with reference to financial statements is not applicable to subsidiaries, which are companies incorporated outside India and pursuant to MCA notification GSR 583(E) dated June 13, 2017.

In our opinion, and to the best of our information and according to the explanations given to us, except for the possible effects of the material weaknesses described in the Basis for Qualified Opinion section below on the achievement of the objectives of the control criteria, the Group which are companies incorporated in India have maintained, in all material respects, an adequate internal financial controls with reference to consolidated financial statements and such internal financial controls with reference to consolidated financial statements were operating effectively as at March 31, 2026, based on the internal financial controls with reference to financial statements criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI").

We have considered the material weaknesses identified and reported below in determining the nature, timing, and extent of audit tests applied in our audit of the March 31, 2026 consolidated financial statements of the Group, and these material weaknesses have affected our opinion on the consolidated financial statements of the Group, and we have issued a qualified opinion on the consolidated financial statements.

Basis for Qualified Opinion

According to the information and explanations given to us and based on our audit and as explained in the Basis for Qualified Opinion section in our report on the consolidated financial statements, the following material weaknesses have been identified as at March 31, 2026:

- a) Provisioning of expected credit loss against the non current contract assets and non-current trade receivables which are outstanding for a substantial period of time, and which could potentially result in the Company not recognizing a provision against the said assets.
- b) Assessment of future taxable profits which could result in recognition of excess deferred tax asset which the Company may not be able to utilize for set-off against sufficient future taxable profits.

A 'material weakness' is a deficiency, or a combination of deficiencies, in internal financial control with reference to financial statements, such that there is a reasonable possibility that a material misstatement of the company's annual or interim financial statements will not be prevented or detected on a timely basis.

Management's and Board of Director's Responsibilities for Internal Financial Controls

The respective Management and the Board of Directors of the Group, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note issued by the ICAI. These responsibilities include the design, implementation and maintenance of adequate internal financial

controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to consolidated financial statements of the Group, which are companies incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note issued by the ICAI and the Standards on Auditing prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to consolidated financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of internal financial controls with reference to consolidated financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our qualified audit opinion on the internal financial controls with reference to consolidated financial statements of the Group, which are companies incorporated in India.

Meaning of Internal Financial Controls with Reference to Financial Statements

A company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For M S K A & Associates LLP
(Formerly known as M S K A & Associates)
Chartered Accountants
 ICAI Firm Registration No. 105047W/W101187

T.V. Ganesh
 Partner

Place: Chennai
 Date: May 25, 2026

Membership No. 203370
 UDIN: 26203370DTPVPG1381

Consolidated Balance Sheet as at March 31,2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Notes	As at 31-Mar-2026	As at 31-Mar-2025
ASSETS			
Property, plant and equipment	6A	2,098.95	2,419.13
Right of Use Assets	6B	122.90	160.83
Intangible assets	7	15.84	19.88
Contract assets	8	9,037.98	10,407.75
Financial assets			
Investments	9	31.08	45.42
Loans	10	696.17	696.17
Trade Receivables	11	27,170.01	19,233.76
Other Financial Assets	12	1,277.55	1,396.59
Deferred Tax Assets (Net)	41	38,426.10	39,289.62
Income Tax Assets (Net)	14	1,509.09	2,163.73
Other Non Current Asset	15	79.48	-
Total Non-Current Assets		80,465.15	75,832.88
Current assets			
Contract Assets	16	1,46,350.74	1,07,627.83
Financial assets			
Investments	9A	138.36	-
Trade receivables	17	58,913.72	36,806.62
Cash and cash equivalents	18	2,617.78	734.57
Bank balances other than cash and cash equivalents	19	4,848.59	4,190.26
Other Financial Assets	20	2,570.41	185.95
Other Current assets	21	13,361.19	13,325.10
Total Current Assets		2,28,800.79	1,62,870.33
Total Assets		3,09,265.94	2,38,703.21
EQUITY AND LIABILITIES			
Equity			
Equity share capital	22	1,94,332.28	1,56,365.98
Other equity	23	(2,435.90)	(5,762.63)
Non Controlling Interest		182.27	166.24
Total Equity		1,92,078.65	1,50,769.59
Liabilities			
Non-Current Liabilities			
Financial liabilities			
Lease Liabilities	6B	20.29	137.13
Borrowings	24	23,930.38	26,258.77
Other financial liabilities	25	453.78	1,798.61
Provisions	26	620.14	567.84

Consolidated Balance Sheet as at March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Notes	As at 31-Mar-2026	As at 31-Mar-2025
Contract Liabilities	27	2,174.35	3,204.84
Total Non-Current Liabilities		27,198.94	31,967.19
Current liabilities			
Financial liabilities			
Lease Liabilities	6B	192.72	62.40
Borrowings	28	11,206.35	9,385.44
Trade Payables			
Total Outstanding dues of micro enterprises and small enterprises		-	-
Total Outstanding dues of creditors other than micro enterprises and small enterprises	29	72,007.63	41,136.01
Other financial liabilities	30	241.80	1,007.38
Other current liabilities	31	496.88	269.43
Contract Liabilities	32	5,720.62	3,969.93
Provisions	33	122.35	135.84
Total Current Liabilities		89,988.35	55,966.43
Total Liabilities		1,17,187.29	87,933.62
Total Equity and Liabilities		3,09,265.94	2,38,703.21

Summary of Material accounting policies 2

The accompanying notes are an integral part of the standalone financial statements

As per our report of even date

For M S K A & Associates LLP
(formerly known as MSKA & Associates)

Chartered Accountants

Firm Registration No. 105047W/W101187

For and on behalf of the Board of Directors of

SEPC Limited

CIN - L74210TN2000PLC045167

T.V.Ganesh

Partner

Membership No: 203370

Venkataramani Jaiganesh

Managing Director

DIN: 00095975

R Ravichandran

Director

DIN: 01920603

T.Sriraman

Company Secretary

Membership No:A68102

R S Chandrasekharan

Chief Financial Officer

Place: Chennai

Date: May 25, 2026

Place: Chennai

Date: May 25, 2026

Consolidated Statement of Profit and Loss for the Year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Notes	For the year ended March 31, 2026	For the year ended March 31, 2025
Income			
Revenue from operations	34	1,05,449.85	59,765.33
Other income	35	3,134.05	4,836.34
Total income		1,08,583.90	64,601.67
Expenses			
Erection, Construction & Operation Expenses	36	89,091.02	47,256.99
Employee benefits expense	37	2,899.95	3,271.27
Finance costs	38	4,077.92	4,477.82
Depreciation and amortization expense	39	487.62	508.78
Other expenses	40	5,700.97	4,179.60
Total expenses		1,02,257.48	59,694.46
Profit before exceptional items and tax		6,326.42	4,907.21
Exceptional items	41	109.06	1,389.25
Profit before tax		6,217.36	3,517.96
Tax expense			
Current tax			
Deferred tax	42(E)	863.52	1,033.93
Total Tax expense		863.52	1,033.93
Profit for the year		5,353.84	2,484.03
Other Comprehensive Income			
Other comprehensive income not to be reclassified to profit or loss in subsequent periods			
Re-measurement gains/ (loss) on defined benefit plans (Net of Taxes)		(16.54)	(5.68)
Fair Value of Equity Instruments through OCI		(14.34)	(32.39)
Exchange difference on translation of foreign operations		289.06	-

Consolidated Statement of Profit and Loss for the Year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Notes	For the year ended March 31, 2026	For the year ended March 31, 2025
Other Comprehensive (loss) / Income for the year		258.18	(38.07)
Total Comprehensive Income for the year		5,612.02	2,445.96
Earnings per share	43		
Basic earnings per share (₹)		0.30	0.16
Diluted earnings per share (₹)		0.30	0.16
Face value per equity share (₹)		10.00	10.00

Summary of Material accounting policies 2

The accompanying notes are an integral part of the standalone financial statements

As per our report of even date

For M S K A & Associates LLP
(formerly known as MSKA & Associates)

Chartered Accountants

Firm Registration No. 105047W/W101187

For and on behalf of the Board of Directors of

SEPC Limited

CIN - L74210TN2000PLC045167

T.V.Ganesh

Partner

Membership No: 203370

Venkataramani Jaiganesh

Managing Director

DIN: 00095975

R Ravichandran

Director

DIN: 01920603

T.Sriraman

Company Secretary

Membership No:A68102

R S Chandrasekharan

Chief Financial Officer

Place: Chennai

Date: May 25, 2026

Place: Chennai

Date: May 25, 2026

Consolidated Statement of cash flows for the Year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	March 31,2026	March 31,2025
Cash flow from operating activities		
Profit before tax	6,217.36	3,517.96
Adjustments for:		
Depreciation and amortization expenses	487.62	508.78
Finance cost	4,077.92	4,477.82
Interest income	(167.11)	(283.42)
Liabilities written back	(2,249.84)	(3,349.82)
Provisions no longer required	(13.51)	(745.65)
Gain on initial recognition of unsecured loan	(427.03)	(213.17)
Exceptional items - Loss on Extinguishment of Liability	109.06	1,389.25
Net change in Fair value of Investments	(4.40)	-
Gain on derecognition of Leased assets	(38.70)	-
Provision for doubtful debts	1,125.95	-
Provision for Contract assets	100.00	-
Bad debts written off	122.11	-
Gain on Currency fluctuations and Translations	305.09	-
Operating Profit before working capital changes	9,644.52	5,301.75
Changes in working capital		
Increase in trade payables	33,121.45	14,064.85
Increase in trade receivables	(30,379.05)	(8,686.99)
Increase in other Current liabilities	227.45	77.51
Increase/(Decrease) in contract liabilities	720.20	(1,658.66)
(Decrease)/Increase in Short Term provisions	(13.49)	205.35
Increase/(Decrease) in Long Term provisions	35.76	(295.47)
Decrease in other financial liabilities	(2,110.41)	(11,206.22)
Increase in other financial assets	(542.07)	(351.80)
(Increase)/Decrease in other current assets	(158.20)	5,459.44
Increase in Contract Assets	(37,453.14)	(15,707.54)
Increase in Other Non Current assets	(79.48)	-
Cash used in operations	(26,986.46)	(12,797.78)
Income taxes refund /payments (net)	654.64	(453.36)
Net cash used in operating activities (A)	(26,331.82)	(13,251.14)
Cash flow from Investing activities		
Purchase of property, plant and equipment and intangible assets	(84.80)	(12.28)
Movement in Bank balances not considered as Cash and cash equivalents	(658.34)	67.44
Investment in mutual funds	(133.95)	-
Interest received	172.15	317.33
Net cash (used in)/ generated from in investing activities (B)	(704.94)	372.49
Cash flow from Financing activities		

Consolidated Statement of cash flows for the Year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	March 31,2026	March 31,2025
Proceeds from issue of share capital	32,494.88	20,000.00
Repayment of Short Term Borrowings (net)	(860.44)	(5,988.22)
Repayment of Long term borrowings	(1,604.85)	(310.17)
Proceeds from Long Term borrowings	737.73	325.24
Interest and Finance Charges Paid	(1,847.35)	(2,145.56)
Repayment of finance lease obligation	-	(103.03)
Net cash generated from financing activities (C)	28,919.97	11,778.26
Net increase/(decrease) in cash and cash equivalents (A+B+C)	1,883.21	(1,100.39)
Cash and cash equivalents at the beginning of the year	734.57	1,834.96
Cash and cash equivalents at the end of the year	2,617.78	734.57
Cash and cash equivalents comprise		
Cash and cash equivalents as per Balance Sheet	7,466.37	4,924.83
Less: Bank balances not considered as Cash and cash equivalents as defined in Ind-AS 7 Cash Flow Statements	4,848.59	4,190.26
	2,617.78	734.57
Non-Cash Financing Activities		
Significant non cash movement in financing activities includes the following		
Conversion of Compulsory Convertible Debentures into equity	681.00	7,083.00
Movement in Financial Liabilities Arising from Financing Activities (Refer note 28.6)		

Summary of Material accounting policies 2

The accompanying notes are an integral part of the standalone financial statements

As per our report of even date

For M S K A & Associates LLP
(formerly known as MSKA & Associates)

Chartered Accountants

Firm Registration No. 105047W/W101187

For and on behalf of the Board of Directors of
SEPC Limited

CIN - L74210TN2000PLC045167

T.V.Ganesh

Partner

Membership No: 203370

Venkataramani Jaiganesh

Managing Director

DIN: 00095975

R Ravichandran

Director

DIN: 01920603

T.Sriraman

Company Secretary

Membership No:A68102

R S Chandrasekharan

Chief Financial Officer

Place: Chennai

Date: May 25, 2026

Place: Chennai

Date: May 25, 2026

Consolidated Statement of changes in equity for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(A) Equity share capital	As at 31-03-2026		As at 31-03-2025	
	No. of shares	Amount	No. of shares	Amount
Equity shares of Rs. 10 each issued, subscribed and fully paid				
Outstanding at the Beginning of the year	1,56,36,59,833	1,56,365.98	1,40,98,13,633	1,40,981.36
Add: Shares issued during the year (Refer Note 22)	37,96,63,010	37,966.30	15,38,46,200	15,384.62
Outstanding at the End of the year	1,94,33,22,843	1,94,332.28	1,56,36,59,833	1,56,365.98

(B) Other equity

Particulars	Reserves & Surplus				Components of Other Comprehensive Income			Share pending allotment pursuant to conversion of CCD - Refer Note 22(v)	Total
	Securities premium account	General reserve	Capital reserve	Retained earnings	Foreign Currency monetary item translation difference account	Non Controlling Interest	Re-measurement gains/(losses) on defined benefit plans (Net of Tax)	Equity instruments through Other Comprehensive Income	
Balance as at April 01, 2024	1,92,376.97	561.93	12.92	(2,13,317.52)	219.00	162.43	158.20	33.60	- (19,792.47)
Issue of Shares	4,615.38	-	-	-	-	-	-	-	- 4,615.38
Profit for the year	-	-	-	2,484.03	-	-	-	-	- 2,484.03
Other comprehensive income	-	-	-	-	-	-	(5.68)	(32.39)	- (38.07)
Share pending allotment pursuant to conversion of CCD - Refer Note 23(v)	-	-	-	-	-	-	-	-	7,083.00 7,083.00
Movement in nonControlling interest	-	-	-	-	-	3.81	-	-	- 3.81
Foreign currency monetary item translation difference	-	-	-	-	47.93	-	-	-	- 47.93
Balance as at April 01, 2025	1,96,992.35	561.93	12.92	(2,10,833.49)	266.93	166.24	152.52	1.21	7,083.00 (5,596.39)
Issue of Shares	4,535.71	-	-	-	-	-	-	-	- (7,083.00) (2,547.29)
Profit for the year	-	-	-	5,353.84	-	-	-	-	- 5,353.84
Share pending allotment pursuant to conversion of CCD - Refer Note 23(v)	-	-	-	-	-	-	-	-	262.00 262.00
Other comprehensive loss	-	-	-	-	-	-	(16.54)	(14.34)	- (30.88)

Consolidated Statement of changes in equity for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Reserves & Surplus				Foreign Currency monetary item translation difference account	Non Controlling Interest	Components of Other Comprehensive Income		Share pending allotment pursuant to conversion of CCD - Refer Note 22(v)	Total
	Securities premium account	General reserve	Capital reserve	Retained earnings			Re- measurement gains/ (losses) on defined benefit plans (Net of Tax)	Equity instruments through Other Comprehensive Income		
Movement in non Controlling interest	-	-	-	-	-	16.03	-	-	-	16.03
Foreign currency monetary item translation difference	-	-	-	-	289.06	-	-	-	-	289.06
Balance as at March 31, 2026	2,01,528.06	561.93	12.92	(2,05,479.65)	555.99	182.27	135.98	(13.13)	262.00	(2,253.63)

Summary of Material accounting policies 2

The accompanying notes are an integral part of the standalone financial statements

As per our report of even date

For M S K A & Associates LLP
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Chartered Accountants

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For and on behalf of the Board of Directors of

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R S Chandrasekharan

Chief Financial Officer

Place: Chennai

Date: May 25, 2026

Place: Chennai

Date: May 25, 2026

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

1 General Information

SEPC Limited (the "Company" or "SEPC") has diverse interests across Project Engineering & Construction. The company provides end-to-end solutions to engineering challenges, offering multi disciplinary design, engineering, procurement, construction and project management services. SEPC is focused on providing turnkey solutions for ferrous & non ferrous, cement, aluminum, copper and thermal power plants, water treatment & transmission, renewable energy, cooling towers & material handling.

The Company along with the Joint operators enters into contracts with the customers for execution of the projects. The Company's share as per such contracts is listed below. However, the Company as a Joint operator, recognises assets, liabilities, income and expenditure held/incurred jointly with other partners in proportion to its interest in such

joint arrangements in compliance with applicable accounting standards taking into account the related rights and obligations applicable in the respective jointly controlled operations.

Joint operators	% of SEPC's Share
Larsen & Toubro limited shriram EPC JV*	10%
Shriram EPC Eurotech Environment Pvt Ltd - JV*	100%
SEPC DRS ITPL JV*	100%
SEPC Furlong JV*	40%
Mokul Shriram EPC JV*	50%

*Unincorporated Joint Ventures

The Financial Information of the Group includes Subsidiaries listed in the below table:

Name of the Entity	Country of Incorporation	Relationship to the Group	As at March 31, 2026	As at March 31, 2025
SEPC (FZE) - sharjah	United Arab Emirates	Subsidiary	100%	100%
Shriram EPC Arkan LLC	United Arab Emirates	Step down Subsidiary	70%	70%
SEPC DRS ITPL JV*				100%
SEPC Furlong JV*				40%
Mokul Shriram EPC JV*				50%

2 Material accounting policies

Material accounting policies adopted by the company are as under:

2.1 Basis of Preparation of Financial Statements

The financial statements have been prepared using material accounting policies and measurement basis summarised below. These were used throughout all periods presented in the financial statements

(a) Statement of Compliance with Ind AS

The Company's financial statements have been prepared in accordance with the provisions of the Companies Act, 2013 and the Indian Accounting Standards ("Ind AS") notified under the Companies (Indian Accounting Standards). Rules,

2015 and amendments thereof issued by Ministry of Corporate Affairs in exercise of the powers conferred by section 133 of the Companies Act, 2013. In addition, the guidance notes/announcements issued by the Institute of Chartered Accountants of India (ICAI) are also applied except where compliance with other statutory promulgations require a different treatment. These financial statements have been approved for issue by the Board of Directors at its meeting held on May 25, 2026.

(b) Basis of measurement

The financial statements have been prepared on a historical cost convention on accrual basis, except certain financial

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

assets and liabilities measured at fair value (Refer Accounting Policy No. 2.9 on financial instruments).

All assets and liabilities have been classified as current or non-current as per the Company's operating cycle and other criteria set out in the Schedule III to the Companies Act, 2013. The normal operating cycle of the entity for Construction contracts is the duration of 2 to 3 years depending on each contract.

(c) Presentation of financial statements

The Balance Sheet and the Statement of Profit and Loss are prepared and presented in the format prescribed in the Schedule III to the Companies Act, 2013 ("the Act"). The statement of cash flows has been prepared and presented as per the requirements of Ind AS 7 "Statement of Cash flows". The disclosure requirements with respect to items in the Balance Sheet and Statement of Profit and Loss, as prescribed in the Schedule III to the Act, are presented by way of notes forming part of the financial statements along with the other notes required to be disclosed under the notified Accounting Standards and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Amounts in the financial statements are presented in Indian Rupees in Lakhs rounded off to two decimal places as permitted by Schedule III to the Companies Act, 2013. Per share data are presented in Indian Rupees to two decimal places.

(d) Use of estimates

The preparation of financial statements in conformity with Ind AS requires the Management to make estimate and assumptions that affect the reported amount of assets and liabilities as at the Balance Sheet date, reported amount of revenue and expenses for the year and

disclosures of contingent liabilities as at the Balance Sheet date. The estimates and assumptions used in the accompanying financial statements are based upon the Management's evaluation of the relevant facts and circumstances as at the date of the financial statements. Actual results could differ from these estimates. Estimates and underlying assumptions are reviewed on a periodic basis. Revisions to accounting estimates include useful lives of property, plant and equipment & intangible assets, allowance for expected credit loss, future obligations in respect of retirement benefit plans, expected cost of completion of contracts, fair value measurement, etc. Difference, if any, between the actual results and estimates is recognised in the period in which the results are known. Refer Note 3 for detailed discussion on estimates and judgments.

(e) Interests in Joint Operations

When the Company has joint control of the arrangement based on contractually determined right to the assets and obligations for liabilities, it recognises such interests as joint operations. Joint control exists when the decisions about the relevant activities require unanimous consent of the parties sharing the control. In respect of its interests in joint operations, the Company recognises its share in assets, liabilities, income and expenses line-by-line in the standalone financial statements of the entity which is party to such joint arrangement which then becomes part of the consolidated financial statements of the Group when the financial statements of the Holding Company and its subsidiaries are combined for consolidation.

(f) Principles of Consolidation:

Subsidiaries

Subsidiaries are all entities that are controlled by the Company. Control

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

exists when the Company is exposed to, or has rights, to variable returns from its involvement with the entity, and has the ability to affect those returns through power over the entity. In assessing control, potential voting rights are considered only if the rights are substantive. The financial statements of subsidiaries are included in these consolidated financial statements from the date that control commences until the date that control ceases. The financial statements of the Company and its subsidiaries and jointly controlled entity have been consolidated using uniform accounting policies for like transactions and other events in similar circumstances as mentioned in those policies. Upon loss of control, the Group derecognizes the assets and liabilities of the subsidiary, any non-controlling interests and the other components of equity related to the subsidiary."

Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealized income and expenses arising from intra-group transactions, are eliminated in full while preparing these consolidated financial statements. Unrealized gains or losses arising from transactions with equity accounted investees are eliminated against the investment to the extent of the Company's interest in the investee.

Non-controlling interests ("NCI")

NCI are measured at their proportionate share of the acquiree's net identifiable assets at the date of acquisition. Changes in the Group's equity interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

2.2 Fair value measurement

The Company maintains accounts on accrual basis following the historical cost convention,

except for certain financial instruments that are measured at fair value in accordance with Ind AS. The carrying value of all the items of property, plant and equipment as on date of transition is considered as the deemed cost.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability accessible to the Company.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs. The Company's management determines the policies and procedures for fair value measurement.

Fair value measurements under Ind AS are categorised as below based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the company can access at measurement date;
- Level 2 inputs are inputs, other than quoted prices included in level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the valuation of assets/liabilities

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

2.3 Revenue Recognition

- A. The Company recognises revenue from contracts with customers when it satisfies a performance obligation by transferring promised good or service to a customer. The revenue is recognised to the extent of transaction price allocated to the performance obligation satisfied. Performance obligation is satisfied over time when the transfer of control of asset (good or service) to a customer is done over time and in other cases, performance obligation is satisfied at a point in time. For performance obligation satisfied over time, the revenue recognition is done by measuring the progress towards complete satisfaction of performance obligation. The progress is measured in terms of a proportion of actual cost incurred to-date, to the total estimated cost attributable to the performance obligation.

Transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring good or service to a customer excluding amounts collected on behalf of a third party. Variable consideration is estimated using the expected value method or most likely amount as appropriate in a given circumstance. Payment terms agreed with a customer are as per business practice and there is no financing component involved in the transaction price. Costs to obtain a contract which are incurred regardless of whether the contract was obtained are charged-off in Statement of Profit and Loss immediately in the period in which such costs are incurred. Incremental costs of obtaining a contract, if any, and costs incurred to fulfil a contract are amortised over the period of execution of the contract in proportion to the progress measured in terms of a proportion of actual cost incurred to-date, to the

total estimated cost attributable to the performance obligation.

Significant judgments are used in:

1. Determining the revenue to be recognised in case of performance obligation satisfied over a period of time; revenue recognition is done by measuring the progress towards complete satisfaction of performance obligation. The progress is measured in terms of a proportion of actual cost incurred to-date, to the total estimated cost attributable to the performance obligation.
 2. Determining the expected losses, which are recognised in the period in which such losses become probable based on the expected total contract cost as at the reporting date."
- B. Revenue from construction contracts/project related activity and contracts for supply/commissioning of complex plant and equipment is recognised as follows:

Fixed price contracts: Contract revenue is recognised only to the extent of cost incurred till such time the outcome of the job cannot be ascertained reliably subject to condition that it is probable the such cost will be recoverable . When the outcome of the contract is ascertained reliably, contract revenue is recognised at cost of work performed on the contract plus proportionate margin, using the percentage of completion method. Percentage of completion is the proportion of cost of work performed to date , to the total estimated contracts cost.

The estimated outcome of a contract is considered reliable when all the following conditions are satisfied:

- (i) The amount of revenue can be measured reliably;
- (ii) It is probable that the economic benefits associated with the contract will flow to the company;

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

- (iii) The stage of completion of the contract at the end of the reporting period can be measured reliably; and
- (iv) The costs incurred or to be incurred in respect of the contract can be measured reliably.

Expected loss, if any, on a contract is recognised as expense in the period in which it is foreseen, irrespective of the stage of completion of the contract.

For contracts where progress billing exceeds the aggregate of contract costs incurred to-date and recognised profits (or recognised losses, as the case may be), the surplus is shown as the amount due to customers. Amounts received before the related work is performed are disclosed in the Balance sheet as a liability towards advance received. Amounts billed for work performed but yet to be paid by the customer are disclosed in the Balance sheet as trade receivables. The amount of retention money due from customers within the next twelve months are classified under other current assets as Trade Receivable.

Revenue from contracts from rendering engineering design services and other services which are directly related to construction of an asset is recognised on the same basis as stated in (B) above.

Other Income

Interest Income is recognised on a basis of effective interest method as set out in Ind AS 109, Financial Instruments, and where no significant uncertainty as to measurability or collectability exists.

Dividend income is accounted in the period in which the right to receive the same is established.

Other items of income are accounted as and when the right to receive such income arises and it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably.

2.4 Taxes

Tax expense for the year, comprising current tax and deferred tax, are included in the determination of the net profit or loss for the year.

(a) Current income tax

Current tax assets and liabilities are measured at the amount expected to be recovered or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the year end date. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

The company has not opted to exercise the option under section 115BAA of the income tax 1961, as introduced by the taxation laws (Amendment) ordinance, 2019 and decided to continue with the existing rate of tax for the purpose of deferred tax computation.

(b) Deferred tax

Deferred income tax is provided in full, using the balance sheet approach, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in financial statements. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting profit nor taxable profit (tax loss). Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the year and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised for all deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilize those temporary differences and losses.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority.

Current and deferred tax is recognized in Statement of Profit and Loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

2.5 Exceptional items

An item of income or expense which by its size, type or incidence requires disclosure in order to improve an understanding of the performance of the company is treated as an exceptional item and the same is disclosed in the notes to accounts.

2.6 Impairment of non-financial assets

The Company assesses at each year end whether there is any objective evidence that a non financial asset or a group of non financial assets is impaired. If any such indication exists, the Company estimates the asset's recoverable amount and the amount of impairment loss.

An impairment loss is calculated as the difference between an asset's carrying amount and recoverable amount. Losses are recognized in Statement of Profit and Loss and reflected in an allowance account. When the Company considers that there are no realistic prospects of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after

the impairment was recognised, then the previously recognised impairment loss is reversed through Statement of Profit and Loss.

The recoverable amount of an asset or cash-generating unit (as defined below) is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash in flows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit").

2.7 Provisions and contingent liabilities

Provisions are recognized when there is a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance sheet date.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Provisions, contingent liabilities and contingent assets are reviewed at each Balance Sheet date. Where the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under such contract, the present obligation under the contract is recognised and measured as a provision.

2.8 Commitments

Commitments are future liabilities for contractual expenditure, classified and disclosed as follows:

- a) estimated amount of contracts remaining to be executed on capital account and not provided for;
- b) uncalled liability on shares and other investments partly paid;
- c) funding related commitment to subsidiary, associate and joint venture companies; and
- d) other non-cancellable commitments, if any, to the extent they are considered material and relevant in the opinion of management.

2.9 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(a) Financial assets

(i) Initial recognition and measurement

At initial recognition, financial asset is measured at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in the Statement of Profit and Loss.

(ii) Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in following categories:

- a) at amortized cost; or
- b) at fair value through other comprehensive income; or
- c) at fair value through profit or loss.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

Amortized cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortized cost. Interest income from these financial assets is included in finance income using the effective interest rate method (EIR).

Fair value through other comprehensive income (FVOCI): Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at fair value through other comprehensive income (FVOCI). Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognized in Statement of Profit and Loss. When the financial asset is derecognized, the cumulative gain or loss previously recognized in OCI is reclassified from equity to Statement of Profit and Loss and recognized in other gains/ (losses). Interest income from these financial assets is included in other income using the effective interest rate method.

Fair value through profit or loss: Assets that do not meet the criteria for amortized cost or FVOCI are measured at fair value through profit or loss. Interest income from these financial assets is included in other income.

The company has currently exercised the irrevocable option to present in Other comprehensive Income, subsequent changes in the Fair value of Equity Instruments. Such an

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

election has been made on instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

(iii) Impairment of financial assets

In accordance with Ind AS 109, Financial Instruments, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on financial assets that are measured at amortized cost and FVOCI.

For recognition of impairment loss on financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If in subsequent years, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognizing impairment loss allowance based on 12 month ECL.

Life time ECLs are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12 month ECL is a portion of the lifetime ECL which results from default events that are possible within 12 months after the year end.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the entity expects to receive (i.e. all shortfalls), discounted at the original EIR. When estimating the cash flows, an entity is required to consider all contractual terms of the financial instrument (including prepayment, extension etc.) over the expected life of the financial instrument. However, in rare cases when the expected life of the financial instrument cannot be estimated reliably, then the entity is required to use the remaining contractual term of the financial instrument.

ECL impairment loss allowance (or reversal) recognized during the year is recognized as income/expense in the statement of profit and loss. In balance sheet, ECL for financial assets measured at amortized cost is presented as an allowance, i.e. as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write off criteria, the Company does not reduce impairment allowance from the gross carrying amount.

(iv) Derecognition of financial assets

A financial asset is derecognized only when

- a) the rights to receive cash flows from the financial asset is transferred or
- b) retains the contractual rights to receive the cash flows of the financial asset, but assumes a contractual obligation to pay the cash flows to one or more recipients.

Where the financial asset is transferred then in that case financial asset is derecognized only if substantially all risks and rewards of ownership of the financial asset is transferred. Where the entity has not transferred substantially all risks and rewards of ownership of the financial asset, the financial asset is not derecognized."

(b) Financial liabilities

(i) Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss and at amortized cost, as appropriate.

All financial liabilities are recognized initially at fair value and, in the case of borrowings and payables, net of directly attributable transaction costs.

(ii) Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognized in the Statement of Profit and Loss.

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in Statement of Profit and Loss when the liabilities are derecognized as well as through the EIR amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the Statement of Profit and Loss.

(iii) Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the Statement of Profit and Loss as finance costs.

(c) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the balance sheet where there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability

simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

3 Significant accounting judgments, estimates and assumptions

The preparation of financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future years.

4 Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the year end date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

(a) Taxes

The extent to which deferred tax assets can be recognized is based on an assessment of the probability that future taxable income will be available against which the deductible temporary differences and tax loss carryforwards can be utilized. In addition, significant management judgment is required to determine the amount of deferred tax assets that can be recognized, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(b) Construction Contracts

Recognizing construction contract revenue requires significant judgement in determining actual work performed and the estimated costs to complete the work, provision for rectification costs, variation claims etc

- (c) In assessing the recoverability of the trade receivables and contracts assets, management's judgement involves consideration of ageing status, evaluation of litigations and the likelihood of collection based on the terms of the contract

5 Standards (including amendments) issued but not yet effective

Recent Indian Accounting Standards (Ind AS)

The Ministry of corporate Affairs ("MCA") notified amendments on 7 May 2025 and 13 August 2025 under the Companies (Indian Accounting Standards) Amendment Rules, 2025 and the Companies (Indian Accounting Standards) Second Amendment Rules, 2025, respectively, which is effective from annual reporting periods beginning on or after 1 April 2025.

(a) Amendment to Ind AS 7 and Ind AS 107 - Supplier Finance Arrangement:

The amendments to Ind AS 7 'Statement of Cash Flows' and Ind AS 107 'Financial Instruments: Disclosures' clarify the characteristics of supplier finance arrangements and require additional disclosures for such arrangements. The disclosure requirements in the amendments are intended to assist users of financial statements in understanding the effects of supplier finance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk.

The group does not have any supplier finance arrangements during the reporting period."

- (b) Amendment to Ind AS 1 - Classification of liabilities as current or non-current and non-current liabilities with covenants:

The amendment specifies the requirements for classifying liabilities as current or non-

current in the balance sheet, and clarifies the following:

- An entity's right to defer settlement of a liability for at least twelve months after the reporting period must have substance and must exist at the end of the reporting period. The classification of a liability as current or non-current is unaffected by the likelihood that the entity will exercise its right to defer settlement.
- If an entity's right to defer settlement of a liability is subject to covenants, such covenants affect whether that right exists at the end of the reporting period only if the entity is required to comply with the covenant on or before the end of the reporting period.
- In case of a liability that can be settled, at the option of the counterparty, by the transfer of the entity's own equity instruments, such settlement terms do not affect the classification of the liability as current or non-current only if the option is classified as an equity instrument.

These amendments have no effect on the measurement of any items in the consolidated financial statements of the Group. The Group did not make retrospective adjustments as a result of adopting the amendments to Ind AS 1

c) Amendment to Ind AS 12 - Pillar-Two Tax Reforms:

The Group is not within the scope of the OECD Pillar Two Model Rules, as Pillar Two legislation has not yet been enacted in any of the jurisdiction in which the Group operates.

d) Amendment to Ind AS 21-Lack of exchangeability

The Amendments introduces requirement to assess when a currency is exchangeable into another currency and when it is not. The amendment requires an entity to estimate the spot exchange rate when it concludes that a currency is not exchangeable into another currency. These amendments had no effect

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

on the consolidated financial statements of the group.

The below amendments are notified but not yet effective

Amendment to Ind AS 1 'Presentation of Financial Statements' - Classification of Liabilities as current or non-current and non-current liabilities with covenants:

The amendment includes specific provisions that will take effect for reporting periods beginning on or after 1 April 2026, retrospectively, as outlined below:

- a) Breach of material covenant for long-term loan arrangement on or before end of reporting period with effect that liability becomes payable on demand as on reporting date, then it shall be classified

as current liability, if lender agreed after reporting period and before approval of financial statements to not demand payment as a consequence of breach.

- b) Classify as non-current liability, if lender agreed by end of reporting period to provide grace period ending at least 12 months after reporting period within which entity can rectify the breach provided lender does not demand immediate repayment.
- c) Disclose information about the timing of settlement to understand the impact of the liability on the financial statements.

The Group does not expect this amendment to have an impact on its operations of consolidated financial statements.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

6A Property, plant and equipment – Current Year

Block of Assets	Gross block			Depreciation			Net block		
	As at April 01, 2025	Additions/ Adjustments	Deductions/ Adjustments	As at March 31, 2026	As at April 01, 2025	Additions/ Adjustments	Deductions/ Adjustments	As at March 31, 2026	As at March 31, 2025
Owned assets									
Freehold land	241.50			241.50	–			–	241.50
Leasehold Improvements	350.15			350.15	334.20	0.46		334.66	15.49
Buildings	146.86			146.86	88.21	4.95		93.16	53.70
Plant and Machinery	5,216.77	7.69		5,224.46	3,161.51	381.20		3,542.71	1,681.75
Furniture and Fixtures	61.03	6.93		67.96	47.25	1.32		48.57	19.39
Office Equipment	12.46	0.59		13.05	11.42	0.15		11.57	1.48
Computers	110.56	1.33		111.89	80.51	13.17		93.67	18.22
Vehicle	10.79	68.25		79.04	7.89	3.74		11.61	67.42
Total	6,150.12	84.80	–	6,234.92	3,730.98	404.99	–	4,135.97	2,098.95

Property, plant and equipment – Previous Year

Block of Assets	Gross block			Depreciation			Net block		
	As at April 01, 2024	Additions/ Adjustments	Deductions/ Adjustments	As at March 31, 2025	As at April 01, 2024	For the year	Deductions/ Adjustments	As at March 31, 2025	As at March 31, 2024
Owned assets									
Freehold land	241.50			241.50	–			–	241.50
Leasehold Improvements	350.15			350.15	324.16	10.04		334.20	15.95
Buildings	146.86			146.86	83.26	4.95		88.21	58.65
Plant and Machinery	5,216.77		–	5,216.77	2,770.13	391.35	–0.03	3,161.51	2,055.26
Furniture and Fixtures	60.56	0.47		61.03	43.49	3.76		47.25	13.78
Office Equipment	12.46			12.46	11.33	0.09		11.42	1.04
Computers	98.75	11.81		110.56	67.82	12.69		80.51	30.05
Vehicle	10.79			10.79	6.81	1.08		7.89	2.90
Total	6,137.84	12.28	–	6,150.12	3,307.00	423.96	–0.03	3,730.99	2,419.13

The Company has not revalued any Property, Plant and equipment during the year

The immovable properties are held in the name of the Company as at March 31, 2026 and March 31, 2025

Refer Note no 24 for property, plant and equipment pledged as security in respect of borrowings.

The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.

The aggregate depreciation expense for the year is included under "Depreciation and Amortisation" expense in the Statement of Profit and Loss– Refer Note 39

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

6B The details of the right-of-use asset held by the Company is as follows:

Particulars	Building	Total
Balance as at April 01, 2024	241.61	241.61
Additions	-	-
Deletion	-	-
Depreciation	(80.78)	(80.78)
Balance as at March 31, 2025	160.83	160.83
Additions	201.48	201.48
Deletion	(160.82)	(160.82)
Depreciation	(78.59)	(78.59)
Balance as at March 31, 2026	122.90	122.90

Set out below are the carrying amounts of lease liabilities and the movements during the period:

Particulars	Building	Total
Lease liabilities as at April 1, 2024	280.69	280.69
Additions	-	-
Interest on lease liabilities	21.87	21.87
Payments	(103.03)	(103.03)
As at March 31, 2024	199.53	199.52
Additions	201.48	201.48
Interest on lease liabilities	11.53	11.53
Payments	-	-
Reversal	(199.53)	(199.53)
As at Mar 31, 2026	213.01	213.01

Breakup of current and non-current lease liabilities

Particulars	31-Mar-26	31-Mar-25
Current lease liabilities	192.72	62.40
Non-current lease liabilities	20.29	137.13

7 Intangible assets - Current Year

Block of Assets	Gross block				Depreciation			Net block		
	As at 1 April 2025	Additions/ Adjustments	Deductions/ Adjustments	As at 31 March 2026	As at 1 April 2025	For the year	Deductions/ Adjustments	As at 31 March 2026	As at 31 March 2026	As at 31 March 2025
Computer Software	43.12	-	-	43.12	28.70	1.79	-	30.49	12.63	14.42
Technical Knowhow	54.22	-	-	54.22	48.76	2.25	-	51.01	3.21	5.46
Total	97.34	-	-	97.34	77.46	4.04	-	81.50	15.84	19.88

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Intangible assets – Previous Year

Block of Assets	Gross block			Depreciation			Net block		
	As at 1 April 2024	Additions/ Adjustments	Deductions/ Adjustments	As at 31 March 2025	As at 1 April 2024	For the year	As at 31 March 2025	As at 31 March 2025	As at 31 March 2024
Computer Software	43.12	-	-	43.12	26.91	1.79	-	28.70	14.42
Technical Knowhow	54.22	-	-	54.22	46.51	2.25	-	48.76	5.46
Total	97.34	-	-	97.34	73.42	4.04	-	77.46	23.92

8 Contract Assets (Non current)	As at 31 March 2026	As at 31 March 2025
Contract Assets	10,074.35	16,821.00
Less: Provision for Expected Credit Loss	(1,036.37)	(6,413.25)
Total	9,037.98	10,407.75

8.1 Non-Current Contract Assets include overdue balances of Rs. 9,037.98 lakhs as at March 31, 2026 (March 31, 2025 Rs.6,959.44 Lakhs), which are net of provisions of Rs. 1,036.37 lakhs as at March 31, 2026 (March 31, 2025: Rs.926.98 lakhs). Non-Current Trade Receivable include overdue balances of Rs 5,844.92 lakhs as at March 31, 2026 (March 31, 2025, Rs. 495.18 lakhs), which are net of provisions of Rs. 538.77 lakhs as at March 31, 2026 (March 31, 2025: Rs.82.99 lakhs). Both the above amounts pertain to projects which have been stalled due to delays in obtaining approvals from the regulatory authorities and on account of disputes. One of the customers in the said projects is undergoing liquidation process, in respect of which the Company is confident of recovering the dues based on the realisability of the assets available with the said customer. Further, considering the ongoing negotiations with the customers, the management of the Company is confident of recovering the dues in full.

The Auditors have qualified this matter in their report for the quarter and year ended March 31, 2026.

9 Financial Assets- Investments (Non Current)	As at 31 March 2026	As at 31 March 2025
<u>Investment in Others – Equity investments at fair value through other comprehensive income (FVOCI)</u>		
<u>Quoted</u>		
386,526 Equity Shares (Previous year: 386,526 Equity Shares) of ₹ 10/- each fully paid up in Orient Green Power Company Limited	31.08	45.42
<u>Unquoted</u>		
4,076,474 Equity shares (Previous year: 4,076,474 Equity Shares) of ₹ 10/- each fully paid up in Leitwind Shriram Manufacturing Private Limited	407.56	407.56
Less: Provision for Diminution in value of Investments	(407.56)	(407.56)
Total (A+B)	31.08	45.42
Aggregate book value of:		
Quoted investments	31.08	45.42
Aggregate Market value of:		
Quoted investments	31.08	45.42
Aggregate amount of impairment in value of Investments	407.56	407.56

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

9A Financial Assets- Investments (Current)	As at 31 March 2026	As at 31 March 2025
Investments Others- Investments at fair value through profit or loss (FVTPL)		
Unquoted		
Investments in Mutual Funds		
20,263 Units (Previous year: NIL) in Adithya Birla Sun life low duration fund	138.36	-
	138.36	-
Aggregate book value of:		
Quoted investments	138.36	-
Aggregate Market value of:		
Quoted investments	138.36	-
10 Financial assets - Loans (Non current)	As at 31 March 2026	As at 31 March 2025
<u>Unsecured</u>		
Considered Good	696.17	696.17
Significant increase in credit risk	362.28	362.28
Less: Provision for Expected Credit Loss	(362.28)	(362.28)
Net amount	696.17	696.17
Total	696.17	697.48
11 Trade Receivables - (Non current) (Unsecured)	As at 31 March 2026	As at 31 March 2025
Trade Receivables - Retention Money		
Considered Good	23,681.93	19,114.27
Significant increase in credit risk	3,063.99	2,748.69
Less: Provision for Expected Credit Loss	(3,063.99)	(2,748.69)
	23,681.93	19,114.27
Trade Receivables		
Considered Good (refer note 11.1 below)	3,488.08	119.49
Significant increase in credit risk	588.76	321.70
Less: Provision for Expected Credit Loss	(588.76)	(321.70)
	3,488.08	119.49
Total	27,170.01	19,233.76

11.1 Non-Current Trade Receivable include overdue balances of Rs 5,844.92 lakhs as at March 31, 2026 (March 31, 2025, Rs. 495.18 lakhs), which are net of provisions of Rs. 538.77 lakhs as at March 31, 2026 (March 31, 2025: Rs.82.99 lakhs). Both the above amounts pertain to projects which have been stalled due to delays in obtaining approvals from the regulatory authorities and on account of disputes. One of the customers in the said projects is undergoing liquidation process, in respect of which the Company is confident of recovering the dues based on the realisability of the assets available with the said customer. Further, considering the ongoing negotiations with the customers, the management of the Company is confident of recovering the dues in full.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

The Auditors have qualified this matter in their report for the quarter and year ended March 31, 2026.

11A Trade receivables –Non Current–ageing schedule

31-03-2026

Particulars	Outstanding for following periods from due date of payments						Total
	Not Due	Upto 6 Months	6 months to 1 year	1- 2 years	2-3 years	More than 3 years	
Undisputed		-	-	-			
- Considered good	21,700.78	-	-	-	-	-	21,700.78
- Significant increase in credit risk	-	-	-	-	-	1,769.04	1,769.04
	21,700.78	-	-	-	-	1,769.04	23,469.82
Less: Provision for Expected Credit Loss							(1,769.04)
Sub total (a)							21,700.78
Disputed							
- Considered good	2,856.86					2,612.37	5,469.23
- Significant increase in credit risk	-					1,883.71	1,883.71
	2,856.86	-	-	-	-	4,496.08	7,352.94
Less: Provision for Expected Credit Loss							(1,883.71)
Sub total (b)							5,469.23
Total (a) + (b)							27,170.01

31-03-2025

Particulars	Outstanding for following periods from due date of payments						Total
	Not Due	Upto 6 Months	6 months to 1 year	1- 2 years	2-3 years	More than 3 years	
Undisputed							
- Considered good	16,923.21	-	-	-	69.27	355.76	17,348.24
- Significant increase in credit risk	-	-	-	-	-	1,757.79	1,757.79
	16,923.21	-	-	-	69.27	2,113.55	19,106.03
Less: Provision for Expected Credit Loss							(1,757.79)
Sub total (a)							17,348.24
Disputed							
- Considered good	1,766.03	-	-	-	-	119.49	1,885.52
- Significant increase in credit risk	-	-	-	-	-	1,312.60	1,312.60

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Outstanding for following periods from due date of payments						Total
	Not Due	Upto 6 Months	6 months to 1 year	1- 2 years	2-3 years	More than 3 years	
	1,766.03	-	-	-	-	1,432.09	3,198.12
Less: Provision for Expected Credit Loss							(1,312.60)
Sub total (b)							1,885.52
Total (a) + (b)							19,233.76
12 Other financial assets (Non current) (at amortised cost)							
	As at 31 March 2026					As at 31 March 2025	
Deposits	1,137.78					1,191.70	
Less: Provision for Expected Credit Loss	(923.11)					(132.86)	
Margin Money with maturity period of more than 12 Months	910.74					291.21	
Deposit Account with maturity period of more than 12 Months	152.14					46.54	
	1,277.55					1,396.59	
13 Deferred Tax Assets (Net)							
	As at 31 March 2026					As at 31 March 2025	
Deferred Tax Assets (Net) (Refer Note 42)	38,426.10					39,289.62	
	38,426.10					39,289.62	
14 Income Tax Assets (Net)							
	As at 31 March 2026					As at 31 March 2025	
Advance Tax & Tax deducted at source (Net of Provision for Tax (March 31, 2025 ₹ 5,540.74 lakhs (March 31, 2024 ₹ 5,540.74 lakhs))	1,509.09					2,163.73	
Total	1,509.09					2,163.73	
15 Other Non Current Assets							
	As at 31 March 2026					As at 31 March 2025	
Prepaid Expenditure	79.48					-	
Total	79.48					-	
16 Contract assets							
	As at 31 March 2026					As at 31 March 2025	
Contract Assets (Refer Note 16.1)	1,53,012.10					1,08,812.31	
Less: Provision for Expected Credit Loss (Refer Note 36)	(6,661.36)					(1,184.48)	
Total	1,46,350.74					1,07,627.83	

16.1 The above Contract Assets includes materials at project site amounting to Rs 26,041.00 lakhs (Previous year March 31, 2025 Rs 26,876.00 lakhs)

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

17 Trade receivables	As at 31 March 2026	As at 31 March 2025
Unsecured		
-Considered good	56,731.34	29,496.40
-Significant increase in credit risk	8,894.29	8,850.10
Less: Provision for Expected Credit Loss	(8,894.29)	(8,850.10)
Trade Receivable – Retention monies		
-Considered good	2,182.38	7,310.22
-Significant increase in credit risk	20.40	-
Less: Provision for Expected Credit Loss	(20.40)	-
Net	58,913.72	36,806.62

17.1 The average credit period allowed to customers is between 30 days to 60 days. The credit period is considered from the date of Invoice. Further, a specified amount of bill is held back by the customer as retention money, which is payable as per the credit period, from the date such retention becomes due. The retention monies held by customers become payable on completion of a specified milestone or after the Defect Liability Period of the project, which is normally 1 year after the completion of the project, as per terms of respective contract. No Interest is payable by the customers for the delay in payments of the amounts over due. The Company evaluates, the financial health, market reputation, credit rating of the customer, before entering into the contract. The company's customers comprise of public sector undertakings as well as private entities.

17.2 Trade receivable include due from related parties amounting to Rs 1,667.51 Lakhs (March 31, 2025- 1,669.01 Lakhs) Refer Note 47 C.

31-03-2026

Particulars	Outstanding for following periods from due date of payments						Total
	Not Due	Upto 6 Months	6 months to 1 year	1- 2 years	2-3 years	More than 3 years	
Undisputed							
- Considered good	16,123.97	14,833.55	18,417.81	2,894.40	1,366.88	5,131.23	58,767.84
- Significant increase in credit risk	311.25					8,491.64	8,802.89
	16,435.21	14,833.55	18,417.81	2,894.40	1,366.88	13,622.87	67,570.73
Less: Provision for Expected Credit Loss							(8,802.89)
Sub total (a)							58,767.84
Disputed							
- Considered good			145.88	-		-	145.88
- Significant increase in credit risk			53.00	45.73		13.07	111.80
	-	-	198.88	45.73	-	13.07	257.68
Less: Provision for Expected Credit Loss							(111.80)
Sub total (b)	-	-	198.88	45.73	-	13.07	145.88
Total (a) + (b)							58,913.72

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

31-03-2025

Particulars	Outstanding for following periods from due date of payments						Total
	Not Due	Upto 6 Months	6 months to 1 year	1- 2 years	2-3 years	More than 3 years	
Undisputed							
- Considered good	18,713.74	2,446.87	281.07	612.21	1,918.91	11,512.12	35,484.92
- Significant increase in credit risk						8,505.49	8,505.49
	18,713.74	2,446.87	281.07	612.21	1,918.91	20,017.61	43,990.41
Less: Provision for Expected Credit Loss							(8,505.49)
Sub total (a)							35,484.92
Disputed							
- Considered good	-	50.09	-	-	1,271.61		1,321.70
- Significant increase in credit risk	-		-	-	197.09	147.52	344.61
	-	50.09	-	-	1,468.70	147.52	1,666.31
Less: Provision for Expected Credit Loss							(344.61)
Sub total (b)	-	50.09	-	-	1,468.70	147.52	1,321.70
Total (a) + (b)							36,806.62

Notes:

Movement in loss allowance is as follows: (Trade receivables- current and non current)

Particulars	As at 31 March 2026	As at 31 March 2025
Opening balance	11,920.49	12,666.14
Additions / Transfer	646.95	-
Reversals	-	745.65
Closing balance	12,567.44	11,920.49
18 Cash and cash equivalents	As at 31 March 2026	As at 31 March 2025
Balances with banks		
In current accounts	2,614.34	710.80
Cash on hand	3.44	23.77
Total	2,617.78	734.57
19 Other Bank Balances	As at 31 March 2026	As at 31 March 2025
Deposit Account (Original Maturity of 3 Months to 12 Months)	1,311.30	942.56
Margin Money (Original Maturity of 3 Months to 12 Months)	3,537.29	3,247.70
Total	4,848.59	4,190.26

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

20 Other Current Financial assets (at amortised cost)	As at 31 March 2026	As at 31 March 2025
Security deposit	11.86	117.21
Less: Allowance for expected credit loss	-	(13.51)
Security deposit	11.86	103.70
Advances to Employees	53.43	77.21
Share First and Final call receivable(Refer Note no 22(g))	2,505.12	-
Interest Receivable	-	5.04
Total	2,570.41	185.95
21 Other current assets (unsecured, considered good unless otherwise stated)	As at 31 March 2026	As at 31 March 2025
Balance with Government Authorities	7,464.04	6,995.43
Prepaid Expenses	222.55	306.09
Other Advances	40.99	0.16
Advances to Suppliers		
- Considered good	5,633.61	6,023.42
- Significant increase in credit risk	1,640.30	1,640.30
Less: Provision for Expected Credit Loss	(1,640.30)	(1,640.30)
	5,633.61	6,023.42
Total	13,361.19	13,325.10
22 Equity Share capital		
Particulars	As at 31 March 2026	As at 31 March 2025
Authorized		
2,25,000,000 (31 March 2025 2,25,000,000) Equity Shares of ₹ 10 each	2,25,000.00	2,25,000.00
	2,25,000.00	2,25,000.00
Issued, subscribed and paid up		
1,89,32,20,382 (31 March 2025: 1,56,36,59,833) Equity shares of ₹ 10 each fully paid	1,89,322.04	1,56,365.98
5,01,02,421 (31 March 2025: Nil) Equity shares of ₹ 10 each partly paid (Refer note 20 and 22 (g))	5,010.24	-
	1,94,332.28	1,56,365.98

- (a) Pursuant to the resolution of the members passed at the Extraordinary General Meeting held on December 20, 2024, the Authorised Share capital of the company has been increased from Rs.1,75,000 lakhs (1,750,000,000 Equity Shares of Rs. 10/- each) to Rs. 2,25,000 lakhs (2,250,000,000 Equity Shares of Rs. 10/- each).

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(b) Reconciliation of Equity shares outstanding at the beginning and at the end of the year

Particulars	As at 31 March 2026	As at 31 March 2025
	No of shares	No of shares
Reconciliation of Equity shares outstanding at the beginning and at the end of the year	1,56,36,59,833	1,40,98,13,633
Add: Rights issue during the year (Refer note (g) below)	35,00,00,000	-
Add: Debt conversion rights exercised (Refer note (h) below)	2,96,62,970	15,38,46,200
Balance at the end of the year	1,94,33,22,803	1,56,36,59,833

(c) Details of shareholders holding more than 5% shares

Name of Shareholder	As at 31 March 2026		As at 31 March 2025	
	No of shares	% of Shares	No of shares	% of Shares
Equity Shares				
Mark AB Capital Investments LLC (Refer Note (d) below)	10,00,000.00	0.05%	35,00,00,000	22%
Mark AB Welfare Trust	36,21,70,551	19%	18,06,88,255	12%
Punjab National Bank	NA	NA	9,63,76,614	6%

(d) Details of shares held by Promoters

Equity shares of Rs 10 each fully paid up

Name of Shareholder	As at 31 March 2026		
	No of shares	% of Shares	% change during the year
Mark AB Capital Investments LLC	10,00,000	0.05%	(21.95%)
Mark AB Welfare Trust	36,21,70,551	19%	7%

Equity shares of Rs 10 each fully paid up

Name of Shareholder	As at 31 March 2025		
	No of shares	% of Shares	% change during the year
Mark AB Capital Investments LLC	35,00,00,000	22%	-3%
Mark AB Welfare Trust	18,06,88,255	12%	10%

(e) Terms/rights attached to the shares

The Company has issued equity shares having a par value of ₹ 10 per share. All these shares have the same rights and preferences with respect to payment of dividend, repayment of capital and voting rights.

In the event of liquidation of the company, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

The Company has only one class of share capital, i.e., equity shares having face value of ₹ 10 per share. Each holder of equity share is entitled to one vote per share.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(f) Preferential issue of equity shares during past five years:

There is no Preferential issue of Equity during the year ended March 31, 2021, March 31, 2022, March 31, 2024 & March 31, 2025.

Preferential issue of equity shares during the previous year (2022-23):

Particulars	2022-23
	No.shares
Mark AB Capital Investments LLC	35,00,00,000

- g) a) During the year ended March 31, 2026, the company has allotted 35,00,00,000 equity shares of Rs 10 each, aggregating to Rs 35,000 Lakhs to eligible equity shareholders on right basis, after obtaining necessary approvals, in respect of which application money of Rs.17,500 lakhs has been received. The first and final call was due on November 07, 2025, in respect of which the Company has received Rs.14,994.88 lakhs. The rights issue committee and board of directors in their meeting held on November 12, 2025 has approved the conversion of 29,98,97,579 partly paid-up equity shares into fully paid-up equity shares of the Company.
- b) During the year ended March 31, 2026 the Rights Issue Committee and the Board of Directors in their meeting held on February 02, 2026 has approved the variation in objects of the Rights Issue as set out in the Letter of Offer dated May 22, 2025.
- h) During the year ended March 31, 2026, the Company has converted 33,15,000, 37,68,000 and 4,19,000 Compulsorily Convertible Debentures (CCDs) issued to Assets Care and Reconstruction Enterprise Limited, Central Bank of India and Axis bank Limited respectively, into 1,24,01,796, 1,40,96,521 and 31,64,653 fully paid-up equity shares at a fair value of Rs.26.73, Rs.26.73 and Rs.13.24 per equity share. As a result the company has recognised securities premium of Rs 4,535.71 lakhs(Refer Note 23(i)).

23 Other equity

(A) Other equity	As at 31 March 2026	As at 31 March 2025
Securities premium reserve (Refer Note (i) below)	2,01,528.06	1,96,992.35
General reserve (Refer Note (ii) below)	561.93	561.93
Capital Reserve (Refer Note (iii) below)	12.92	12.92
Deficit in the Statement of Profit and Loss (Refer Note (iv) below)	(2,05,479.65)	(2,10,833.49)
Re-measurement gains on defined benefit plans (Net of Tax) (Refer Note (vii) below)	135.98	152.52
Investments FVTOCI Reserve on equity instruments (Refer Note (vi) below)	(13.13)	1.21
Share Application money pending allotment (Refer Note (v) below)	262.00	7,083.00
Foreign Currency translation difference account (Refer Note (viii) below)	555.99	266.93
Non Controlling Interest	182.27	166.24
Total	(2,253.63)	(5,596.39)

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(i) Securities premium reserve	As at 31 March 2026	As at 31 March 2025
Opening balance	1,96,992.35	1,92,376.97
Add : Securities premium credited on issue of shares (Refer note 22 (h))	4,535.71	4,615.38
Closing balance	2,01,528.06	1,96,992.35
(ii) General reserve	As at 31 March 2026	As at 31 March 2025
Opening balance	561.93	561.93
Additions/(Transfers)	-	-
Closing balance	561.93	561.93
(iii) Capital Reserve	As at 31 March 2026	As at 31 March 2025
Opening balance	12.92	12.92
Additions/(Transfers)	-	-
Closing balance	12.92	12.92
(iv) Deficit in the Statement of Profit and Loss	As at 31 March 2026	As at 31 March 2025
Opening balance	(2,10,833.49)	(2,13,317.52)
Add: Net Profit for the year	5,353.84	2,484.03
Closing balance	(2,05,479.65)	(2,10,833.49)
(v) Share application money pending allotment	As at 31 March 2026	As at 31 March 2025
Opening balance	7,083.00	-
Changes during the year	(6,821.00)	7,083.00
Closing balance	262.00	7,083.00
(vi) Investments FVTOCI Reserve on equity instruments	As at 31 March 2026	As at 31 March 2025
Opening balance	1.21	33.60
-Fair valuation changes for the year	(14.34)	(32.39)
Closing balance	(13.13)	1.21
(vii) Re-measurement gain on post employment benefit obligation (net of tax)	As at 31 March 2026	As at 31 March 2025
Opening Balance	152.52	158.20
Changes during the year	(16.54)	(5.68)
Closing Balance	135.98	152.52

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(viii) Foreign Currency Translation Diff account	As at 31 March 2026	As at 31 March 2025
Opening Balance	266.93	219.00
Additions	289.06	47.93
Closing Balance	555.99	266.93

Nature and Purpose of Reserves

Securities premium reserve

Securities premium reserve is used to record the premium on issue of shares. The reserve will be utilised in accordance with provisions of the Act.

General Reserve

The Company created a General Reserve in earlier years pursuant to the provisions of the Companies Act wherein certain percentage of profits were required to be transferred to General Reserve before declaring dividends. As per the Companies Act 2013, the requirement to transfer profits to General Reserve is not mandatory. General Reserve is a free reserve available to the Company.

Capital reserve

Capital reserve was created under the previous GAAP out of the profit earned from a specific transaction of capital nature. Capital reserve is not available for the distribution to the shareholders.

Investments FVTOCI Reserve on equity instruments

The Company has elected to recognise changes in the fair value of certain investments in equity securities in other comprehensive income. These changes are accumulated within FVTOCI reserve within equity. The Company transfers Amount from this reserve to retained earnings when the relevant equity securities are disposed off.

Re-measurement gain on post employment benefit obligation (net of tax)

Remeasurements of defined benefit liability / (asset) comprises actuarial gains and losses and return on plan assets (excluding interest income).

24 Borrowings – Non-current	As at 31 March 2026	As at 31 March 2025
Secured – At Amortized Cost		
From Banks		
Term Loans	474.70	1,078.45
Non Convertible debentures (NCD)	10,835.48	11,209.00
Compulsorily Convertible Debentures (CCD)	7,019.47	7,637.46
Car Loan	75.21	-
From Others		
Term Loans	1,021.23	755.18
Non Convertible debentures (NCD)	2,831.94	3,063.25
Compulsorily Convertible Debentures (CCD)	583.17	849.87
Unsecured Loan (Refer note 24.2 and 47)	2,595.05	2,096.57
Less: Current Maturities	(1,505.87)	(431.01)
Total	23,930.38	26,258.77

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

24.1 Terms of repayment and Security Details

Particulars	31.03.2026	31.03.2025	Terms of Repayment	Rate of Interest per annum
Term Loans from Banks **	474.70	1,078.45	67 Structured Monthly Repayment commencing from Sept 2021 to Mar 2027	9%
Non Convertible debentures (NCD) from Banks**	10,835.48	11,209.00	26 Structured Halfyearly repayment commencing from Oct 22 to Mar 35	0.10% to 8%pa with and average yield of 4% during the tenure of 14 years
Compulsorily Convertible Debentures (CCD)from Banks**	7,019.47	7,637.46	Fully Convertible on 31st March 2035	0.10% to 8%pa with and average yield of 4% during the tenure of 14 years
Car Loan	75.21	-	84 Structured Monthly Repayment commencing from Dec 2025 to Nov 2032	9%
Term Loans from Others**	1,021.23	60.17	48 Structured Monthly Repayment commencing from April 2023 to Mar 2027	Nil Interest
Term Loans from Others**		660.00	4 Equal Half Yearly repayment commencing from September 2027 to March 2029	9%
Non Convertible debentures (NCD) from Others**	2,831.94	3,063.25	26 Structured Halfyearly repayment commencing from Oct 22 to Mar 35	0.10% to 8%pa with and average yield of 4% during the tenure of 14 years
Compulsorily Convertible Debentures (CCD)from Others**	583.17	849.87	Fully Convertible on 31st March 2035	0.10% to 8%pa with and average yield of 4% during the tenure of 14 years
Unsecured Loan	2,595.05	2,096.57	Bullet repayment on 31st Dec 2035. The loan carries interest rate at 0.10% p.a. payable half yearly from March 2023 till December 2035	0.10%
Total	25,436.25	26,654.78		

Security

- " (**) a) Primary – First Pari-Passu charge over the pooled Assets i.e., Movable & Immovable (both Fixed and Current) Assets of the Company with other Working Capital Lenders.
- b) Collateral (EM) – Equitable Mortgage of Land & Building admeasuring 0.96 Acres at Ambattur Industrial Estate, Korattur, Chennai on Pari-Passu basis
- c) Collateral (Pledge)– Pledge of 14,24,89,592 equity shares of SEPC Limited held by Mark AB Welfare Trust on Pari-Passu basis

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

- d) Collateral (CG) – Corporate Guarantee of Mark AB Capital Investment LLC, Dubai & Mark AB Investment India Pvt Ltd, New Delhi"

24.2 During the year ended March 31, 2026, the Company has obtained unsecured loan from a related party amounting to Rs.737.73 Lakhs(March 31, 2025 Rs 325.00 lakhs) . The terms of repayment is bullet repayment of principal on 31-December-2035. The loan carries interest rate at 0.10% per annum payable half yearly from March 2024 till December 2035. The said loan has been recognised at amortised cost and the resultant gain on initial recognition amounting to Rs 427.03 lakhs is credited to other income in the statement of profit and loss under INDAS 109-Financial Instruments. (Also refer note 35).

24.3 The Company has not been declared a wilful defaulter by any bank or financial institution or any other lender during the current year.

24.4 The Company has utilised the funds as per the terms of the Borrowings.

24.5 The Company has defaulted in repayment of principle and interest in respect to the following loans

Nature of borrowing, incl debt securities	Name of lender	Amount not paid on due date(Rs in lakhs)	Whether principal or interest	No. of days delay or unpaid	Remarks , if any
Term loan	Central Bank Of India	44.53	Principal & Interest	30	The amounts have been remitted before March 31, 2026.
	Assets Care and Reconstruction Enterprise Limited	3.50	Interest	30	
	Asset Reconstruction Company India Limited	4.56		30	
	Adithya Birla Capital Limited	133.96	Principal & Interest	5	
	Adithya Birla Capital Limited	133.96		36	
Car loan	Bank Of Maharastra	1.36		10	

25 Other financial liabilities (at amortised cost)	As at 31 March 2026	As at 31 March 2025
Sundry Creditors- Retention	453.78	1,798.61
Total	453.78	1,798.61

Sundry Creditors – Retention

As on 31-03-2026

Particulars	Outstanding for following periods from due date of payments					
	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-	-
(ii) Others	453.78	-	-	-	-	453.78

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Outstanding for following periods from due date of payments					
	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues – Others	-	-	-	-	-	-
Total	453.78	-	-	-	-	453.78

As on 31-03-2025

Particulars	Outstanding for following periods from due date of payments					
	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-	-
(ii) Others	1,798.61	-	-	-	-	1,798.61
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues – Others	-	-	-	-	-	-
Total	1,798.61	-	-	-	-	1,798.61

26 Long Term Provisions	As at 31 March 2026	As at 31 March 2025
Provision for gratuity (Refer Note 44)	439.91	388.95
Provision for Compensated Absences (Refer Note 44)	180.23	178.89
Total	620.14	567.84

27 Other non-current liabilities	As at 31 March 2026	As at 31 March 2025
Contract Liabilities		
Advance from Customers	2,174.35	3,204.84
Total	2,174.35	3,204.84

28 Short-term borrowings	As at 31 March 2026	As at 31 March 2025
Secured		
From bank		
- Cash Credit	5,506.20	6,523.34
- Working Capital Demand Loans	205.06	243.66
- Current Maturities	474.70	480.00
- Non Convertible debentures(NCD)	879.91	68.70
- Compulsorily Convertible Debentures(CCD)	539.30	-
From Financial Institutions		
- Current Maturities	1,021.23	48.00
- Current Maturities – Car Loan	9.94	-

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

28 Short-term borrowings	As at 31 March 2026	As at 31 March 2025
- Non Convertible debentures(NCD)	229.97	18.78
- Compulsorily Convertible Debentures(CCD)	44.80	-
Unsecured		
From others	2,295.24	2,099.94
Total	11,206.35	9,482.42

- 28.1** a) Primary -First Paripassu charge over the Pooled Assets ie., all movable and immovable assets (both Fixed and Current) assets of the company with other Working Capital Lenders.
- b) Collateral(EM)- Equitable Mortgage of Land and Building admeasuring 0.96Acres at Ambattur Industrial Estate, Korattur, Chennai on Pari Passu basis.
- c) Collateral(Pledge) - Pledge of 14,24,89,592 Equity Shares of SEPC Limited held by MARK AB Welfare Trust on Pari- Passu basis
- d) Collateral(CG) - Corporate Guarantee of Mark AB Capital Investment LLC, Dubai & Mark AB Investment India Pvt Ltd, New Delhi.

28.2 The quarterly statements filed by the Company with the banks and financial institutions are in agreement with the books of accounts.

28.3 Name of lender	Nature of borrowing, incl debt securities	Amount not paid on due date(Rs in lakhs)	Whether principal or interest	No. of days delay or unpaid	Remarks , if any
Bank Of India		3.11		30	
Punjab National Bank		7.84		30	
Axis Bank		1.69		30	
Yes Bank	Cash Credit &	0.96		30	The amounts have been remitted before March 31, 2026.
Indian Bank	Working Capital	3.02	Interest	30	
Indusind	Demand Loan	2.32		30	
IDBI Bank Limited		8.03		30	
State Bank Of India		10.30		30	
Federal Bank Limited		2.29		30	
DBS Bank		2.59		30	
ICICI Bank Limited		0.53		30	
Central Bank Of India		14.94		30	
Bank of Baroda		2.98		30	
Bank Of Maharastra		2.28		30	
Union Bank		1.87		30	

28.4 The Company has utilised the funds as per the terms of the Borrowings. Also, the Company has not used funds raised on short term basis for long term purpose.

28.5 Rate of Interest- The interest rate is charged @ 9.00% p.a. w.e.f 1st October 2020

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

28.6 Net Debt Reconciliation

Particulars	As at 31 March 2026	As at 31 March 2025
Cash & Cash equivalents	2,617.78	734.57
Non Current Borrowings	(23,930.38)	(26,258.77)
Current Borrowings	(11,206.35)	(9,385.44)
Net Debt	(32,518.95)	(34,909.64)

Particulars	Cash & Cash equivalents	Non Current Borrowings	Current Borrowings	Total
Net Debt as on 1st April, 2024	1,834.96	(29,840.24)	(15,373.66)	(43,378.94)
Cash Flows	(1,100.39)		-	(1,100.39)
Proceeds from availments		(325.24)		(325.24)
Repayments		(310.17)	5,988.22	5,678.05
Gain on restructuring/ fair value		213.17		213.17
Interest paid/ accrued		4,003.71		4,003.71
Net Debt as on 1st April, 2025	734.57	(26,258.77)	(9,385.44)	(34,909.64)
Cash Flows	1,883.21		-	1,883.21
Proceeds from availments		(737.73)		(737.73)
Repayments		1,604.85	860.44	2,465.29
Conversion of CCD to equity		681.00		681.00
Gain on restructuring/ fair value		427.03	-	427.03
Exceptional items - Loss on Extinguishment of Liability		(109.06)		(109.06)
Interest paid/accrued		(2,219.05)		(2,219.05)
Reclassification		2,681.35	(2,681.35)	-
Net Debt as on 31st March, 2026	2,617.78	(23,930.38)	(11,206.35)	(32,518.95)

28 Trade payables	As at 31 March 2026	As at 31 March 2025
Acceptances	5,925.61	9,185.06
Trade Payables	66,082.02	31,950.95
Total	72,007.63	41,136.01

29.1 The average credit period ranges from 30 days to 90 days, depending on the nature of the item or work. The work orders include element of retention, which would be payable on completion of a milestone, completion of the contract or after a specified period from completion of the work. The terms also would include back to back arrangement wherein, certain amounts are payable on realisation of corresponding amounts by the company from the customer. No interest is payable for delay in payments, unless otherwise specifically agreed in the order or as required by a legislation, like Micro, Small and Medium Enterprises Development Act ("MSMED Act"). The company has a well defined process for ensuring regular payments to the vendors.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

29.2 Based on the information available with the Company, there are no outstanding dues and payments made to any supplier of goods and services beyond the specified period under Micro, Small and Medium Enterprises Development Act, 2006 [MSMED Act]. There is no interest payable or paid to any suppliers under the said Act.

Particulars	As at 31 March 2026	As at 31 March 2025
(a) Amount remaining unpaid to any supplier at the end of each accounting year: Principal & Interest	-	-
(b) The amount of interest paid by the buyer in terms of section 16 of the MSMED Act, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
(c) The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act.	-	-
(d) The amount of interest accrued and remaining unpaid at the end of each accounting year.	-	-
(e) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise, for the purpose of disallowance of a deductible expenditure under section 23 of the MSMED Act.	-	-

29A Ageing Trade payable ageing

As on 31-03-2026

Particulars	Outstanding for following periods from due date of payments					
	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-	-
(ii) Others	19,692.94	33,935.19	10,279.81	346.34	7,753.35	72,007.63
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues – Others	-	-	-	-	-	-
Total	19,692.94	33,935.19	10,279.81	346.34	7,753.35	72,007.63

As on 31-03-2025

Particulars	Outstanding for following periods from due date of payments					
	Not due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-	-
(ii) Others	12,949.88	17,999.11	1,352.97	953.26	7,880.79	41,136.01
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues – Others	-	-	-	-	-	-
Total	12,949.88	17,999.11	1,352.97	953.26	7,880.79	41,136.01

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

30 Other financial liabilities (at amortised cost)	As at 31 March 2026	As at 31 March 2025
Other payables*	241.80	1,007.38
Total	241.80	1,007.38
31 Other current liabilities	As at 31 March 2026	As at 31 March 2025
Statutory dues payable	234.09	97.99
Advance Billing	262.79	171.44
Total	496.88	269.43
32 Contract Liabilities	As at 31 March 2026	As at 31 March 2025
Advance from customers	5,720.62	3,969.93
Total	5,720.62	3,969.93
33 Short Term Provisions	As at 31 March 2026	As at 31 March 2025
Provision for gratuity (Refer Note 44)	82.67	97.17
Provision for Compensated Absences (Refer Note 44)	39.68	38.66
Total	122.35	135.84
	Year Ended	
34 Revenue from operations	2025-26	2024-25
Revenue from Engineering and Construction Contracts	1,05,449.85	59,765.33
Total	1,05,449.85	59,765.33

34.1 Unsatisfied performance obligation: Management expects that the transaction price allocated to partially or fully unsatisfied performance obligation of ₹ 10,31,640 lakhs (Order book value) (March 31, 2025: ₹ 65,321 Lakhs) will be recognised as revenue over the project life cycle.

34.2 Particulars	Trade Receivables	Contract Assets (unbilled work- in-progress)	Contract Liabilities (due to customers)	Net Contract Balances
Balance as at March 31, 2024	46,607.75	1,02,276.27	8,833.43	1,40,050.59
Net increase/ (decrease)	9,432.63	15,759.31	(1,658.66)	26,850.60
Balance as at March 31, 2025	56,040.38	1,18,035.58	7,174.77	1,66,901.19
Net increase	30,043.35	37,353.14	720.20	66,676.29
Balance as at March 31, 2026	86,083.73	1,55,388.72	7,894.97	2,33,577.48

34.2 (a) Increase in contract assets is primarily due to lesser certification of progress bills as compared to revenue for the year. Further, contract liability has Increased due to increase in advance received from customer during the year.

34.3 The total revenue recognised under Ind AS 115 during the year is recognised over a period of time.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

34.4 Details for revenue from major customers :

Name of the customer	2025-26	2024-25
Customer 1	16%	19%
Customer 2	15%	17%
Customer 3	13%	14%

34.5 There are no reconciliation items between revenue from contracts with customers and revenue recognised with contract price.

34.6 Cost to obtain or fulfil the contract:

- Amount of amortisation recognised in Statement of Profit and Loss during the year : Nil
- Amount recognised as contract assets as at 31st March 2024 : Nil

35 Other income	2025-26	2024-25
Interest income		
- Margin Money deposits	247.31	268.60
- Income tax refund	80.20	14.82
Gain on initial recognition of unsecured loan	427.03	213.17
Liabilities no longer required written back	2,249.84	3,349.82
Provision no longer required written back	13.51	745.65
Miscellaneous income	116.16	244.27
Total	3,134.05	4,836.34

36 Erection, Construction & Operation Expenses	2025-26	2024-25
Cost of Materials and Labour*	87,657.85	45,643.88
Other Contract Related Costs	1,433.17	1,613.11
Total	89,091.02	47,256.99

* includes Provision for expected credit loss on Contract Asset amounting to Rs 100 lakhs (for FY 2024-25 Rs 1,184,48 Lakhs)

37 Employee benefits expense	2025-26	2024-25
Salaries, wages, bonus and other allowances	2,527.88	2,899.42
Contribution to Provident and Other funds	183.08	214.15
Contribution to Gratuity	134.22	66.99
Staff welfare expenses	54.77	90.71
Total	2,899.95	3,271.27

38 Finance costs	2025-26	2024-25
Interest on Cash Credits	724.82	892.08
Interest on Term Loans	235.11	172.67
Interest on CCD, NCD	96.98	28.35
Interest - Others	790.44	886.36

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

38 Finance costs	2025-26	2024-25
Interest on financial liabilities measured at Effective interest rates (INDAS)	2,219.04	2,476.48
Interest on Lease Liabilities	11.53	21.88
Total	4,077.92	4,477.82
39 Depreciation and amortization expense	2025-26	2024-25
Depreciation on Property, Plant and Equipment	404.99	423.96
Amortization of Intangible Assets	4.04	4.04
Amortization of Right to use assets	78.59	80.78
Total	487.62	508.78
40 Other expenses	2025-26	2024-25
Electricity and water	31.77	260.35
Rates and taxes	53.73	173.19
Rent	91.22	62.82
Repairs and Maintenance:		
Building	21.73	22.43
Plant and Machinery, Equipments	40.01	72.85
Others	10.53	15.45
Auditors' Remuneration	50.77	57.85
Bank Charges, Letter of Credit / Guarantee charges	1,212.54	1,363.52
Travel and conveyance	287.75	450.25
Insurance premium	73.86	98.55
Printing & Stationery	27.91	29.31
Communication, broadband and internet expenses	15.49	22.98
Sitting Fees	14.40	10.55
Consultancy charges	1,808.04	856.44
Legal Expenses	242.42	265.49
Advertisement	83.68	26.80
Provision for expected credit loss on trade receivables	1,423.87	-
Bad Debts	122.11	-
Loss on Sale of Asset	-	-
Donation	0.11	0.08
Others	89.03	390.69
Total	5,700.97	4,179.60

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

40.1 The following is the break-up of Auditors remuneration (exclusive of GST)

As auditor:	2025-26	2024-25
Statutory audit	37.57	30.50
Limited Review	10.52	7.50
Certifications	-	17.60
Reimbursement of expenses	2.68	2.25
Total	50.77	57.85

40.2 Corporate Social Responsibility

In view of absence of Profit as per the computation of Section 198 of the Companies Act 2013, Company is not required to spend towards CSR Activity as per Section 135 of Companies Act, 2013.

41 Exceptional Items-(income)/ expense	2025-26	2024-25
Loss on extinguishment of liability	109.06	1,389.25
Total	109.06	1,389.25

41.1 Exceptional items for the year ended March 31, 2026 and March 31, 2025 of Rs 109.06 lakhs and Rs 1,389.25 lakhs respectively, represents loss on extinguishment of financial liability upon conversion of Compulsorily convertible debentures (CCDs) into equity. On 28.06.2022 consequent to the approval of Resolution Plan under RBI Circular dt.07-06-2019 on Prudential Framework for Resolution of Stressed Assets, CCDs were issued upon conversion of partial debt. The CCDs were converted into equity shares based on the option exercised by the CCD holders and approved by the Board of Directors on 28.11.2024, 28.11.2024, 14.11.2025 and 06.01.2026 for Assets Care and Reconstruction Enterprise Limited, Central Bank of India, Axis bank and Theta Management consultancy respectively. These equity shares are issued to Assets Care and Reconstruction Enterprise Limited, Central Bank of India Axis bank Limited and Theta Management at price of Rs 26.73, Rs.26.73, Rs.13.24 and Rs 11.96 per share respectively, which is determined based on the minimum price of equity shares being higher of:

- the volume weighted average price of the related equity shares quoted on the recognised stock exchange during the ninety trading days preceding the relevant date; and
- the volume weighted average prices of the related equity shares quoted on a recognised stock exchange during the ten trading days preceding the relevant date.

Approval from stock exchanges are awaited for listing and trading of the equity shares issued to Theta Management consultancy.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

42 Income Tax

(A) Components of Deferred Tax Assets and Liabilities recognised in Balance Sheet:

March 31, 2026

Particulars	Balance as at April 1, 2025	Recognized in profit or loss during 2025-26	Recognized in OCI during 2025-26	Balance as at March 31, 2026
Deferred tax assets				
Expenditure allowed on payment basis for Income tax purpose	245.89	13.56	-	259.45
Impairment loss on Financial Assets and Contract Assets	7,587.20	423.92	-	8,011.12
Deferred tax asset on account of unabsorbed losses and depreciation allowance (Refer Note- 43 (B))	31,717.38	(1,360.71)	-	30,356.67
	39,550.47	(923.23)	-	38,627.24
Deferred tax liabilities				
On Property, Plant and Equipment	260.85	(59.71)	-	201.14
On Others	-	-	-	-
	260.85	(59.71)	-	201.14
Deferred tax asset, net	39,289.62	(863.52)	-	38,426.10

(B) The Company has business losses which are allowed to be carried forward and set off against available future taxable profits under the Income Tax Act, 1961, in respect of which the Company has created Deferred Tax Assets ("DTA"). The Company has recognised DTA on the carry forward unabsorbed business losses to the extent of Rs.80,665.52 lakhs (March 31, 2025: Rs.84,559.48 lakhs) out of the total carry forward unabsorbed business losses of Rs.87,285.97 lakhs that was available as at March 31, 2026 (March 31, 2025- Rs.92,648.02 lakhs). The DTA amount recognised by the Company on these carry forward unabsorbed business losses amounts to Rs.28,187.76 lakhs as at March 31, 2026 (March 31, 2025- Rs. 29,548.46 lakhs). Considering the potential order book as on date, the current projects in the pipeline and a positive future outlook for the Company, the management of the Company is confident of generating sufficient taxable profits in the future and adjust them against these unabsorbed business losses, and accordingly, the DTA as on March 31, 2026, can be utilised before the expiry of the period for which this benefit is available.

The auditors have qualified this matter in their report for the quarter and year ended March 31, 2026.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(C) March 31, 2025

Particulars	Balance as at April 1, 2024	Recognized in profit or loss during 2024-25	Recognized in OCI during 2024-25	Balance as at March 31, 2025
Deferred tax assets				
Expenditure allowed on payment basis for Income tax purpose	275.38	(29.49)	-	245.89
Impairment loss on Financial Assets and Contract Assets	7,411.78	175.42	-	7,587.20
Deferred tax asset on account of unabsorbed losses and depreciation allowance (Refer Note- 44 (B)(b))	33,039.82	(1,322.44)	-	31,717.38
	40,726.98	(1,176.51)	-	39,550.47
Deferred tax liabilities				
On Property, Plant and Equipment	403.43	(142.58)	-	260.85
On Others	-			
	403.43	(142.58)	-	260.85
Deferred tax asset, net	40,323.55	(1,033.93)	-	39,289.62

(D) The Company has business losses which are allowed to be carried forward and set off against available future taxable profits under the Income Tax Act, 1961, in respect of which the Company has created Deferred Tax Assets ("DTA"). The Company has recognised DTA on the carry forward unabsorbed business losses to the extent of Rs.84559.48 lakhs (March 31, 2024: Rs.88,343.94 lakhs) out of the total carry forward unabsorbed business losses of Rs.92,648.02 lakhs that was available as at March 31, 2025 (March 31, 2024- Rs.1,04,486.51 lakhs). The DTA amount recognised by the Company on these carry forward unabsorbed business losses amounts to Rs.29,548.46 lakhs as at March 31, 2025 (March 31, 2024- Rs. 30,870.91 lakhs). Considering the potential order book as on date, the current projects in the pipeline and a positive future outlook for the Company, the management of the Company is confident of generating sufficient taxable profits in the future and adjust them against these unabsorbed business losses, and accordingly, the DTA as on March 31, 2025, can be utilised before the expiry of the period for which this benefit is available.

The auditors have qualified this matter in their report for the quarter and year ended March 31, 2025.

(E) Components of Tax	2025-26	2024-25
Current Tax	-	-
Deferred Tax	863.52	1,033.93
Total	863.52	1,033.93
(F) Reconciliation of tax charge	2025-26	2024-25
(a) Profit/(Loss) before tax	6,217.36	3,517.96
(b) Corporate Tax Rate as per Income Tax Act, 1961	34.94%	34.94%
(c) Tax on Accounting Profit/(loss)	2,172.59	1,229.32
	(c) = (a) * (b)	

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(d) Tax adjustments	2025-26	2024-25
(i) Tax on Non-deductible expenses for tax purpose	368.95	493.10
(ii) Tax on income not considered for tax purpose	(162.13)	(38.25)
(iii) Tax effect on expiry of carry forward losses	-	-
(iv) Tax on exempted income	1,138.05	(10.67)
(iv) Tax effect of various other items	(35.80)	(248.79)
Total effect of Tax Adjustments	1,309.07	195.39
(e) Tax expenses recognised during the year (e) = (d) - (c)	863.52	1,033.93

(G) There is no provision for tax in view of the brought forward losses/unabsorbed depreciation relating to earlier years, available for set off, while computing income, both under the provisions of 115 JB and those other than section 115 JB of the Income Tax act 1961.

(H) Unrecognised deductible temporary differences, unused tax losses

Particulars	2025-26	2024-25
- Unused tax losses	6,620.45	8,088.54
Total	6,620.45	8,088.54

1 Expiry period	Unused Tax Loss (Rs. Lakhs)
2026-27 to 2030-31	6,620.45

2 The Company has business loss which are allowed to be carried forward and set off against the available future taxable income under Income Tax Act, 1961. No Deferred Tax asset has been recognised on this considering no reasonable certainty.

43 Basic and Diluted Earnings Per Share (EPS) computed in accordance with Indian Accounting Standard (Ind AS) 33 "Earnings Per Share":

Particulars		Year ended 31st March 2026	Year ended 31st March 2025
Basic EPS			
Profit after Tax as per Accounts (₹ lakhs)	A	5,353.84	2,484.03
Weighted Average Number of Equity Shares Outstanding	B	1,80,89,73,860	1,52,46,11,000
Basic EPS (₹)	A/B	0.30	0.16
Diluted EPS			
Profit after Tax as per Accounts (₹ lakhs)		5,353.84	2,484.03
Add: Interest cost on CCD		792.13	1,128.44
Profit after Tax as per Accounts (₹ lakhs) for diluted EPS	A	6,145.97	3,612.47
Weighted Average Number of Equity Shares Outstanding		1,80,89,73,860.16	1,52,46,11,000.00
Weighted Average Number of shares upon conversion of CCD		99,98,000.00	1,04,16,000.00
Weighted Average Number of Equity Shares Outstanding for Diluted EPS	B	1,81,89,71,860.16	1,53,50,27,000.00
Diluted EPS* (₹)	A/B*	0.30	0.16

*Since the earnings per share computation based on diluted weighted average number of shares is antidilutive, the basic and diluted earnings per share is the same.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

44 Disclosures pursuant to EPC Contracts:

S. No	Particulars	Year ended 31 st March 2026	Year ended 31 st March 2025
1	Contract revenue recognised for the financial year	1,05,449.85	59,765.33
2	Aggregate amount of Contract costs incurred and recognized profits (less recognized losses) upto the reporting date	89,091.02	47,256.99
2	Advances received for contracts in progress	7,894.97	7,174.77
3	Retention amount by customers for contracts in progress	28,948.70	29,173.18
4	Gross amount due from customers for contract work (Asset)	1,55,388.72	1,18,035.58
5	Gross amount due to customers for contract work (Liability)	262.79	171.44

45 Disclosure pursuant to Ind AS 19 "Employee Benefits"

(A) Defined Contribution Plans

During the year, the Company has recognized the following amounts in the Statement of Profit and Loss	2025-26	2024-25
Employers' Contribution to Provident Fund and Employee State Insurance (Refer note 37)	183.08	214.15

(B) Defined benefit plans (Unfunded)

Risks associated with plan provisions

Valuations are based on certain assumptions, which are dynamic in nature and vary over time. As such Company is exposed to various risks as follows:

Investment Risk	The probability or likelihood of occurrence of losses relative to the expected return on any particular investment.
Interest risk	The plan exposes the Company to the risk of fall in interest rates. A fall in interest rates will result in an increase in the ultimate cost of providing the above benefit and will thus result in an increase in the value of the liability.
Salary Escalation Risk	The present value of the defined benefit plan is calculated with the assumption of salary increase rate of plan participants in future. Deviation in the rate of increase of salary in future for plan participants from the rate of increase in salary used to determine the present value of obligation will have a bearing on the plan's liability.
Demographic Risk	The Company has used certain mortality and attrition assumptions in valuation of the liability. The Group is exposed to the risk of actual experience turning out to be worse compared to the assumption.

In respect of the plan in India, the most recent actuarial valuation of the present value of the defined benefit obligation were carried out as at March 31, 2025 by Ms.V Subbulakshmi, Fellow of the Institute of Actuaries of India. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the projected unit credit method.

No other post-retirement benefits are provided to these employees.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

i) Actuarial assumptions	2025-26	2024-25
Discount rate (per annum)	7.36%	6.60%
Rate of increase in Salary	5%	5%
Expected average remaining working lives of employees (years)	8.87	12.52
Attrition rate	3.00%	3.00%

ii) Changes in the present value of defined benefit obligation

	Gratuity		Long Term Compensated Absences	
	2025-26	2024-25	2025-26	2024-25
Present value of obligation at the beginning of the year	486.12	461.10	217.55	327.02
Interest cost	27.50	31.52	13.01	22.57
Past service cost	89.82		16.39	
Current service cost	41.48	35.46	7.95	8.05
Curtailments				
Settlements				
Benefits paid	(138.88)	(47.64)	(40.75)	(27.92)
Actuarial loss / (gain) on obligations	16.54	5.68	5.76	(112.17)
Present value of obligation at the end of the year*	522.59	486.12	219.91	217.55

*Included in provision for employee benefits (Refer notes 25 and 32)

iii) Expense recognized in the Statement of Profit and Loss

	Gratuity		Long Term Compensated Absences	
	2025-26	2024-25	2025-26	2024-25
Current service cost	41.48	35.46	7.95	8.05
Past service cost	89.82			
Interest cost	27.50	31.52	13.01	22.57
Expected return on plan assets				
Actuarial loss / (gain) on obligations	16.54	5.68	5.76	(112.17)
Settlements				
Curtailments				
Total expenses / (income) recognized in the Statement Profit and Loss	158.80	66.98	26.72	(81.55)
Total expenses / (income) recognized in OCI	16.54	5.68		

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

iv) Assets and liabilities recognized in the Balance Sheet:

	Gratuity		Long Term Compensated Absences	
	2025-26	2024-25	2025-26	2024-25
Present value of unfunded obligation as at the end of the year	(522.59)	(486.12)	(219.91)	(217.55)
Unrecognized actuarial (gains)/losses	-	-	-	-
Unfunded net liability recognized in Balance Sheet*	(522.59)	(486.12)	(219.91)	(217.55)

*Included in provision for employee benefits (Refer notes 25 and 32)

v) A quantitative sensitivity analysis for significant assumption as at 31 March 2025 is as shown below:

Impact on defined benefit obligation	2025-26	2024-25
Discount rate		
0.5% increase	-3.30%	-3.07%
0.5% decrease	3.76%	3.50%
Rate of increase in salary		
0.5% increase	3.30%	3.09%
0.5% decrease	-3.03%	-2.82%

vi) Maturity profile of defined benefit obligation	2025-26	2024-25
Period		
By the end of the First Year	82.67	78.80
Between Year 1 and Year 2	46.01	32.64
Between Year 2 and Year 3	59.69	39.06
Between Year 3 and Year 4	51.14	30.67
Between Year 4 and Year 5	47.59	11.72
Between Year 5 and Year 10	723.17	293.20

46 Disclosure in respect of leases pursuant to Indian Accounting Standard (Ind AS) 116, "Leases"

(A) Finance leases where Company is a lessee:

The following is the summary of practical expedients elected on application:

1. Used a single discount rate to a portfolio of leases with reasonably similar characteristics
2. Applied the short-term leases exemptions to leases with lease term that ends within 12 months of the date of initial application
3. Excluded the initial direct costs from the measurement of the right-of-use asset at the date of initial application

The Company has lease contracts for its head office building and furniture and fixtures. lessee is restricted from assigning and subleasing the leased assets. The Company applies the "short term Lease" and "lease of Low value assets" recognition exemptions for these leases.

The effective interest rate for lease liabilities is 9%.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Maturity analysis of lease liabilities

Particulars	31 st March 2026	31 st March 2025
Within one year	192.72	62.40
After one year but not more than five years	20.29	180.29
More than five years	-	-

Amounts recognised in the Statement of Profit and Loss:

Particulars	As at 31 March 2026	As at 31 March 2025
Amortization expense of right-of-use assets	78.59	80.78
Interest expense on lease liabilities	11.53	21.88
Expense relating to short-term leases (included in other expenses)	91.22	62.82
Total amount recognised in statement profit or loss	181.34	165.48

Amounts recognised in statement of Cash Flows:

Particulars	As at 31 March 2026	As at 31 March 2025
Total Cash outflow for leases	-	103.03

47 Disclosure of Related Parties/related party transactions pursuant to Ind AS 24 "Related Party Disclosures"

(A) List of related parties and description of relationship as identified and certified by the Company:

S No	Name of the Company	Nature of Relationship
1	Mark AB Capital Investment LLC	Entities exercising significant influence over the Company
2	Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	Subsidiary of Entities exercising significant influence over the Company

(B) Names of joint operations with whom transactions were carried out during the year:

- Shriram EPC Eurotech Environmental Pvt Ltd - JV
- SEPC DRS ITPL JV
- SEPC Furlong JV
- Mokul Shriram EPC JV

(C) Names of the Key Management Personnel

(i) Chairman & Managing Director

- Mr. Abdulla Mohammad Ibrahim Hassan Abdulla- Chairman
- Venkatramani Jaiganesh- Managing Director- (with effect from 14/07/2025)
- N K Suryanarayanan- Managing Director (upto 23.09.2025)

(ii) Independent Directors

Dr. Ravichandran Rajagopalan
Dr. Arun Kumar Gopalaswamy
Mr. Rajesh Kumar Bansal
Ms. S Gayathri
Mr. Ashutosh Karnatak (with effect from 06.04.2026)

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(iii) Chief Financial Officer, Company Secretary and Compliance Officer

R S Chandrasekharan – Chief Financial Officer

T Sriraman – Company Secretary

(iv) Names of the Companies in Which Directors are interested with whom transactions were carried out during the year

Valiance Engineers Private Limited

Avenir International Engineers and Consultants Private Limited

Laurel Engineers & Constructors LLC

Avenir International Engineers and Consultants LLC

Almoayyed Electrical Equipment & Instrumentation Systems LLC

Lauren Middle East Engineering Construction L.L.C

Beem Ventures LLC

(B) Details of transactions with related party in the ordinary course of business for the year ended:

(i) Entites exercising significant influence over the Company	2025-26	2024-25
(i) Sale of goods/ Contract Revenue & Services	2025-26	2024-25
Joint Operations		
a) Shriram EPC Eurotech Environmental Pvt Ltd – JV	19.46	128.74
b) SEPC DRS ITPL JV	40.90	428.82
c) SEPC Furlong JV	4,667.98	-
Companies in which Directors are interested		
a) Laurel Engineers & Constructors LLC	8,031.98	-
b) Avenir International Engineers and Consultants LLC	901.48	-
c) Almoayyed Electrical Equipment & Instrumentation Systems LLC	13,654.26	-
d) Lauren Middle East Engineering Construction L.L.C	28,087.13	-
(ii) Purchase of goods/ services		
Companies in which Directors are interested		
a) Valiance Engineers Private Limited	3,348.00	
b) Avenir International Engineers and Consultants Private Limited	248.54	
c) Beem Ventures LLC	36,664.25	
(iii) Inter Corporate Borrowing received		
Subsidiary of Entites exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	737.73	325.00
Companies in which Directors are interested		
a) Valiance Engineers Private Limited	730.82	-
(iv) Inter Corporate Borrowing repaid		
Companies in which Directors are interested		
b) Valiance Engineers Private Limited	730.82	-

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(i) Entites exercising significant influence over the Company	2025-26	2024-25
(v) Lease rentals paid		
Subsidiary of Entities exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	92.67	-
(vi) Interest paid		
Subsidiary of Entities exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	4.90	
Companies in which Directors are interested		
b) Valiance Engineers Private Limited	30.80	
(vii) Compensation paid to Key Management Personnel	213.66	215.36
Interest on loan to key management personnel	4.14	4.14
Sitting fees paid to Independent & Non executive Directors	14.40	10.55

Does not include post-employment benefit based on actuarial valuation as this is done for the Company as a whole.

All transactions with related parties are conducted at arms's length price under normal terms of business and all amounts outstanding are unsecured and will be settled in cash.

(C) Amount due (to)/from related party as on:

(i) Particulars	2025-26	2024-25
1) Long Term Borrowing		
Subsidiary of Entities exercising significant influence over the Company		
a) Mark AB Capital Private Limited (formerly known as Mark AB Capital Investment India Private Limited)	5,962.73	5,225.00
2) Trade Payable		
Companies in which Directors are interested		
a) Avenir International Engineers and Consultants Private Limited	81.00	-
b) Beem Ventures LLC	8,234.60	
c) Valiance Engineers Private Limited	106.45	
Entities exercising significant influence over the Company		
c) Mark AB Capital Investment LLC	91.61	83.72
3 Trade Receivable		
Joint Operations		
Mokul Shriram EPC JV	1,667.51	1,669.01
Companies in which Directors are interested		
Laurel Engineers & Constructors LLC	8,391.38	
Avenir International Engineers and Consultants LLC	79.11	

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(i) Particulars	2025-26	2024-25
Almoayyed Electrical Equipment & Instrumentation Systems LLC	1,125.15	
Lauren Middle East Engineering Construction L.L.C	13,588.66	
4) Other Current Assets		
Advance to suppliers		
Companies in which Directors are interested		
Loans to Key Management Personnel	35.00	35.00

48 Disclosure pursuant to Ind AS 1 "Presentation of Financial Statements"

(A) Maturity profile of Financial Assets

	As at March 31, 2026			As at March 31, 2025		
	Within twelve months	After twelve months	Total	Within twelve months	After twelve months	Total
Investments - Note 9 & 9A	138.36	31.08	169.44	-	45.42	45.42
Loans - Note 10	-	696.17	696.17	-	696.17	696.17
Trade Receivables - Note 11 & 17	58,913.72	27,170.01	86,083.73	36,806.62	19,233.76	56,040.38
Other Financial Assets - Note 12 & 20	2,570.41	1,277.55	3,847.96	185.95	1,396.59	1,582.54

(B) Maturity profile of Financial Liabilities

	As at March 31, 2025			As at March 31, 2024		
	Within twelve months	After twelve months	Total	Within twelve months	After twelve months	Total
Lease Liabilities - Note 6B	192.72	20.29	213.01	62.40	137.13	199.53
Borrowing - Note 24 & 28	11,206.35	23,930.38	35,136.73	9,385.44	26,258.77	35,644.21
Acceptances - Note 29	5,925.61	-	5,925.61	9,185.06	-	9,185.06
Trade and Other Payables - Note 29	66,082.02		66,082.02	31,950.95	-	31,950.95
Other Financial Liabilities - Note 25 & 30	241.80	453.78	695.58	1,007.38	1,798.61	2,805.99

49 Segment reporting

The Chief Operating Decision Maker (CODM) reviews the operations of the Company for the year ended March 31, 2026 as one operating segment being Construction Contracts. Hence no separate primary segment information has been furnished herewith as required by Ind AS 108, "Operating segment". However, Geographical Segments being secondary segments are disclosed below :

Particulars	31-Mar-26	31-Mar-25
Rest of the World		
Revenue	50,674.81	134.37
Profit / (Loss) before tax	3,256.79	(30.54)
Assets	31,290.64	1,533.32
Liabilities	27,257.79	6,890.64

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	31-Mar-26	31-Mar-25
India		
Revenue	54,775.04	59,630.96
Profit / (Loss) before tax	2,960.57	3,548.50
Assets	2,77,975.30	2,37,169.89
Liabilities	89,929.50	81,042.98

50 Expenditure in Foreign Currency

Particulars	31-Mar-26	31-Mar-25
Professional & Consultancy Fees	3.65	7.52
Erection ,Construction & Operation Expenses	364.80	185.86
Travelling & Conveyance	7.01	11.33
Others	0.56	3.41
Total	376.02	208.12

51 Fair Value Measurement

The following table presents fair value hierarchy of assets and liabilities measured at fair value on a recurring basis:

31-Mar-26

Particulars	Note	Carrying Amount					Fair Value			
		Financial Assets at amortised cost	Mandatorily at FVTPL	Other Financial liabilities at amortised cost	Investments at Fair Value through Other comprehensive income	Total carrying value	Level 1	Level 2	Level 3	Total
Assets										
Financial Assets Measured at Fair Value										
Investments	9 & 9A	-	138.36	-	31.08	169.44	169.44	-	-	169.44
Financial Assets not Measured at Fair Value*						-				
Loans	10	696.17	-	-		696.17	-	-	-	-
Trade Receivables	11 & 17	86,083.74	-	-		86,083.74	-	-	-	-
Cash and Cash Equivalents	18	2,617.78	-	-		2,617.78	-	-	-	-
Other Bank balances	19	4,848.59	-	-		4,848.59	-	-	-	-
Other financial assets	12 & 20	3,847.96	-	-		3,847.96	-	-	-	-
Total		98,094.22	138.36	-	31.08	98,263.66	169.44	-	-	169.44
Liabilities										
Financial Liabilities not Measured at Fair Value*										

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	Note	Carrying Amount				Fair Value				
		Financial Assets at amortised cost	Mandatorily at FVTPL	Other Financial liabilities at amortised cost	Investments at Fair Value through Other comprehensive income	Total carrying value	Level 1	Level 2	Level 3	Total
Lease Liability	6B			213.01						
Non Current Borrowings	24	-	-	23,930.38		23,930.38	-	-	-	-
Current Borrowings	28	-	-	11,206.35		11,206.35	-	-	-	-
Trade payables	29	-	-	72,007.63		72,007.63	-	-	-	-
Other financial liabilities	25 & 30	-	-	695.58		695.58	-	-	-	-
Total		-	-	1,07,839.93		1,07,839.93	-	-	-	

31-Mar-25

Particulars	Note	Carrying Amount					Fair Value			
		Financial Assets at amortised cost	Mandatorily at FVTPL	Other Financial liabilities at amortised cost	Investments at Fair Value through Other comprehensive income	Total carrying value	Level 1	Level 2	Level 3	Total
Assets										
Financial Assets Measured at Fair Value										
Investments	9	-	-	-	45.42	45.42	45.42	-	-	45.42
Financial Assets not Measured at Fair Value*						-				
Investments	9A	45.42	-	-		45.42	-	-	-	-
Loans	10	696.17	-	-		696.17	-	-	-	-
Trade Receivables	11 & 17	56,040.38	-	-		56,040.38	-	-	-	-
Cash and Cash Equivalents	18	734.57	-	-		734.57	-	-	-	-
Other Bank balances	19	4,190.26	-	-		4,190.26	-	-	-	-
Other financial assets	12 & 20	1,582.54	-	-		1,582.54	-	-	-	-
Total		63,289.33	-	-	45.42	63,334.75	-	-	-	-
Liabilities										
Financial Liabilities not measured at fair value*										
Lease Liability	6B			199.53		199.53	-	-	-	-
Non Current Borrowings	24	-	-	26,258.77		26,258.77	-	-	-	-
Current Borrowings	28	-	-	9,385.44		9,385.44	-	-	-	-
Trade payables	29	-	-	41,136.01		41,136.01	-	-	-	-
Other financial liabilities	25 & 30	-	-	2,805.99		2,805.99	-	-	-	-
Total		-	-	79,586.22		79,586.22	-	-	-	-

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

* The company has not disclosed the fair value for Financial instruments mentioned above because their carrying amounts are a reasonable approximation of fair value.

52 Financial risk management objectives and policies

The Company is exposed to various financial risks. These risks are categorized into market risk, credit risk and liquidity risk. The Company's risk management is coordinated by the Board of Directors and focuses on securing long term and short term cash flows. The Company does not engage in trading of financial assets for speculative purposes.

(A) Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial instruments affected by market risk include borrowings and financial instruments.

(i) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's outstanding debt in local currency is on fixed rate basis and hence not subject to interest rate risk.

(ii) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's operating activities (when revenue or expense is denominated in a different currency from the Company's functional currency).

The net exposure to foreign currency in respect of recognized financial assets, recognized financial liabilities and derivatives is as follows:

- a) Forward exchange contracts entered into by the Company and outstanding as on March 31, 2026 - Nil (March 31, 2025- Nil)
- b) Foreign Currency exposure

Particulars	31-Mar-26		
	Currency	Amount in Foreign Currency (In Lakhs)	In ₹ lakhs
Bank Balances	IQD	2.43	0.15
	USD	0.10	9.59
	TZS	1.30	0.05
Trade Payables (including Payables on purchase of fixed assets)	USD	0.64	60.37
Trade and Other Receivables	USD	22.35	2,119.75

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Particulars	31-Mar-25		
	Currency	Amount in Foreign Currency (In Lakhs)	In ` lakhs
Bank Balances	IQD	2.43	0.15
	USD	1.73	147.84
	TZS	7.04	0.23
Trade Payables (including Payables on purchase of fixed assets)	USD	3.32	284.34
Advance To Supplier	USD	0.28	23.51
Trade and Other Receivables	USD	25.79	2,204.05
	TZS	1.34	0.04

Foreign currency sensitivity analysis:

Movement in the functional currencies of the various operations of the Company against major foreign currencies may impact the Company's revenues from its operations. Any weakening of the functional currency may impact the Company's import payments and cost of borrowings.

The foreign exchange rate sensitivity is calculated for each currency by aggregation of the net foreign exchange rate exposure of a currency and a parallel foreign exchange rates shift in the foreign exchange rates of each currency by 2%, which represents Management's assessment of the reasonably possible change in foreign exchange rates.

The sensitivity of profit or loss to changes in the exchange rates arises mainly from foreign currency denominated financial instruments. The following table details the Company's sensitivity movement in the increase / decrease in foreign currencies exposures (net):

USD Impact

Particulars	March 31, 2026
Profit or Loss	41.38
Equity	41.38

IQD Impact

Particulars	March 31, 2026
Profit or Loss	0.003
Equity	0.003

TZS Impact

Particulars	March 31, 2025
Profit or Loss	-
Equity	-

(B) Credit risk

The credit risk to the company arises from two sources:

- Customers, who default on their contractual obligations, thus resulting in financial loss to the Company

Company evaluates the credentials of a customer at a very early stage of the bid. Company has adopted a policy of 3 tier verification before participating for any bid. The first step of such verification includes

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

verification of customer credentials. The company, as part of verification of the customer credentials, ensures the compliance with the following criterion"

- (i) Customer's financial health by examining the audited financial statements
- (ii) Whether the Customer has achieved the financial closure for the work for which the company is bidding
- (iii) Where the customer is Public Sector Undertaking, sanction and availability of adequate financial resources for the proposed work.

Company makes provision on it's financial assets, on every reporting period, as per Expected Credit Loss Method. The provision is made separately for each financial assets of each business line. The percentage at which the provision is made, is determined on the basis of historical experience of such provisions, modified to the current and prospective business and customer profile.

Trade receivables consist of large number of customers, spread across diverse industries and geographical areas. Majority of the customers of the company comprise of Public Sector Undertakings, with whom the company does not perceive any credit risk. As regards the customers from private sector, company carries out financial evaluation on regular basis and provides for any amount perceived as non realisable, in the books of accounts."

- b) Non certification by the customers, either in part or in full, the works billed as per the contract, being non claimable cost as per the terms of the contract with the customer

Non certification of works billed The Company has contract claims from customers including costs on account of account of delays / changes in scope / design by them etc. which are at various stages of discussions / negotiations or under arbitrations. The realisability of these claims are estimated based on contractual terms, historical experience with similar claims as well as legal opinion obtained from internal and external experts, wherever necessary. Changes in facts of the case or the legal framework may impact realisability of these claims

The Company provides for doubtful receivables/advances and expected credit loss based on 12 months and lifetime expected credit loss basis for following financial assets:

31-Mar-26

Particulars	Estimated Gross Carrying Amount at default	Provision/ Expected Credit Loss	Carrying amount net of impairment provision
Trade receivables	67,828.41	(8,914.69)	58,913.72
Contract Assets	1,53,012.10	(6,661.36)	1,46,350.74
Advances to Suppliers	7,273.91	(1,640.30)	5,633.61

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

31-Mar-25

Particulars	Estimated Gross Carrying Amount at default	Provision/ Expected Credit Loss	Carrying amount net of impairment provision
Trade receivables	45,656.72	(8,850.10)	36,806.62
Contract Assets	1,08,812.31	(1,184.48)	1,07,627.83
Advances to Suppliers	7,663.72	(1,640.30)	6,023.42

Reconciliation of Provision and Expected Credit Loss – current

Particulars	Trade receivables	Contract Asset	Advances to suppliers
Provision and Expected Credit Loss on March 31, 2025	8,850.10	1,184.48	1,640.30
Reversals	-	-	-
Provision for Expected Credit Loss	331.65	-	-
Reclassification	(267.06)	5,476.88	-
Provision and Expected Credit Loss on March 31, 2026	8,914.69	6,661.36	1,640.30

(C) Liquidity risk

Company being an EPC contractor, has a constant liquidity pressures to meet the project requirements. These requirements are met by a balanced mix of borrowings and project cash flows. Cash flow forecast is made for all projects on monthly basis and the same are tracked for actual performance on daily basis. Shortfall in cash flows are matched through short term borrowings and other strategic financing means. The daily project requirements are met by allocating the daily aggregated cash flows among the projects. Company has established practice of prioritising the site level payments and regulatory payments above other requirements.

The table below summarizes the maturity profile of the Company's financial liabilities:

31-Mar-26	Within 12 months	More than 12 months	Total
Short term borrowings	11,206.35	-	11,206.35
Long-term borrowings	-	23,930.38	23,930.38
Trade payables	72,007.63	-	72,007.63
Other financial liability	241.80	453.78	695.58
	83,455.78	24,384.16	1,07,839.94
31-Mar-25			
Short term borrowings	9,385.44	-	9,385.44
Long-term borrowings	-	26,258.77	26,258.77
Trade payables	41,136.01	-	41,136.01
Other financial liability	1,007.38	1,798.61	2,805.99
	51,528.83	28,057.39	79,586.22

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

53 Capital management

For the purpose of the Company's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders. The primary objective of the Company's capital management is to maximize the shareholder value and to ensure the Company's ability to continue as a going concern.

The Company has not distributed any dividend to its shareholders. The Company monitors Net Debt to Capital ratio i.e. total debt in proportion to its overall financing structure, i.e. equity and debt. Total debt comprises of term loans and cash credits. The Company manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets.

		31-Mar-26	31-Mar-25
Total equity	(i)	1,92,078.65	1,50,769.59
Total debt	(ii)	35,136.73	35,644.21
Cash and Cash Equivalents	(iii (a))	2,617.78	734.57
Other bank balances	(iii (b))	4,848.59	4,190.26
Net Debt	(iv) = (ii) - (iii(a)) - (iii(b))	27,670.36	30,719.38
Total Capital	(v) = (i) + (iv)	2,19,749.01	1,81,488.97
Net Debt to Capital ratio	(iv) / (v)	0.13	0.17

No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2026 and 31 March 2025.

54 Disclosures pursuant to Ind AS 37 "Provisions, Contingent Liabilities and Contingent Assets"

Movement in Provisions:

Particulars	Provision for Expected Credit Losses		Provision for Advances
	Current	Non-Current	Current
Opening Balance as on April 01, 2025	10,048.09	10,386.34	1,640.30
Add: Additional Provision during the year	331.65	1,205.55	-
Add: Reclassifications	5,209.82	(5,209.82)	-
Less: Reversal of Provisions	(13.51)	-	-
Closing Balance as on March 31, 2026	15,576.05	6,382.07	1,640.30

55 Assets under charge for borrowings

The carrying amounts of assets under charge for current and non-current borrowings are:

	31-Mar-26	31-Mar-25
Current assets		
Trade receivables	58,913.72	36,806.62
Contract asset	1,46,350.74	1,07,627.83
Cash and cash equivalents	2,617.78	734.57
Other bank balances	4,848.59	4,190.26

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

	31-Mar-26	31-Mar-25
Other Financial Assets	2,570.41	185.95
Other current assets	13,361.19	13,325.10
Total Current assets under charge	2,28,662.43	1,62,870.34
Non-Current assets (Tangible)	40,407.06	34,218.70
Total Assets under charge	2,69,069.49	1,97,089.04

"Primarily Secured by First Paripassu charge on Pooled Assets ie., all movable and immovable assets (fixed, current and non-current) of the company and Collaterally secured by Equitable Mortgage of Land and Buildings, Pledge of Equity Shares of the Company and Corporate Guarantee of MARK AB LLC Dubai, Mark AB Capital Investments India Private Limited.

The quarterly statements filed by the Company with the banks and financial institutions are in agreement with the books of accounts.

56 Commitments

Particulars	As at 31 March 2026	As at 31 March 2025
Estimated amount of contracts remaining unexecuted on capital account (net of advances paid) and not provided for		

57 Contingent liabilities

Particulars	As at 31 March 2026	As at 31 March 2025
a) Claims against the Company not acknowledged as debts*	8,537.03	8,441.24
b) Central Excise, Service Tax and customs Duties demands contested in Appeals , not provided for*	779.77	779.77
c) Disputed VAT/ Central Sales tax demands contested in Appeals, not provided for*	2,731.53	2,227.73
d) Bank Guarantees given to Customers for performance and advances #	31,145.51	35,160.37

*Management is confident of winning the appeals in respect of the above. Future cash outflows in respect of the above matters are determinable only on receipt of judgments / decisions pending at various forums / authorities.

#In respect of matters at (d), the cash outflows, if any, could generally occur up to two years, being the period over which the validity of the guarantees extends.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

58 Statutory Group Information

Additional information required by Schedule III in respect of subsidiaries

Particulars	Net Assets, i.e. Total assets minus total liabilities				Share in Profit or loss				Share in Other comprehensive Income				Share in Total Other comprehensive Income			
	As at March 31, 2026		As at March 31, 2025		As at March 31, 2026		As at March 31, 2025		As at March 31, 2026		As at March 31, 2025		As at March 31, 2026		As at March 31, 2025	
	As a % of consolidated net assets	Amount	As a % of consolidated net assets	Amount	As a % of consolidated profit or loss	Amount	As a % of consolidated profit or loss	Amount	As a % of consolidated other comprehensive income	Amount	As a % of consolidated other comprehensive income	Amount	As a % of consolidated total comprehensive income	Amount	As a % of consolidated total comprehensive income	Amount
SEPC Limited	98%	1,88,045.80	100%	1,50,298.62	39%	2,097.05	101%	2,514.57	-12%	(30.88)	100%	(38.07)	36%	2,066.17	101%	2,476.50
Subsidiaries																
Foreign																
SEPC (FZE) - Sharjah	2%	3,989.90	0%	431.65	61%	3,275.63	-1%	(30.54)	112%	289.06	0%	-	64%	3,564.69	-1%	(30.54)
Shriram EPC Arkan LLC	0%	42.95	0%	39.32	0%	(18.84)	0%	-	0%	-	0%	-	0%	(18.84)	0%	-
Total	100%	1,92,078.65	100%	1,50,769.59	100%	5,353.84	100%	2,484.03	100%	258.18	100%	(38.07)	100%	5,612.02	100%	2,445.96

59 There are no transactions with vendors under the Micro, Small and Medium Enterprises Development Act, 2006, this has been determined on the basis of information available with the Company.

60 The Company, SEPC Limited ("the Company"), along with Twarit Consultancy Services Private Limited ("TCPL"), were the Respondents in an international arbitration proceeding initiated before the Singapore International Arbitration Centre (SIAC) by GPE (India) Limited, GPE JV1 Limited, and Gaja Trustee Company Private Limited (collectively referred to as "the Claimants"). The dispute arose in connection with the investments made by the Claimants in an associate company of SEPC.

Pursuant to the SIAC Award dated January 7, 2021, damages amounting to Rs.19,854.10 lakhs and SGD 372,754.79 towards arbitration expenses were awarded against the Respondents, along with simple interest at 7.25% per annum from July 21, 2017, until the date of payment. The Respondents' appeal before the High Court of the Republic of Singapore challenging the SIAC Award was dismissed, and the award was upheld in favour of the Claimants. Subsequently, upon a Recognition and Enforcement Petition filed by the Claimants, the Madras High Court recognised the foreign award, subject to obtaining prior approval from the Reserve Bank of India (RBI). Aggrieved by this order, the Claimants approached the Hon'ble Supreme Court of India seeking further directions. The Hon'ble Supreme Court, vide its order, directed the Respondents to pay a sum of Rs.12,500 lakhs along with interest at 7.25% per annum from January 7, 2021, until the date of payment. In accordance with the Inter-se Arrangement dated September 29, 2015, executed between SEPC, TCPL, and Shri Housing Private Limited, which provides for full indemnification of any liability arising out of suits, proceedings, disputes, or damages payable by SEPC, TCPL remitted the entire amount, including interest, aggregating to ₹16,450 lakhs. The Hon'ble Supreme Court, vide its order dated August 26, 2025 has disposed off the petition and concluded that there is no impediment in law insofar as enforcement of the SIAC Award is concerned and that the execution petition in Madras High Court shall be proceeded with.

Meanwhile, the lenders of the Company have filed an Impleading Petition before the Madras High Court seeking to be added as additional respondents, citing their prior charge over the assets of the Company. Further, Madras High Court vide their order dated February 19, 2026, passed an order of interim attachment of trade receivables to the tune of Rs. 15,463.23 lakhs (being the balance amount payable to claimants as per the Court Order). TCPL along with SEPC has filed separate petition in the Madras High Court where TCPL has committed to pay Rs. 250 Lakhs as initial amount and Rs. 750 Lakhs per quarter through an affidavit. The initial payment of Rs. 250 Lakhs has been paid on May 13, 2026, and the quarterly payments will commence from July 2026. Based on the affidavit filed by TCPL and their commitments to make the payments to Claimants through Madras High Court, the Company is of the view that no liability will arise out of this case.

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

Further based on the above affidavit the Hon'ble High Court in the hearing dated April 30, 2026 has given partial relief from attachment of trade receivables as follows:

The consortium of banks is permitted to appropriate a maximum sum of Rs.1,569 Lakhs (Rs.1,369 Lakhs towards bank dues and Rs. 200 Lakhs towards salary payments) from and out of amounts received in the Trust and Retention Account. The matter is currently listed for hearing on June 23, 2026. The Company is hopeful of removing this attachment. The management is confident that no financial or legal liability will devolve upon the Company, as the same is fully indemnified under the said Inter-se Arrangement."

61 Mokul Shriram EPC JV (JV Company) where SEPC Limited is a JV partner, has won the complaint against Export Credit Guarantee Corporation of India Limited (ECGC) before the National Consumer Disputes Redressal Commission, (NCDRC) New Delhi, in connection with the project executed in Basra, Iraq. NCDRC, vide their order dated January 27, 2021, allowed the claims and directed ECGC to pay a sum of Rs. 26,501 lakhs along with simple interest @ 10% pa. with effect from September 19, 2016 till the date of realisation to the JV Company within a period of three months from the date of order, failing which ECGC will be liable to pay compensation in the form of simple interest @ 12% pa. ECGC had filed an appeal against the order of NCDRC New Delhi, before Supreme Court, and the case is pending for disposal.

62 The Company has made net profit during the year ended March 31, 2026 amounting to Rs 5353.84 lakhs and as of that date has accumulated losses aggregating Rs. 2,05,479.65 Lakhs. Considering the positive developments of implementation of resolution plan approved in the previous year, completion of Rights issue, additional funding by Investor for working capital together with plans to meet financial obligations in future out of the cash flows from execution of the pipeline of orders in hand, business plans, sanctioned non-fund based facilities etc, these financial statements are prepared on a going concern basis.

63 On November 21, 2025, the Government of India has consolidated 29 existing labour legislations into a united framework comprising four Labour codes viz Code on wages 2019, Code on Social Security 2020, Industrial Relation Code 2020 and Occupational Safety, Health and Working Condition Code 2020 (collectively referred to as the New Labour Codes). The Ministry of Labour & Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations.

The Company is already in compliance with the basic wages criteria as prescribed under New Labour Codes for own employees and there is no material impact on the company. The Company is in the process of evaluating the possible impacts for contract workforce. However, the management is of the view that impact, if any, is unlikely to be material.

Once the Central/State Rules are notified by the Government on all aspects of the New Labour Codes, the Company will evaluate impact, if any, on the measurement of the employee benefits and would provide appropriate accounting effect on the basis of such development as needed.

64 Relationship with Struck off Companies under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956,

The Company does not have transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956, during the year.

65 Utilisation of Borrowed funds and Securities Premium:

(i) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or

Notes forming part of the Consolidated Financial Statements for the year ended March 31, 2026

(Amount in ₹ lakhs, unless otherwise stated)

(b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries

ii) he Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or

b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries."

66 Compliance with number of layers of companies

The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on number of Layers) Rules, 2017.

67 Undisclosed income

The Company does not have any undisclosed income which is not recorded in the books of account that has been surrendered or disclosed as income during the year (previous year) in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961.)

68 Details of Crypto Currency or Virtual Currency

The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

69 Registration of charges or satisfaction with Registrar of Companies (ROC)

The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.

70 The Board, duly taking into account all the relevant disclosures made has approved these financial statements in its meeting held on May 25, 2026.

71 Figures for the previous year have been regrouped/reclassified to conform to the figures of the current year.

As per our report of even date

For M S K A & Associates LLP
(formerly known as MSKA & Associates)

Chartered Accountants

Firm Registration No. 105047W/W101187

For and on behalf of the Board of Directors of
SEPC Limited

CIN - L74210TN2000PLC045167

T.V.Ganesh

Partner

Membership No: 203370

Venkataramani Jaiganesh

Managing Director

DIN: 00095975

R Ravichandran

Director

DIN: 01920603

T.Sriraman

Company Secretary

Membership No:A68102

R S Chandrasekharan

Chief Financial Officer

Place: Chennai

Date: May 25, 2026

Place: Chennai

Date: May 25, 2026

[illegible]

Disclaimer

In this annual report, we have disclosed forward-looking information to help investors comprehend our projects and take informed investment decisions. This report is based on certain forward-looking statements that we periodically make to anticipate results based on the management's plans and assumptions. We have tried wherever possible to identify such statements by using words such as 'anticipates', 'estimates', 'expects', 'projects', 'intends', 'plans', 'believes' and words of similar substance in connection with any discussion of future performance. We cannot guarantee that these forward-looking statements will be realized, although we believe we have been prudent in assumptions. The achievement of results is subject to risks, uncertainties and even inaccurate assumptions. Should known or unknown risks or uncertainties materialize, or should underlying assumptions prove inaccurate, actual results could vary materially from those anticipated, estimated or projected. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.

SEPC Limited

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